



VOORTREKKER ROAD CORRIDOR IMPROVEMENT DISTRICT

ANNUAL REPORT

FOR THE YEAR ENDED 30 JUNE 2015

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VOORTREKKER ROAD CORRIDOR IMPROVEMENT DISTRICT ANNUAL REPORT 2015



OUR VISION OUR MISSION OUR MANDATE

VISION To create and maintain an urban environment along the Voortrekker Road Corridor that is clean, safe and sustainable

MISSION To improve and upgrade the public environment for the benefit of all

OUR MANDATE The VRCID operates within a clearly defined geographical boundary of eight kilometres, providing top-up support to the City of Cape Town's service delivery teams. The VRCID is funded by special levies paid

by commercial property owners within the operational area. The boundaries are: N1 on Durban Road; Steenbras Road in Parow; Stikland Railway Bridge and the Tenie Meyer bypass in Bellville.



COUNCILLORS' MESSAGES

Councillor Johan van der Merwe, Mayoral Committee Member for Energy, Environmental and Spatial Planning

The Voortrekker Road Corridor lies at the centre of the Cape Town metro and is often described as the city's second Central Business District. It is well-connected by good transport links and well-served by educational and medical institutions. It is also home to the headquarters of several leading corporate organisations. These are among many factors that have combined to support the City of Cape Town's strategic decision to prioritise investment in the area.

In addition, the Voortrekker Road Corridor Improvement District's (VRCID) oversight and enforcement work has demonstrably improved and enhanced the area. It has also helped create

an enabling environment for significant future growth.

It is in this context that we look forward to the next phase of sustainable economic development for the area. The Voortrekker Road Corridor has been identified as a

strategically important integration zone where R170 million will be invested into the upgrade of bulk services and urban infrastructure revitalisation. In partnership with the Greater Tygerberg Partnership and the VRCID, this funding stream will help to unlock rich opportunities for attracting private investment, creating more jobs and building a more efficient, equitable and sustainable city centre.



COUNCILLOR JOHAN VAN DER MERWE

Alderman Clive Justus, Chairperson, Sub-Council 4

Voortrekker Road has always been an important and busy commercial node in Cape Town, serving residents and commuters from all over the metro. Over time, however, businesses began to move from the high street into shopping malls. The reduced footfall has resulted in spreading urban decay and increasing crime in the area. The VRCID was established in 2012 to reverse that trend.

The VRCID's mandate is to augment the security services of the South African Police Service (SAPS) and the urban management and social development services of the City of Cape Town. Despite the magnitude of their task, the tangible difference we see today on the streets of Parow and Bellville is testament to their commitment and success.



ALDERMAN CLIVE JUSTUS

The City has also been supporting the VRCID to enhance security in various ways, by providing CCTV cameras, more law enforcement officers and a programme to review informal trading in Station Road, Parow.

But reviving a city centre is not a job only for the VRCID or the City. Businesses and residents also have a role to play.

There is an urgent need for each person to take ownership of the space in and around their buildings, to build a clean, safe, inclusive and wholesome urban environment. We call upon every resident and business owner – whether a levy payer or not, to own, love and improve their streets. Doing so will help us to collectively advance the process of building a city we are all proud to live, work and play in.

Councillor Sam Pienaar, Chairperson, Sub-Council 6

Every business and resident benefits from cleaner streets and safer public spaces, whether or not they are required to pay the VRCID levy. As the VRCID continues its work to improve the quality of life in the area, it can be the link between the five pillars of the Integrated Development Plan (IDP) for Cape Town, which are the key elements to building a socially cohesive city:

- 1 The opportunity city - by creating jobs and attracting investment to the area.
- 2 The safe city - by acting quickly to address criminal and anti-social behaviour that impacts negatively on the social cohesiveness of our city.



COUNCILLOR SAM PIENAAR

- 3 The caring city - by helping vulnerable people build a life off the streets.
- 4 The inclusive city - to promote a better understanding between communities and to counter some of the wicked problems that affect our shared progress.

5 The well-run city - by maintaining flawless financial accounts.
The City has created by-laws that can contribute to the extension of Improvement District boundaries. In this context, the VRCID itself can become an even more powerful catalyst for urban, economic and social transformation. We will continue to support the VRCID as they continue their great work into the future.

BOODSKAP VAN RAADSLEDE

Raadslid Johan van der Merwe, Burgermeesterskomiteelid vir Energie-, Omgewings- en Ruimtelike Beplanning

Die Voortrekkerweg Korridor lê in die middel van die Kaapstadse metropool en word dikwels as die stad se tweede sentrale sakegebied beskryf. Dit is goed verbind deur goeie vervoerskakels en word goed bedien deur opvoedkundige en mediese instellings.

Dit is ook die tuiste van verskeie toonaangewende korporatiewe organisasies se hoofkantore. Hierdie is sommige van die baie faktore wat saamgewerk het om die Stad Kaapstad se strategiese besluit insake die prioritising van beleggings in die gebied, te ondersteun.

Daarbenewens het die Voortrekkerweg Korridor Stadsverbeteringsdistrik (VRCID) se toesig en die handhawingswerk tot 'n bewysbare verbetering van die omgewing bygedra. Dit het ook bygedra tot die

daarstel van 'n gunstige omgewing vir beduidende toekomstige groei.

Dit is in hierdie konteks dat ons uitsien na die volgende fase van volhoubare ekonomiese ontwikkeling van die gebied. Die Voortrekkerweg Korridor is geïdentifiseer as 'n strategies belangrike

integrasie zone waar R170 miljoen belê sal word in die upgradering van grootmaatsdienste en vir die vernuwing van stedelike infrastruktuur. In venootskap met die Groter Tygerberg Venootskap en die VRCID, sal hierdie befondsing bydra tot die ontsluiting van geleenthede wat privaat beleggers sal aantrek en sodoende ook tot die skep van meer werkgeleenthede en die bou van 'n meer doeltreffende, billike en volhoubare sakegebied.



RAADSЛИD JOHAN VAN DER MERWE

Raadsheer Clive Justus, Voorsitter, Subraad 4

Voortrekkerweg was nog altyd 'n belangrike en besige kommersiële node in Kaapstad wat inwoners en pendelaars van regoor die metropool bedien het. Met verloop van tyd het besighede egter begin om van Voortrekkerweg na die winkelsentrums te beweeg. Die verminderde voetval het tot die verspreiding van stedelike verval en toenemende misdaad in die gebied geleid. Die Voortrekkerweg Korridor Stadsverbeteringsdistrik (VRCID) is in 2012 gestig om dié tendens om te keer.

Die mandaat van die VRCID is om die sekuriteitsdienste van die Suid-Afrikaanse Polisiediens (SAPD), asook die stedelike bestuur en sosiale ontwikkelingsdienste van die Stad Kaapstad aan te vul. Ten spye van die omvang van hul taak, getuig die tasbare verskil wat ons vandag in die strate van Parow en Bellville sien, van hul toewyding en sukses.



RAADSHEER CLIVE JUSTUS

Die Stad Kaapstad het ook op verskeie maniere die VRCID ondersteun in hul taak om sekuriteit te verbeter deur bv. die verskaffing van CCTV kameras, meer wetstoepassings beampetes en 'n program om informele handel in Stasieweg, Parow te hersien.

Die hernuwing van 'n sakegebied is egter nie 'n taak net vir die VRCID of die Stad nie. Besighede en inwoners het ook 'n rol om te speel.

Daar is 'n dringende behoefte vir elke persoon om eienaarskap van die ruimte in en om hul geboue te neem ten einde 'n skoon, veilige, inklusiewe en gesonde stedelike omgewing te bou. Ons doen 'n beroep op elke inwoner en sake-eenaar – hetsy 'n heffingsbetaler al dan nie, om die strate met liefde en 'n ingesteldheid van verbetering, in besit te neem. Sodoende sal ons almal saam bydra tot 'n stad waarop ons almal trots is om in te leef, werk en speel.

Raadslid Sam Pienaar, Voorsitter, Subraad 6

Elke besigheid en inwoner put voordeel uit die skoner strate en veiliger openbare ruimtes, ongeag of hulle die VRCID heffing betaal al dan nie. As die VRCID voortgaan met sy werk om die kwaliteit van lewe in die gebied te verbeter, kan dit die skakel wees tussen die vyf pilare van die Geïntegreerde Ontwikkelingsplan (GOP) vir Kaapstad, wat die sleutelingeleentlikhede tot die bou van 'n sosiaal-geïntegreerde stad is:

- 1 Die geleentheid stad - deur die skep van werkgeleenthede en die aantrek van beleggings na die gebied
- 2 Die veilige stad - deur die monitoring van die gebied vir enige kriminele aktiwiteit en die vinnige optrede om anti-sosiale gedrag wat 'n negatiewe impak op die sosiale samehang van ons stad het, aan te spreuk.



RAADSЛИD SAM PIENAAR

3 Die omgee stad - deur kwesbare individue op straat by te staan in die bou van 'n verbeterde lewe

4 Die inklusiewe stad - deur die bou van verhoudings met verskillende groepe in die gemeenskap om 'n beter begrip te bevorder en om 'n paar van die moeilik oplosbare probleme wat ons gedeelde vooruitgang beïnvloed, teen te werk.

5 Die effektiel bestuurde stad - deur foutlose finansiële bestuur te handhaaf.

Die Stad Kaapstad het bywette geskep wat kan bydra tot die uitbreiding van die Stadsverbeteringsdistrik se grense. In die verband kan die VRCID selfs 'n meer kragtige katalisator vir stedelike, ekonomiese en sosiale transformasie word. Ons sal voortgaan om die VRCID te ondersteun in hulle belangrike taak die toekoms in.

CHAIRMAN'S MESSAGE

Hardus Zevenster



URBAN RENEWAL WITH COLLECTIVE INTENT

As Chairman of the VRCID board, the greatest indication of our progress as a fledgling organisation is when I receive requests from other municipalities who want to hear our story. Over the past year I have been privileged to host several visitors from cities in other provinces who want to know more about how we have begun to turn a previously crime- and grime-ridden area into a business district full of potential. We have had visits from many investors too, seeking opportunities to build or buy property in the area. When they arrive, they find clean streets and public spaces, and a palpable sense that the Voortrekker Road Corridor is an area undergoing real positive change. They see the opportunities that exist, the potential that is ready to be unlocked.

But it's not only the visitors who are seeing the change. I am receiving more and more positive feedback from residents, business people and commuters who feel safer as they move through cleaner streets and public spaces.

As the VRCID, we cannot take all the credit. We must acknowledge the role of our partners as we celebrate our achievements to date. Our renewed strategic relationship with the Western Cape Government has unlocked more resources. Our ongoing relationship with the City of Cape Town has offered us more opportunities to make a greater difference. And our relationship with MES has helped to ensure that we are more able to help the most vulnerable people in our community. Other partners not mentioned

here have made a significant contribution which has been acknowledged elsewhere.

And yet, as much as we celebrate our successes, we are also always aware of our reality. Regenerating an urban centre requires a combined effort. Local business owners who have seen the direct benefit of our work are making large and small contributions to facilitate the urban renewal process. While we are seeing the visible results of our progress on the streets,

'As much as we celebrate our successes, we are also always aware of our reality. Regenerating an urban centre requires a combined effort.'

we are turning around a cosmos of challenges and there is still much to be done. We urge others to get involved, to play their part, to work together to make our city work.

The Voortrekker Road Corridor is the key to unlocking the potential of Cape Town's second CBD. If we work in isolation from each other, we will only make a small impact on our immediate surroundings. But if we work together, taking ownership of the challenges that affect everyone, it becomes possible to turn a negative into a positive; and a broken urban environment into a thriving centre where people feel safe and comfortable that is rich in opportunities for everyone.



CHAIRMAN
HARDUS ZEVENSTER

BOODSKAP VAN VOORSITTER

Hardus Zevenster

STEDELIKE VERNUWING MET KOLLEKTIWE INTENSIE

As voorsitter van die VRCID raad, is die grootste aanduiding van ons vordering as 'n jong organisasie wanneer ek versoek van ander munisipaliteite ontvang wat graag ons storie wil hoor. Gedurende die afgelope jaar het ek die voorreg gehad om besoekers vanuit stede in ander provinsies te verwelkom, wat meer wil weet oor hoe ons begin het om 'n voorheen misdaad geteisterde area te omskep in 'n sakegebied vol potensiaal. Ons het besoek van verskeie beleggers gehad wat opsoek is na geleenthede om eiendom in die gebied te bou of te koop. By hul aankoms, vind hulle skoon strate en openbare ruimtes, asook 'n tasbare gevoel dat die Voortrekkerweg Korridor 'n gebied is wat 'n werklike positiewe verandering onderraan. Hulle sien die geleenthede wat bestaan en die potensiaal wat gered is om ontsluit te word.

Maar dit is nie alleen die besoekers wat die verandering sien nie. Ek kry meer en meer positiewe terugvoer van die inwoners, sakelui en pendelaars wat veiliger voel in hulle daagliks bewegings as gevolg van die merkbare skoner strate en openbare ruimtes.

As die VRCID, kan ons nie al die krediet neem nie. Ons moet die rol van ons vennote erken in die viering van ons prestasies tot op hede. Ons hernude strategiese verhouding met die Wes-Kaapse regering het meer hulpbronne ontsluit. Ons voortgesette verhouding met die Stad Kaapstad het meer geleenthede om 'n groter verskil te maak, daargestel. Ons verhouding met MES het bygedra daar toe dat ons beter in staat is om die mees kwesbare mense in ons gemeenskap

te help. Ander vennote nie hier genoem, het 'n beduidende bydrae wat elders erken word.

En tog, in soveel as wat ons suksesse vier, is ons ook altyd bewus van die werklike toedrag van sake. Die hernuwing van 'n stedelike sentrum vereis 'n gesamentlike poging. Plaaslike sake-eienaars wat die direkte voordeel van ons werk sien, maak groot en klein bydraes om die stedelike vernuwingssproses te faciliteer.

'En tog, in soveel as wat ons suksesse vier, is ons ook altyd bewus van die werklike toedrag van sake.'

Terwyl ons die sigbare resultate van ons vordering op straat sien, wentel ons steeds rondom 'n kosmos van uitdagings en is daar nog baie werk wat gedoen moet word. Ons moedig ander aan om betrokke te raak, om hul rol te speel om ons stad te laat werk.

Die Voortrekkerweg Korridor is die sleutel tot die ontsluiting van die potensiaal van Kaapstad se tweede middestad. As ons in isolasie van mekaar handel, sal ons net 'n klein impak op ons

ommiddellike omgewing maak, maar indien ons saamwerk om eienaarskap te neem van die uitdagings wat almal impakteer is 'n ommeswaai van 'n negatiewe in 'n positiewe, bereikbaar. Hierby ingesluit is die transformasie van 'n gebroke stedelike omgewing in 'n vooruitstrewende sentrum, waar mense veilig voel en gemaklik is en wat ryk is aan geleenthede vir almal.



VOORSITTER
HARDUS ZEVENSTER



CHIEF OPERATING OFFICER'S MESSAGE

Derek Bock

WE HAVE REACHED A TIPPING POINT

In the past year, many people have remarked on the change they see in the quality of the urban environment when they drive across the VRCID boundary from outside. We have also been receiving more visits from potential investors who are seeing not only the cleaner, safer streets, but are also seeking sound investment opportunities. As I walk through the VRCID area with these visitors, I see evidence everywhere that we have reached a tipping point. The many small things we have done over the past three years are beginning to create the momentum needed to build a sustainable economic future.

Some of those small things include:

- supporting the primary service provider - the City of Cape Town
 - to ensure the streets and public spaces are clean and safe, and helping the most vulnerable people in the community
- forging strong relationships with our partners that remain in place even when there are changes in personnel or processes
- working closely with levy payers to educate them on our mandate and respond quickly to their requests for advice, support and help
- creating jobs for vulnerable youth, in partnership with the Chrysalis Academy

- working with the City of Cape Town's Problem Buildings Unit and building owners to address the anti-social behaviour that is a symptom of over-populated and neglected buildings
- taking on the management of seven public parking areas to provide cleaner and safer environments, and also to generate additional income for us that we can reinvest into our social development programmes
- educating informal traders and small businesses about the by-laws that regulate their operations

"That is the paradox of the epidemic: that in order to create one contagious movement, you often have to create many small movements first."

– Malcolm Gladwell, *The Tipping Point: How Little Things Can Make a Big Difference*

- talking to external parties about the work we do, the benefit it brings and why it makes good business sense to invest in the Voortrekker Road Corridor
- In truth, these are not small things. They are sometimes complex processes or time-consuming and resource-intensive tasks. But each action has allowed us to take great strides towards achieving our number one priority: to put Bellville and Parow on the map as Cape Town's second CBD.



PAVING A SMOOTH ROAD FOR THE PRIMARY SERVICE PROVIDER

Having reached this tipping point, we are equally aware that we cannot rest on our laurels. Every day, we are driven by our mandate as a top-up service provider responsible for augmenting the service delivery within our boundary. As a small organisation, we are able to respond to matters with greater agility, paving a smoother path between the immediate demands of urban renewal and the City of Cape Town's multi-layered processes. In this respect, I must express our gratitude to Councillor Johannes van der Merwe, Mayoral Committee Member: Energy, Environmental, Spatial Planning and Mayoral Urban Regeneration Programme; Alderman Clive Justus, Chairperson Sub-Council 4; and Councillor Sam Pienaar, Chairperson Sub-Council 6. Their active support has helped to strengthen the bonds with the City of Cape Town.

We also thank the Department of Community Safety who agreed to fund a new post in our team. We appointed an Operations Manager who has daily oversight on all operational matters at the VRCID. This has helped me to focus more on strategic activities, including building stakeholder relationships with key decision makers, managing finances and also telling the VRCID's story whenever possible.

CONSOLIDATING NOW FOR A SUCCESSFUL FUTURE

We are in a period of consolidation which will serve us well in the future. The number of calls we receive indicates that residents and businesses are relying on us more and more. In the next year, we will continue to address the critical issues that affect the safety and comfort of residents and businesses. In particular, our commitment to social development remains. We are working very closely with our partners to find alternative bed spaces for people living on the streets, and to share resources where we can.

As always, partnerships have been critically important to our success so far. We thank the City of Cape Town,

TELLING THE VRCID STORY

While the VRCID does not yet have a dedicated communication budget, we have begun to tell our story at any opportunity. Here is a list of some notable speaking engagements, interviews and information sharing sessions we were involved in this year:

Speaking Engagements:

- Street Peoples' Forum meeting in Fish Hoek on VRCID method of operation regarding homelessness
- Presentation to City of Cape Town (Sub council 3) on VRCID successes
- Business Retention and Expansion public meeting in Bellville
- The Commercial Property Finance Forum hosted by ABSA
- Safety Partnership launch in partnership with the Provincial Department of Community Safety
- Various interviews with *Cape Argus*, *Die Burger* and *Tygerburger*, and with Radio Tygerberg

Information Sharing Events:

- Proudly hosted Minister Alan Winde and Minister Dan Plato at our offices to inform them of the work the VRCID is doing.
- Briefed the City Manager of Cape Town on VRCID safety and security operations.
- Shared best practices with the City of Windhoek, Stellenbosch, Durbanville, the Somali community of Bellville and to a delegation from Brazil.
- Attended Western Cape Economic Development Programme and AHL events.

South African Police Service, our security and cleaning service provider Securitas, our social development partners Tygerberg Association for Street People (TASP), The Haven and MES, and also the Greater Tygerberg Partnership, for their support in the past year. I am also very grateful to our team – Wilma Piek, Chris Matthee, Willem Labuschagne, Sarel Strydom, Rushdi Toefy and Leonie van der Merwe – who work so hard to deliver the promises we make to all VRCID stakeholders.

Last but not least, we thank the VRCID levy payers and residents and businesses operating within our boundaries.

Please continue to engage with us. We learn from your complaints and appreciate your compliments. We also invite you to get involved in what we do, either as a board member or a VRCID member if you are not one already. Your input will help to guide our future strategic activities, and to share our vision of a clean, safe and economically sustainable hub at the centre of the Cape Town metro.



CHIEF OPERATING OFFICER DEREK BOCK

HOOFBEDRYFSBEAMpte SE VERSLAG

Derek Bock

ONS HET 'N KEERPUNT BEREIK

In die afgelope jaar, het baie mense kommentaar gelewer op die verandering wat hulle in die kwaliteit van die stedelike omgewing sien wanneer hulle van buite oor die VRCID grens ry. Ons het ook meer besoek van potensiële beleggers ontvang wat nie alleen die skoner, veiliger strate opgemerk het nie, maar ook opsoek is na goeie beleggingsgeleenthede. As ek deur die VRCID gebied met hierdie besoekers beweeg, sien ek telkens die bewyse dat ons 'n keerpunt bereik het. Die talte klein aksies wat ons oor die afgelope drie jaar geneem het, het bygedra om die momentum te skep wat nodig is om 'n volhoubare ekonomiese toekoms te bou.

en gebou-eienaars om die anti-sosiale gedrag wat 'n simptoom van oorbevolking en verwaarloosde geboue is, aan te spreek

- Bestuur van sewe openbare parkeerterreine om skoner en veiliger omgewings te voorsien, en ook om bykomende inkomste te genereer vir die VRCID wat ons in ons sosiale ontwikkelingsprogramme kan herbelê.
- Opvoeding van informele handelaars en klein besighede oor die bywette wat hul bedrywigheid reguleer.
- Praat met eksterne partye oor die werk wat ons doen, die voordeel wat dit bring en waarom dit goeie besigheidsin maak om in die Voortrekkerweg Korridor te belê.

Sommige van hierdie klein aksies, sluit in:

- Ondersteun die primêre diensverskaffer - die Stad Kaapstad - om te verseker die strate en openbare ruimtes skoon en veilig is, en om die mees kwesbare mense in die gemeenskap te help.
- Snee sterk verhoudings met ons vennote wat staande bly, selfs wanneer daar veranderinge in personeel of prosesse is.
- Werk nou saam met heffingsbetaalers om ons mandaat te verduidelik en om vinnige reaksie op hul versoek vir advies, ondersteuning en hulp te bied.
- Om werk te skep vir kwesbare jeug, in vennootskap met die Chrysalis Academy.
- Werk saam met die Stad Kaapstad se Probleemgeboue Eenheid

"That is the paradox of the epidemic: that in order to create one contagious movement, you often have to create many small movements first."
— Malcolm Gladwell, *The Tipping Point: How Little Things Can Make a Big Difference*

In der waarheid, hierdie is nie klein dingetjies nie. Hulle is soms komplekse prosesse of tydrowende en hulpbron-intensiewe take. Maar elke aksie het ons toegelaat om groot vordering te maak in ons nommer een prioriteit - om Bellville en Parow op die kaart te sit as Kaapstad se tweede middestad.

Die nuutgeverfde TASP assesseringsentrum



DIE VRCID VERHAAL

Terwyl die VRCID nog nie 'n toegewye kommunikasie begroting het nie, het ons begin om ons storie te vertel by elke geleentheid. Hier is 'n lys van 'n paar noemenswaardige spreekgeleenthede, onderhoude en inligtingssessies waarby ons betrokke was in hierdie jaar:

Spreekgeleenthede:

- 'Street Peoples Forum' vergadering in Vishoek om die VRCID werksmetode ten opsigte van haweloosheid te bespreek
- Voorlegging aan die Stad Kaapstad (Subraad 3) insake VRCID suksesse
- Besigheidsbehoud en uitbreiding by openbare vergadering in Bellville
- Die Kommersiële Eiendomsfinansieringsforum aangebied deur ABSA
- Bekendstelling van die vennootskap met die Provinciale Departement van Gemeenskapsveiligheid
- Verskeie onderhoude met Cape Argus, Die Burger en Tygerburger, asook op Tygerberg104fm

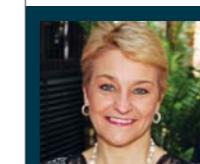
Inligtingssessies:

- Dit was ons plesies om Minister Alan Winde en Minister Dan Plato by ons kantore te onthaal en in te lig oor die werk wat die VRCID doen.
- Die Stadsbestuurder van Kaapstad is ingelig rakende die VRCID veiligheids- en sekuriteitsbedrywigheide.
- Werkbare praktyke is met die Stad Windhoek, Stellenbosch, Durbanville, die Somaliese gemeenskap van Bellville asook 'n afvaardiging van Brasilië gedeel.
- Weskaapse Ekonomiese Ontwikkelingsprogram en AHI is bygewoon.

Suid-Afrikaanse Polisiediens, ons sekuriteits- en skoonmaak diensverskaffer Securitas, ons sosiale ontwikkelingsvennote, Tygerberg Association for Street People (TASP), The Haven en MES en ook die Groter Tygerberg Vennootskap, vir hul ondersteuning gedurende die afgelope jaar. Ek is ook baie dankbaar vir ons span - Wilma Piek, Chris Matthee, Willem Labuschagne, Sarel Strydom, Rushdi Toofy en Leonie van der Merwe - wat so hard werk om beloftes te lewer wat ons aan alle VRCID belanghebbendes gemaak het.

Laaste maar nie die minste nie, ons dank die VRCID heffingsbetaalers, inwoners en besighede wat binne ons grense woon en werk. Hou asseblief aan om by ons betrokke te raak. Ons leer uit klagtes en waardeer komplimente.

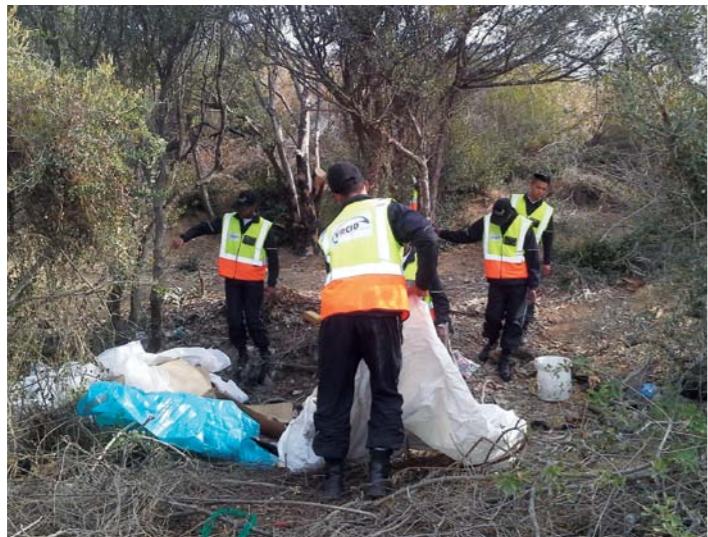
Ons nooi u ook uit om betrokke te raak in wat ons doen, óf as 'n Direksiël óf 'n lid van VRCID as u nie reeds een is nie. U insette sal help om ons toekomstige strategie en aktiwiteite te fokus en om deel te wees van ons visie van 'n skoon, veilige en ekonomies volhoubare besigheidsgebied in die hartjie van die Kaapstadse metropool.



VRCID KANTOOR-BESTUURDER LEONIE VAN DER MERWE

URBAN MANAGEMENT REPORT

Rushdi Toefy, Precinct Manager – Parow, and Sarel Strydom,
Precinct Manager – Bellville



LOOKING FURTHER THAN TODAY

As a top-up service, the VRCID urban management team works daily to augment the services provided by the City of Cape Town. Our efforts to build relationships and establish sound systems have begun to deliver tangible results on the ground, with noticeably cleaner streets and public spaces within the VRCID borders in Parow.

Over the last year we have begun to refine our systems so that we are able to maximise the resources we have; to work smarter and more efficiently. We have created a much more explicit management structure, with Rushdi Toefy operating exclusively in the Parow precinct, and Sarel Strydom operating in the Bellville precinct. An additional operations vehicle has allowed us to be much more effective in each precinct.

SUCCESS IN PAROW

In Parow, we have instituted more rigorous procedures and regular communication cycles that allow us to look further than today in our planning. This is possible because of the effective working relationship we have with both the City of Cape Town and our service providers Securitas.

In particular, Denver Stephens from the City has provided invaluable support over the past year – especially in relation to operations that need to take place after hours. Urban management is a 24-hour job and the responsiveness of his and many other departments across the City has helped us to achieve the high standards we see in Parow today. We are their eyes on the ground and are able to draw attention to – and resolve – issues more quickly on their behalf.

One key example of this is our plans to enhance the Station Road corridor. The process is now moving ahead much more quickly under the guidance of Alderman Clive Justus, who we can always rely on to get things done.

SUCCESS IN BELLVILLE

In Bellville, our most notable successes have been to resolve the many issues surrounding two problem buildings. One, at 49 Durban Road, has now been cleared of all problematic tenants and has been redeveloped into student accommodation. The second building was a notoriously neglected block of flats named Loevenhof that had begun to attract anti-social behaviour in and

URBAN MANAGEMENT STATISTICS

TASK	BELLVILLE	PAROW
Litter collected (MES)	113 064 kgs	91 500 kgs
Weeds removed	4 000 bags	1 800 bags
Graffiti removed	242	137
Strings removed	564	818
Illegal posters removed	453	915
Trees trimmed	12	32
Refuse bags collected (VRCID)	191 765 kgs	163 000 kgs
Illegal dumping removed	47.95 tons	34 tons
C3 notifications	772	217



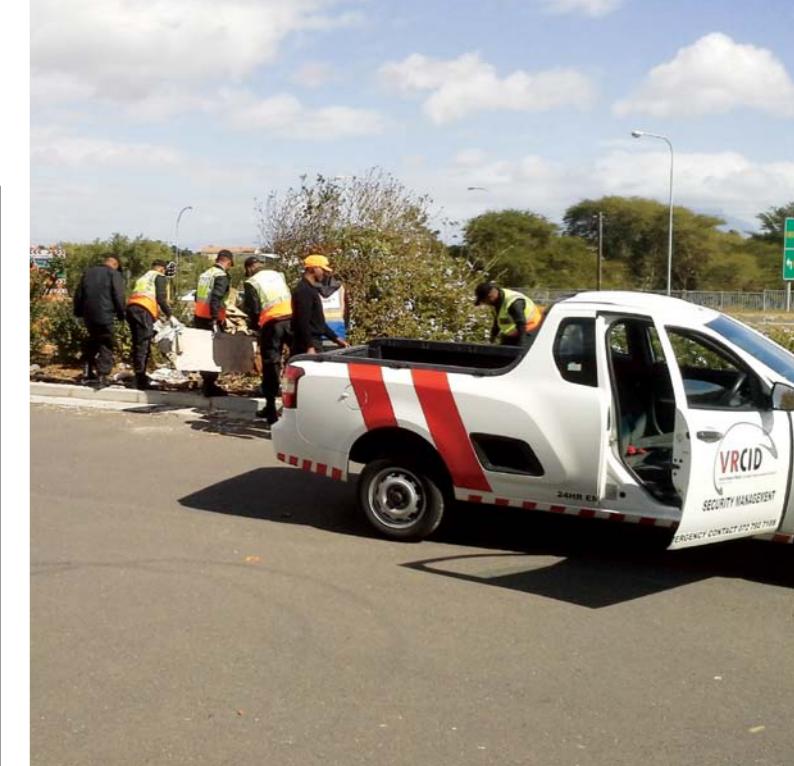
around the building. After a two-year process conducted in partnership with various regulatory and law enforcement partners, we were able to successfully clear the building and pave the way for more positive development.

We have addressed crime and grime in certain hotspots including the Tienie Meyer Bridge, Landdros Street. In addition, we have begun to implement smaller initiatives such as upgrading the lighting in Voortrekker Road and clamping down on illegal gambling in Church Street.

Our efforts are beginning to attract significant changes in Bellville. We are excited at plans by the University of the Western Cape to acquire and redevelop buildings in the Bellville CBD to accommodate their new medical facility. This will help us to achieve some of our future vision of Bellville being a dynamic urban hub for students.

JOB CREATION WITH CHRYSALIS ACADEMY

We have also been able to expand our resources in both precincts thanks to our social development partners MES and the Chrysalis Academy. Through MES, the GROW teams have continued to attend to the daily detail of removing illegal posters and graffiti and weeding the verges and payments. The young people from Chrysalis Academy also make a valuable contribution as they work with the VRCID security and urban management departments during their nine-month training programme. Many Academy graduates receive offers of formal employment once their training is complete.



PARKING AND BUILDINGS

Looking ahead, we are focusing on taking over the management of seven public parking areas across Bellville and Parow. This is a significant step forward that will result in a much more pleasant experience for people who live and work within the VRCID boundaries.

We will also continue to work with all relevant stakeholders in resolving matters arising around problem buildings and slum landlords. We are beginning to win the battle, but there will always be work to do. We are also seeing more property owners taking responsibility for their spaces. It is gratifying to see that the many small steps we have taken over the past three years are beginning to influence others to play their part. We encourage all property owners – not only the levy payers – to take ownership of their area. Big changes can only come about from many small changes.

THANK YOU

Building a thriving city centre requires the collective effort of many people. The results of their work will help to retain existing businesses and to expand by attracting new businesses to the area. Your work makes ours possible.

In this, we particularly thank the Greater Tygerberg Partnership, Antony Berrill – who sponsored the installation of high definition closed circuit television cameras in Parow, all departments within the City of Cape Town, MES and Securitas.

In particular, we'd like to thank:

- Jacobs Kellerman of the Fire Department
- Jeanine du Preez of Roads Department
- Sonette Smit of Spatial and Urban Design Department
- Errowen Erasmus from Law Enforcement (Problem Building Unit)
- Hilda Oosthuizen of MURP
- Gershwin Fouldien and Tim Haddington of the Economic Development Department

STEDELIKEBESTUUR VERSLAG

Rushdi Toefy, Areabestuurder – Parow en Sarel Strydom,
Areabestuurder – Bellville



'N VOORUITSKOUING

As 'n aanvullende diens, lewer die VRCID se stedelike bestuurspan daagliks 'n diens wat Stad Kaapstad se bestaande dienste ondersteun en aan vul. Ons pogings om verhoudings te bou en goeie prosesse in plek te stel, het begin om tasbare resultate te lewer met merkbaar skoner strate en openbare ruimtes binne die grense van die VRCID.

Oor die afgelope jaar het ons begin om ons stelsels te verfyn, sodat ons in staat is om die hulpronne wat ons het optimaal te benut en derhalwe slimmer en meer doeltreffend te werk. Ons het 'n baie meer doelmatige bestuurstruktuur daargestel met Rushdi Toefy wat uitsluitlik op die Parow gebied fokus en Sarel Strydom wat dieselfde in die Bellville gebied doen. Die aanskaffing van 'n bykomende operasionele voertuig het ons in staat gestel

om baie meer doeltreffend in elke gebied te wees.

SUKSES IN PAROW

In Parow, het ons strenger procedures en meer gereelde kommunikasie sikkles ingestel wat ons in staat stel om vooruitskouende beplanning te doen. Dit is moontlik gemaak deur die effektiewe werkverhouding wat ons met beide die Stad Kaapstad en ons diensverskaffers Securitas het.

In die besonder, Denver Stephens van die Stad het waardevolle ondersteuning oor die afgelope jaar verskaf - veral met betrekking tot akties wat na-ure moet plaasvind. Stedelike bestuur is 'n 24-uur werk en die reaksie van sy en baie ander departemente regoor die Stad het ons gehelp om die hoë standarde te bereik wat ons tans in Parow sien. Ons is hulle oë op die grond en dus in staat om nie alleen die aandag op kwessies te vestig nie maar dit ook vinniger op gelos te kry.

Een van die voorbeeldelike hiervan is ons planne om die Stasieweg deurgang te verbeter. Die proses is tans vinnig aan die beweg en dit is grootliks te danke aan Raadsheer Clive Justus, op wie ons altyd kan staatmaak om dinge gedoen te kry.

SUKSES IN BELLVILLE

In Bellville was ons mees noemenswaardige sukses die oplos van die vele kwessies rondom twee probleemboue. Die een gebou by Durbanweg 49 is nou skoongemaak en van al die ongewenste huurdere ontruim. Dit is herontwikkel in studente-akkommodasie. Die tweede gebou was 'n verwaarloosde woonstelblok genaamd Loevenhof wat berug

was vir die anti-sosiale gedrag in en rondom die gebou. Aan die einde van 'n twee-jaar proses wat in vennootskap met verskeie regulatoriese- en wetstoepassingsvennote geskied het, was ons in staat om die gebou suksesvol te laat ontruim en sodoende die weg te baan vir verdere positiewe ontwikkeling.

Ons kon ook 'n bydrae maak om die misdaad in sekere probleemareas, insluitende onder die Tienie Meyer Brug en Landdrosstraat, aan te spreek. Daarbenewens, het ons begin om kleiner initiatiewe soos die opgradering van die beligting in Voortrekkerweg asook die voorkoming van onwettige dobbel in Kerkstraat, te implementeer.

Ons pogings is besig om beduidende veranderinge in Bellville te weeg te bring. Ons is opgewonde oor die planne van die Universiteit van die Wes-Kaap vir die aanskaffing en herontwikkeling van nuwe en bestaande geboue in die stadsgebied ten einde hul nuwe mediese fasiliteit daar te vestig. Dit sal ons help om 'n gedeelte van ons toekomsvisie vir Bellville, naamlik 'n dinamiese stedelike sentrum vir studente, te bereik.

WERKSKEPPING MET CHRYSALIS AKADEMIE

Ons was in staat om in beide distrikte ons hulpronne uit te breite danke aan ons maatskaplike ontwikkelingsvennote, MES en die Chrysalis Akademie. As gevolg van die betrokkenheid van MES, kan die GROW spanne voortgaan met die dagtake wat aan hulle opgelê is naamlik die verwijdering van onwettige plakkate, graffiti asook die verwijdering van onkruid van syapadjies. Die jong mense van Chrysalis Akademie maak ook 'n waardevolle bydrae deur hulle betrokkenheid by die VRCID se sekuriteit en stedelike bestuursdepartemente



gedurende hul nege maande opleidingsprogram. 'n Groot gedeelte van hierdie studente ontvang formele aanbiedings na afloop van hulle studies by die Chrysalis Akademie.

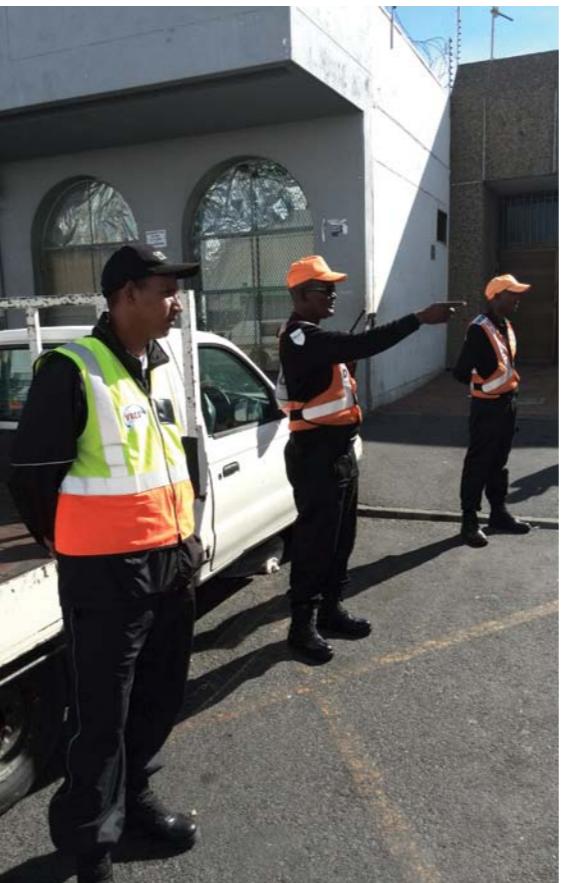
PARKERING EN GEBOU

In die korttermyn is ons fokus op die oorname van die bestuur van sewe openbare parkeerterreine regoor Bellville en Parow distrikte. Dit is 'n belangrike stap vorentoe wat sal lei tot 'n baie meer aangename ervaring vir mense wat binne die grense van die VRCID leef en werk.

Ons sal ook voortgaan om met alle relevante belanghebbendes te werk in die oplossing van sake voortspruitend uit probleemboue en krotbuurt eienaars. Ons is besig om diestryd te wen, maar daar sal altyd werk wees om te doen. Dit is opmerklik dat al hoe meer eienaars verantwoordelikheid vir hul eiendom neem. Dit is verblydend om te sien dat die groot aantal klein stappe wat ons oor die afgelope drie jaar geneem het, reeds begin het om ander te beïnvloed om hul rol te speel. Ons moedig alle eienaars – nie net die heffingsbetaalers – aan om eienaarskap van hul geboue en areas te neem. Groot veranderinge kan slegs deur baie klein veranderinge te weeg gebring word.

DANKIE

Die daarstel van 'n vooruitstrewende stadsgebied vereis die gesamentlike poging van baie mense. Die resultate van hul kollektiewe werk sal help om bestaande besighede te behou en uit te brei deur die aantrek van nuwe besighede tot die area. Jou bydrae maak ons werk moontlik.



Ons wil veral dank betuig aan die Groter Tygerberg Venootskap, Antony Berrill - wat die installering van hoë definisie geslotte baan TV-kameras in Parow geborg het, alle departemente binne die Stad Kaapstad, MES en Securitas.

Ons wil graag die volgende individue van Stad Kaapstad in die besonder bedank:

- Jacobs Kellerman van die Departement Brandweer
- Jeanine du Preez van Departement Paaie
- Sonette Smit van die Departement Ruimtelike en Stedelike Ontwerp
- Errowen Erasmus van Wetstoepassing (Probleem Geboue Eenheid)
- Hilda Oosthuizen van MURP
- Gershwin Fouldien en Tim Haddington van die Departement Ekonomiese Ontwikkeling



SOCIAL DEVELOPMENT REPORT

Wilma Piek - Social Development Manager



FINDING CREATIVE SOLUTIONS

Living, begging or working on the streets is not always a choice. It is often a symptom of a greater issue such as the state of the economy or a breakdown in family relationships. It is generally the last, and sadly, often the only resort.

A recent head count revealed that around 500 people live on the streets within the VRCID boundaries in Bellville and Parow - some of whom are classified as chronically homeless. This number excludes people in shelters and those supported by the City of Cape Town's Winter Readiness Programme. By the end of the reporting period, there were just over 120 bed spaces at shelters in Bellville and Parow. Despite the 63 additional spaces that were created via the Winter Readiness programme, our NGO partners at MES were able to secure places for just 20% of people who need shelter. This offers a glimpse of how much the VRCID's Social Development Department needs to do to ensure that the most vulnerable people in the area get the help they need.

Our social development department comprises one full-time social development manager. MES fieldworker Veronica Geduld provides much-needed assistance

when required. We are grateful for her support. With few resources, there is a need to be creative in our approach. Partnerships are the starting point.

In the past year we have consolidated relationships between all members of the Joint Operations Committee (JOC) who represent the City of Cape Town, various non-governmental organisations (NGOs), SAPS, Law Enforcement, Securitas and the urban management and security teams from the VRCID, among others. Together we have achieved some successes, but we still face significant challenges in various areas.

Our main focus in the last year was to find suitable alternative shelter accommodation. In partnership with MES and Radio Tygerberg, we actively assisted with plans to develop a one-stop Hope Centre in our area. To date, however, we have not yet been able to access a suitable, affordable building, forcing us to be innovative, collaborate and share resources in finding temporary and crisis shelter solutions.

Most notably, in partnership with MES, we have been developing a strategic plan to provide designated safe

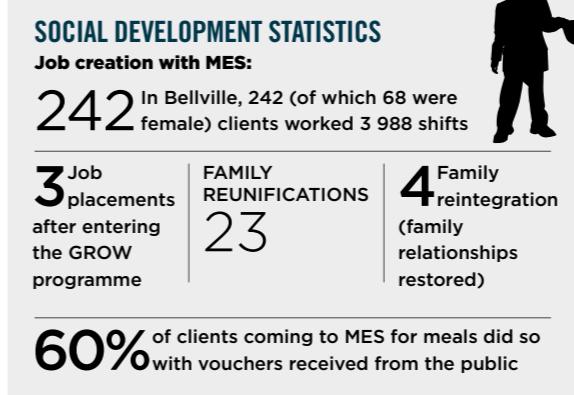


spaces where people can access basic medical and social information, hygiene and storage facilities, and where they can sleep overnight. In this regard, we are grateful for the logistical support from Bellville Councillor Ruan Beneke and also Councillor Sam Pienaar who facilitated the release of R70 000 from the Mayoral Urban Regeneration Programme (MURP) to be administered by MES in establishing this space.

While we constantly seek solutions in our own back yard, we are also working to capacitate smaller organisations in other areas. We have established strong working relationships with the Ubuntu organisation, a Delft-based NGO that provide temporary shelter accommodation during the winter months. Many people on the street originate from that area so this is a natural fit for us.

Preventative family programmes are an important part of prevention and reintegration and we have been working closely with Tygerberg Association of Street People (TASP), who runs those programmes in our surrounding communities. TASP has also been assisting us with the administration of a programme to accommodate elderly street people who have been rehabilitated but who have no family to go to.

Our other partners - BADISA Tygerberg and BADISA Trio, the Chrysalis Academy, Hewlin Compassion Tygerberg, Young People @ Work and the Western Cape Street People Forum - have also helped us deliver a holistic integrated



service to the adults and children living on the streets.

During the year, we became a member of the Western Cape Street Children Forum, which has now established a monthly sub-forum in the Northern Suburbs. Our involvement in the forum has helped us to address the issue of children living and begging on the streets more effectively. In particular, we successfully removed all children sleeping, working or begging on the streets during the winter months in Bellville, in a co-ordinated effort between BADISA Trio, SAP Bellville, SDECD and the VRCID. Robert McDonald, head of department at the Provincial Department of Social Development developed a Standard Operating Procedure, which makes the process of removing a child to safety much easier and more efficient.

The City of Cape Town's Social Development and Early Childhood Development (SDECD) department has also restructured their own ways of working, decentralising their reintegration unit and deploying Social Workers, Reintegration Officers and Field Workers, as well as Field Workers supported by the Extended Public Works Programme (EPWP). This new structure, with a new call centre, will potentially provide additional support for us. In this regard, we thank Peter Cookson and his team for their regular co-operation.

Together, these elements make up a strong foundation for the future and we remain committed to addressing the challenges we face with determination and focus. We hope to facilitate and create more job rehabilitation opportunities for the street person, and also longer-term employment options to help people escape poverty. It is a momentous task but by taking small steps today we can make great strides tomorrow.

We thank all of our partners for their hard work and ongoing support during the past year. We also call on everyone within the VRCID boundaries to help where they can. The most important way to do this is to Do Good Better, by Giving Responsibly. Support local NGOs directly or buy food or shelter vouchers, rather than giving hand-outs to people asking for money. By doing so, we can increase the chances of giving them a hand up into a better life off the streets.



MAATSKAPLIKE ONTWIKKELINGSVERSLAG

Wilma Piek – Maatskaplike Ontwikkelingsbestuurder



KREATIEWE OPLOSSINGS

Om op straat te leef, bedel of werk, is nie altyd 'n keuse nie. Dit is dikwels 'n simptoom van 'n groter probleem, soos die toestand van die ekonomiese of 'n verbrokkeling in die familieverhoudings. Dit is gewoonlik die laaste en ongelukkig dikwels ook die enigste uitweg.

'n Onlangse koptelling het gevind dat sowat 500 mense binne die grense van die VRCID in Bellville en Parow op straat woon – sommige van wie geklassifiseer kan word as kronies haweloos. Hierdie getal sluit mense in skuilings in en diegene wat ondersteun word deur die Stad Kaapstad se Winter Gereedheidsprogram. Teen die einde van die oorsigtspunkt, was daar net meer as 120 beskikbare bedspasies in skuilings in Bellville en Parow. Ten spyte van 'n verdere 63 ruimtes geskep gedurende die winter, kon ons NRO-vennote by MES net daarin slaag om plekke vir 20% van die mense wat skuling nodig het, te vind. Dit bied 'n blik op hoe baie die VRCID se Maatskaplike Ontwikkelingsdepartement nog moet doen om te verseker dat die mees kwesbare mense in die gebied die hulp kry wat hulle benodig.

Ons Maatskaplike Ontwikkelingsdepartement bestaan uit een volydse maatskaplike ontwikkelingsbestuurder en

'n MES veldwerker wat net deeltjds werk as gevolg van begrotingsbeperkinge. Weens die gebrek aan voldoende hulpbronnes is daar 'n behoefte om kreatief te wees in ons benadering. Venootskappe is die beginpunt.

Gedurende die afgelope jaar het ons die verhoudings tussen al die lede van die Gesamentlike Operasionele Komitee (GOK) wat die Stad Kaapstad vernoemd gekonsolideer. Dit sluit verskeie nie-regeringsorganisasies (NROs), die SAPD, Wetstoepassing, Securitas en die stedelike bestuur en sekuriteit spanne van die VRCID in. Saam het ons 'n paar suksesse behaal, maar ons staar steeds groot uitdagings in die gesig op ander terreine.

Ons hooffokus gedurende die afgelope jaar was om geskikte alternatiewe akkommodasies in skuilings te vind. In samewerking met MES en Radio Tygerberg is plante gemaak om 'n een-stop Sentrum van Hoop in ons area te ontwikkel. Tot op datum, was ons egter nog nie in staat om toegang tot 'n geskikte en bekostigbare gebou te verkry nie. Dit het ons genoeg om innovertend te wees, saam te werk en hulpbronnes te deel ten einde 'n tydelike oplossing vir die skuling-krisis te vind.

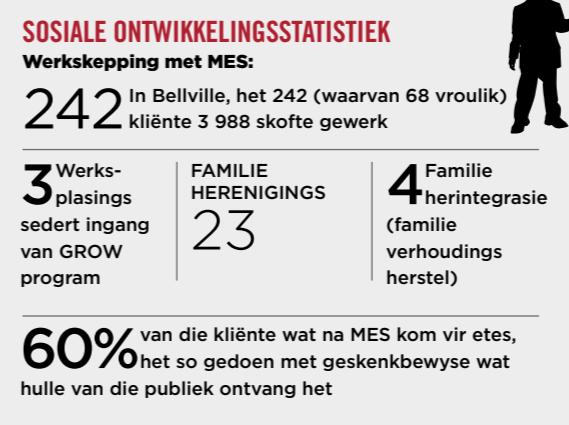


In venootskap metveral MES, is 'n strategiese plan ontwikkel om aangewese veilige ruimtes te voorsien, ruimtes waar mense toegang tot basiese mediese en sosiale inligting, higiëne en stoofasilitete het en waar hulle kan oornag. In die verband wil ons, ons dankbaarheid betuig aan Raadslid Ruan Beneke asook Raadslid Sam Pienaar wat instrumenteel was in die vrystelling van R70 000 vanuit die Burgemeester se program vir Stedelike Vernuwing, en wat deur MES geadministreer word ten einde hierdie spasie daar te stel.

Terwyl ons voortdurend na oplossings in ons eie agterplaas opsoek is, is ons ook besig om kleiner organisasies in ander gebiede te bemagtig. Ons het sterk verhoudings met die Ubuntu organisasie, 'n Delft-gebaseerde NRO wat tydelike akkommodasie bied gevestig. Baie mense op straat is afkomstig van daardie gebied so is dit 'n logiese voorsetting van ons taak.

Voorkomende familie programme is 'n belangrike deel van herintegrasie en ons werk nou saam met die Tygerberg Association of Street People (TASP), wat sulke programme in ons omliggende gemeenskappe aanbied. Ons het ook ingeskakel by TASP se program om verblyf vir die bejaarde straatsmense wat gerehabiliteer het, maar wat geen familie om na te gaan nie, te vind.

Ons ander vennote - BADISA Tygerberg en BADISA Trio, die Chrysalis Akademie, Hewlin Medelyde Tygerberg, Young People @ Work en die Wes-Kaapse Straatmense Forum - het ook daartoe bygedra dat ons 'n holistiese en geïntegreerde diens aan die



vollwassenes en kinders wat op die strate leef, kan bied.

Gedurende die jaar, het ons ook by die Wes-Kaapse Straatkinders Forum aangesluit, wat nou 'n maandelike sub-forum in die noordelike voorstede gevestig het. Ons betrokkenheid by die forum het ons gehelp om die kwessie van kinders wat op straat woon en bedel meer effektiewelik aan te spreek. In die besonder was ons suksesvol in die verwydering van alle kinders wat gedurende die winter maande op straat slaap, werk of bedel. Dit was 'n gekoördineerde poging tussen Badisa Trio, SAP Bellville, SDECID en die VRCID. Robert McDonald, departementshoof van die Provinciale Departement van Maatskaplike Ontwikkeling, het 'n Standaard Operasionele Prosedure ontwikkel, wat die proses om kinders in 'n plek van veiligheid te plaas, baie makliker en doeltreffender gemaak het.

Die Stad Kaapstad se Departement van Sosiale en Jongkinderontwikkeling het ook hul werksmetodes aangepas, deur die desentralisering van hul herintegrasie-eenheid en die aanstelling van Maatskaplike Werkers, Herintegrasie Beampies en veldwerkers, sowel as veldwerkers wat deur die Extended Public Works Programme (EPWP) ondersteun word. Hierdie nuwe struktuur, met 'n nuwe oproepsentrum sal heelwaarskynlik bykomende ondersteuning aan ons bied. In hierdie verband, bedank ons graag vir Peter Cookson en sy span vir hul samewerking.

Saam vorm hierdie elemente 'n sterke fondament vir die toekoms en is ons steeds met vasberadenheid en fokus daartoe verbind om die uitdagings wat ons in die gesig staar, die hoof te bied. Ons hoop om meer werksrehabilitasie-geleenthede vir straatpersone te skep asook om langtermyn geleenthede te skep om mense te help om uit armoede te ontsnap. Dit is 'n belangrike taak, maar deur die neem van klein stappies vandag kan ons mōre groot vordering maak.

Ons bedank al ons vennote vir hul harde werk en deurlopende ondersteuning gedurende die afgelope jaar. Ons beroep ons ook op almal binne die grense van die VRCID om te help waar hulle kan. Die belangrikste manier om dit te doen, is "Doen Goed Beter" deur Verantwoordelik te gee. Ondersteun eerder plaaslike NROs as om geld uit te deel aan diegene wat bedel want sodoende verhoog ons hulle kans vir 'n beter lewe weg van die strate af.



SAFETY AND SECURITY

Chris Matthee – Deputy Security Manager and Willem Labuschagne – Operations Manager



BUILDING A SAFER CITY TOGETHER

The VRCID is often seen as the main service provider for security within its boundaries. It is important that we emphasise our role as a top-up service provider with a mandate to augment the services of the South African Police Service (SAPS). The City of Cape Town also plays its part by providing additional dedicated law enforcement officers via the rent-a-cop scheme, as well as learner law enforcement officers who help curb by-law contraventions.

VRCID SECURITY STATISTICS

TASK	
By-law infringements	2100
Illegal gambling	418
Traffic fines issued	960
Article 56 Notices to comply with bylaws issued	144
Fire and Rescue incidents attended	146
Motor vehicle accidents attended	275
Contact crime attended	190
Non-contact crimes attended	246
VRCID arrests	60



These resources are combined with the team from our external service provider Securitas. Together, this structure has allowed us to act effectively as a supporting service that can address the safety and security demands in the VRCID area.

As a top-up service, we rely heavily on our relationships with our partners as we work every day to address anti-social and criminal behaviour. This has resulted in successes in two main areas: criminal vagrancy and problem buildings.

We conducted daily joint operations with SAPS to identify individuals involved in criminal activity. Many homeless people are on the streets because of their own life circumstances and our social development department

works hard to provide them with the help they need. But people with criminal intent take advantage of their plight to mask their own illicit activities. It is these individuals who we focus on in these operations. The operations are conducted with the VRCID social development team and are handled with sensitivity and appropriate assertiveness.

Working with the City's Problem Buildings Unit, we were able to shut down two of the most problematic buildings in the area. They have now been taken over by new owners and are being redeveloped to attract a more positive tenant base. In related action, we are also working with our partners to take slum landlords to task, instituting penalties and other measures to persuade them to clean up neglected buildings and address over-crowding and anti-social behaviour around their properties.

Our relationships with the City of Cape Town and SAPS have been instrumental in these successes. In particular, we thank all personnel at the Parow and Bellville police stations for their co-operation and hard work, especially Colonel Nel at Parow SAPS and Brigadier van Wyk, who recently joined Bellville SAPS. We also thank Werner Bezuidenhout at the City of Cape Town for all his hard work throughout the year.

We also work hard to connect directly with the business owners and residents within the VRCID area. To them, our message remains the same: invest in your property and pay attention to improving the security around your property. When you do that, we all benefit from a safer city centre.

SEKURITEITSVERSLAG

Chris Matthee – Adjunk Sekuriteitsbestuurder, en Willem Labuschagne – Operasionele Bestuurder



DIE BOU VAN 'N VEILIGER STAD TESAME

Die VRCID word dikwels as die belangrikste diensverskaffer vir beveiliging binne sy grense gesien. Dit is belangrik dat ons, ons rol beklemtoon as 'n aanvullende diensverskaffer met 'n mandaat om die dienste van die Suid-Afrikaanse Polisiediens (SAPD) te ondersteun. Die Stad Kaapstad speel ook 'n rol by die verskaffing van bykomende toegewye wetstoepassings beampies via die 'rent-a-cop' skema, asook leerder wetstoepassers wat help om verordeningsoortredings te bekamp. Hierdie hulpbronne word met die span van ons eksterne

VRCID SEKURITEIT – STATISTIEK

TAAK	
Bywet oortredings aangespreek	2100
Onwettige dobbel insidente	418
Verkeersboetes uitgereik	960
Kennisgewnings uitgereik om Stadsbywette te gehoorsaam	144
Brand en redding insidente bygewoon	146
Hulpverlening by Motorongelukke	275
Kontak misdade	190
Nie-kontak misdade	246
VRCID arrestasies	60



dienstverskaffer Securitas gekombineer. Saam, het hierdie struktuur ons toegelaat om doeltreffend as 'n ondersteunende diens op te tree wat die veiligheid en sekuriteitse in die VRCID gebied kan aanspreek.

As 'n aanvullende diens, steun ons swaar op ons verhoudings met ons vennote terwyl ons, ons daagliks beweer om die anti-sosiale en kriminele gedrag aan te spreek. Dit het geleid tot sukses in twee hoofareas: kriminele rondloper en probleemgeboue.

Ons werk daagliks saam met die SAPD om persone wat by kriminele aktiwiteite betrokke is, te identifiseer. Baie hawelooses is op straat as gevolg van hul eie lewensomstandighede en ons departement maatskaplike ontwikkeling werk hard om hulle behoeftes aan te spreek. Maar mense met kriminele intensie buit hulle lot

uit om hul onwettige aktiwiteite te verdoesel. Dit is juis hierdie individue waarop ons fokus. Alle bedrywigheide word saam en met die nodige sensitiwiteit en toepaslike beslisheid deur die VRCID maatskaplike ontwikkelingspan hanter.

Weens ons samewerking met die Stad se Probleem-Geboue Eenheid, was ons in staat om twee van die mees problematiese geboue in die gebied toe te maak. Die geboue is nou deur nuwe eienaars in besit geneem en word nou herontwikkel om 'n beter huurder basis te lok. In verwante optrede, is ons ook besig met ons vennote om probleemgebou-eienaars verantwoordelik te hou deur die instel van boetes en ander maatreëls ten einde hulle te oorred om hulle eiendomme skoon te maak en verwaarloosde geboue, oorbevolking en anti-sosiale gedrag rondom hul eiendomme aan te spreek.

Ons verhoudings met die Stad Kaapstad en die SAPD was instrumenteel in hierdie suksesse. In die besonder bedank ons alle personeel by die Parow en Bellville polisiestasies vir hul samewerking en harde werk. Kolonel Nel by Parow SAPD en Brigadier van Wyk, wat onlangs by Bellville SAPD aangesluit het, moet in hierdie saak uitgelig en bedank word. Ons bedank ook vir Gideon Morris en Werner Bezuidenhout van die Departement Gemeenskapsveiligheid vir hulle ondersteuning.

Ons werk ook hard aan ons verhouding met besigheidseienaars en inwoners binne die VRCID se gebied. Ons boodskap aan hulle bly dieselfde: belê in jou eiendom en skenk aandag aan die verbetering van die veiligheid rondom jou eiendom. Wanneer jy dit doen, sal ons almal voordeel uit 'n veiliger stadsgebied put.

WITH GRATITUDE

We would like to thank the following sponsors whose in-kind donations have made our work easier throughout the year:

- Department of Community Safety ■ Radio Tygerberg
- The Foschini Group ■ Shoprite Checkers
- Transland Motors (Bellville) ■ Williams Hunt Motors (Bellville)
- Securitas ■ Sanlam

Building effective partnerships with stakeholders is key to success in any organisation. On behalf of the VRCID staff I would like to publicly acknowledge some of the many individuals and organisations who have helped us succeed this year.

First, I would like to thank every member of our Board of Directors who devotes many hours to VRCID business without receiving any payment for their efforts. Thank you to: our Chairman, Hardus Zevenster; Piet Badenhorst; Alan Bosman; Romanie Smithdorf; Faizel Barnes; Lamesa Modak; Johan Bester. This year we said goodbye Mazel Matthews who resigned from the board. We thank her for her work and wish her well in her future endeavours.

Thank you to Cllrs Johan van der Merwe and Sam Pienaar who represent the Mayor and City of Cape Town on the VRCID board. We also thank Ald. Clive Justus. Their guidance and moral support have been invaluable.

Many other colleagues from the City of Cape Town have also provided significant assistance on a daily basis. Without their support and direct involvement in the VRCID we would not have achieved as much as we did in the past year. They are the late Kobus Coetzer of Property Management; Coetzee van Heerden and his team at Electricity; Debbie Evans at Outdoor Advertising; Andre Volschenck and staff at Environmental Health; Liezl-Ann Kenny at Business Areas Management; Neil Couert and Denver Stevens and Ian Harmse at Solid Waste; Leon Campher and his team of Building Inspectors; Andre Moolman of Fire Department and Hilton Scholtz of Road Department. Thank you, on behalf of the VRCID Urban Management team of Rushdi Toefy and Sarel Strydom.

As always, the City of Cape Town sub-councillors and ward councillors have also been supportive. Thank you to Councillors Leonore van der Walt, Ernest Sonnenburg, Brendan van der Merwe, Willie Jaftha, Pat Jansen and her team at Sub Council 6, Taki Amira and Ruan Beneke.

Social development remains a priority for us and I would like to thank our team and partners who work so hard to address the issues of homelessness in the VRCID area. They include: Wilma Piek (VRCID Social Development Manager); Veronica Geduld (Field Worker: MES); the staff of MES; Tygerberg Association for Street People (TASP); The Haven Bellville and Elim Night Shelter; BADISA Tygerberg; BADISA Trio; Peter Cookson at the City of Cape Town; Cllr Ruan Beneke; the management of Middestad and Parow Malls and Charles Jordan from the Provincial Department of Social Services.

Our safety and security partners who help to keep the streets safe deserve a special word of thanks. Their support of the VRCID cannot be over-emphasised. On behalf of Willem Labuschagne and Chris Matthee, we say thank you to Brigadier Andre van Dyk and Colonel Nel of Bellville and Parow SAPS respectively and all the other SAPS members. Thank you also to our Law Enforcement colleagues at the City of Cape Town: Neville Thomas, Hilton Isaacs, Jason Hamilton, Craig Ferguson and Jadian Jacobs.

Securitas needs a special mention too, as our security and cleansing service providers who we have worked with for the past three years. Thank you to Andrew Kota, Jeanne Preston and Willem van Rooi for a job well done. We especially thank all the security officers and street cleaners who have done good work under very trying and sometimes dangerous circumstances.

Finally, to all VRCID levy payers. Your contributions make our work possible. On behalf of the Chairman of the Board, thank you for your continued support. The statistics portrayed in this year's Annual Report are testament to what can be achieved if we all play our small part.

DEREK BOCK



Urban Management team, from left to right: Willem Labuschagne (VRCID Operations Manager), Andrew Kota (Securitas), Rushdi Toefy (Precinct Manager, Parow), Sarel Strydom (Precinct Manager, Bellville)

MET DANKBAARHEID

Ons bedank graag die volgende borge wie se skenkings van verskillende aard ons werk deur die jaar vergemaklik het:

- Provinciale Departement van Gemeenskapsveiligheid ■ Radio Tygerberg ■ Die Foschini-groep ■ Shoprite Checkers ■ Transland Motors (Bellville) ■ William Hunt Motors (Bellville) ■ Securitas ■ Sanlam

Die bou van effektiewe vennootskappe met belanghebbendes, is die sleutel tot sukses in enige organisasie. Namens die VRCID personeel wil ek graag op 'n publieke platvorm erkenning gee aan 'n paar van die menige individue en organisasies wat ons gehelp het om van hierdie jaar 'n sukses te maak.

Eerstens wil ek graag elke lid van die Direksie bedank wat baie ure aan VRCID besigheid bestee sonder enige vergoeding vir hulle bydrae. Dankie aan: ons voorstitter, Hardus Zevenster; Piet Badenhorst; Alan Bosman; Romanie Smithdorf; Faizel Barnes; Lamesa Modak; Johan Bester. Hierdie jaar het ons totsiens gesê aan Mazel Matthews, wat as Direkteur bedank het. Ons dank aan haar vir haar werk en wens haar alle voorspoed toe met haar toekomsplanne.

Dankie aan Raadslid Johan van der Merwe en Raadslid Sam Pienaar wat die Burgermeester en die Stad Kaapstad op die VRCID se direksie verteenwoordig. Ons bedank ook vir Raadsheer Clive Justus. Hulle leiding en morele ondersteuning was baie waardevol.

Menige ander kollegas van die Stad Kaapstad het ook op 'n daaglikse basis beduidende ondersteuning gebied. Sonder hulle ondersteuning en direkte betrokkenheid in die VRCID sou ons nie alles kon behaal het wat ons tydens die afgelope jaar bereik het nie. Hulle is: oorleden Kobus Coetzer van Eiendomsbestuur; Coetze van Heerden en sy span by Elektrisiteit; Debbie Evans van Buitelug Adverting; Andre Volschenck en sy personeel by Omgewing Gesondheid; Liezl-Ann Kenny van Informele Handeldryf; Neil Couert, Denver Stevens en Ian Harmse van Vaste Afval; Leon Campher en sy span by die Gebou Beplanning; Andre Moolman van Brandweer en Hilton Scholtz van die Paaie departement. Namens die VRCID se stedelike bestuurspan, Rushdi Toefy en Sarel Strydom bedank ons hulle almal.

Soos altyd het die Stad Kaapstad se Sub-Raadslede en wyksraadslede ook hulle ondersteuning gegee. Dankie aan

Raadslede Leonore van der Walt, Ernest Sonnenburg, Brendan van der Merwe, Willie Jaftha, Taki Amira en Ruan Beneke. Aan die Subraad Bestuurders en hulle administratiewe beampies, naamlik Pat Jansen, Johannes Brand en Ardela van Niekerk, ook baie dankie.

Sosiale ontwikkeling bly 'n prioriteit vir almal en ek wil graag ons span en vennote wat so hard werk om die haweloosheid kwessie in die VRCID area aan te spreek, bedank. Dit sluit in: Wilma Piek (VRCID Sosiale Ontwikkelingsbestuurder); Veronica Geduld (Veldwerker: MES); die personeel van MES; Tygerberg Association of Street People (TASP); The Haven Bellville en Elim Nagskuiling, BADISA Tygerberg; BADISA Trio; Peter Cookson van die Stad Kaapstad; Raadslid Ruan Beneke; die bestuur van die Middestad en Parow Malls asook Charles Jordan van die Provisiale Departement van Sosiale Dienste.

Ons veiligheids- en sekuriteitsvennote wat help om die strate veilig te hou, verdien 'n spesiale woord van dank. Hulle ondersteuning van die VRCID kan nie genoeg benadruk word nie. Namens Willem Labuschagne en Chris Matthee, bedank ons Brigadier Andre van Dyk en Kolonel Nel van Bellville en Parow SAPD onderskeidelik asook al die ander SAPS lede. Dankie ook aan ons Wetstoepasser-kollegas by die Stad Kaapstad: Neville Thomas, Hilton Isaacs, Jason Hamilton, Craig Ferguson en Jadian Jacobs.

Ons kan nie nalaat om ook vir Securitas spesiaal te bedank as ons sekuriteits- en skoonmaakdienstverskaffer met wie ons vir die afgelope drie jaar reeds saamwerk nie. Dankie aan Andrew Kota, Jeanne Preston en Willem van Rooi vir 'n uitsonderlike werk. 'n Spesiale dank aan al die sekuriteits beampies en straatkoonmakers wat ten spyte van moeilike en soms geværlike omstandighede 'n uitstekende werk doen.

Ten slotte, aan al die VRCID heffingsbetalers 'n spesiale woord van dank, want dit is julle getroue bydrae wat ons werk moontlik maak. Namens die Raadsvoorsitter bedank ons julle vir jul volgehoue ondersteuning. Die statistieke vervat in die jaarverslag is getuie van dit wat bereik kan word indien almal hulle deel bydrae, hoe gering ookal.

DEREK BOCK



Security team, from left to right: Willem van Rooi (Securitas), Jeanne Preston (Securitas), Willem Labuschagne (Operations Manager) and Chris Matthee (Deputy Security Manager)

CORPORATE GOVERNANCE

BOARD

The following Directors serve on the Board of the Voortrekker Road Corridor Improvement District in a voluntary and non-executive role:

Hardus Zevenster (Radio Tygerberg): Chairperson

Johan Bester (Sanlam): Vice Chairperson

Faizel Barnes (Shoprite-Checkers Group)

Lamesa Modak (Growthpoint Properties)

Allen Bosman (The Foschini Group)

Romanie Smithdorf (Vodacom)

Piet Badenhorst (Laubscher & Hattingh Attorneys)

The City of Cape Town also nominated two Councillors to represent the City on the Board. They are Councillor Sam Pienaar and Councillor Johan van der Merwe. The Western Cape Government nominated Gideon Morris as their representative on the Board.

During the year in review, the VRCID Board met four times to consider the Board reports as submitted by the Chief Operations Officer of the VRCID. In addition, the Board decided to form various sub-committees which would in turn lend support and guidance to the VRCID staff. These committees, with the nominated Directors, are as follows.

CHARTER: FINANCIAL MANAGEMENT COMMITTEE

Hardus Zevenster (Chairperson); Allen Bosman, Johan Bester, Cllr Sam Pienaar, Cllr Johan van der Merwe and Derek Bock

Membership

The Board will annually appoint a Financial Management Committee consisting of at least four members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee. At least one representative nominated by the City of Cape Town will also be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least three times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible to manage the financial affairs of the Company with reference to its approved Business Plan and Operational Budget.

The Committee is specifically authorised to perform the following tasks:

- 1** A nominated committee member to have read-only access to the VRCID's bank account to ensure that no improper transactions take place;

- 2** Such committee member will be the Committee representative in the event of any communication between this Committee and the appointed accounting officers if necessary.
- 3** The Chairman of the Board, who as a rule will always serve on this Committee, will together with the COO sign off on the Annual Financial Statements. The more comprehensive Annual Report on the VRCID's activities to be approved by the Board.
- 4** To ensure that the VRCID stays within its allocated budget.
- 5** To pre-approve all material capital expenses and the terms of all major service provider agreements.
- 6** To approve all unbudgeted or "out of the norm" types of expenses.
- 7** To approve recommendations by the COO regarding possible fixed deposits (short, medium or long-term) with specific reference to surpluses.
- 8** To approve any local and international travel by the COO and staff.

CHARTER: HUMAN RESOURCES AND REMUNERATION COMMITTEE

Hardus Zevenster (Chairperson); Johan Bester, Cllr Johan van der Merwe, Cllr Sam Pienaar and Derek Bock

Membership

The Board will annually appoint a HR and Remuneration Committee consisting of at least four members, the majority of whom shall be non-executive directors. The Chairman of the Board will ex-officio be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least two times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible for the Company's intellectual capital including a supportive remuneration strategy. It is also involved in establishing and maintaining an effective operational and management team.

The Committee is specifically authorised to perform the following tasks:

- 1** To assist the COO, if deemed necessary, by conducting interviews for vacant staff positions.
- 2** To approve the appointment of staff on the recommendation of the COO.
- 3** To approve and or make recommendations on any staffing changes and or requirements which the COO may wish to implement.
- 4** To approve all staff bonuses and salary adjustments as and when motivated by the COO.

CHARTER: OPERATIONAL COMMITTEE

Piet Badenhorst (Chairperson); Johan Bester; Lamesa Modak; Faizel Barnes; Romanie Smithdorf and Derek Bock

Membership

The Board will annually appoint an Operational Committee consisting of at least three members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least two times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible for developing and implementing an operational strategy for the Company in cooperation with the COO.

The Committee is specifically authorised to perform the following tasks:

- 1** The Committee to approve the request for additional manpower by the COO after which such request is then forwarded by the COO to the Financial and HR Committees for financial approval.
- 2** The Committee may at its discretion meet with the COO, Operational staff and the main Service providers as and when needed to discuss security concerns or general operational matters.
- 3** The Committee may at discretion request to be briefed on deployment of operational personnel.
- 4** The Committee to consider all legal aspects regarding the operational activities of the Company.

CHARTER: EXECUTIVE COMMITTEE

Hardus Zevenster (Chairperson); Johan Bester and Cllr Sam Pienaar and Cllr Johan van der Merwe

Membership

The Board will annually appoint an Executive Committee consisting of at least four members, the majority of whom shall be non-executive directors. The Chairman of the Board will ex-officio be a member of the Committee and the COO will attend all meetings. At least one Director nominated by the City of Cape Town will also be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible to assist the COO in urgent matters arising between Board meetings. In exceptional urgent matters the Committee may take interim decisions on behalf of the Board.

The Committee is specifically authorised to perform the following tasks:

- 1** The Committee will have the authority to make an immediate and well informed decision in the event of an emergency or crisis. The Board to be informed thereof as soon as practically possible.
- 2** A nominated Committee member can stand-in for the COO in terms of decision making when and if the COO is not in a position to do so.

CHARTER: SOCIAL DEVELOPMENT COMMITTEE

Lamesa Modak (Chairperson), Faizel Barnes, Wilma Piek and Derek Bock

Membership

The Board will annually appoint a Social Development Committee consisting of at least three members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least two times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible for developing a Social Development strategy for the Company in cooperation with the Social Development Manager and COO for consideration by the Board. After the approval of the strategy by the Board, the Committee will be responsible for overseeing the implementation thereof.

The Committee is specifically authorised to perform the following tasks:

- 1** The Committee to consider requests for additional funding by the Social Development Manager after which such requests are then forwarded by the COO to the Financial Committee for financial approval.
- 2** The Committee may at its discretion meet with the Social Development Manager and COO as and when needed to discuss general vagrancy, homelessness, anti-social behaviour etc. matters.
- 3** The Committee may at discretion request to be briefed on the cooperation with the City of Cape Town and NGO's of choice within the VRCID.
- 4** The Committee may request a Director to accompany either the Social Development Manager and / or COO when he or she meets with the City of Cape Town on issues of mutual concern.

VOORTREKKER ROAD CORRIDOR IMPROVEMENT DISTRICT NPC

(Registration number 1996/004458/08)

Annual Financial Statements for the year ended 30 June 2015

These annual financial statements were prepared by:

ROSLYN KRUUSE

ACCOUNTANT

These annual financial statements have been audited in compliance with the applicable requirements of the Companies Act 71 of 2008.

Published 31/08/2015

GENERAL INFORMATION

County of incorporation and domicile

South Africa

Nature of business and principal activities

To provide over and above the services rendered by SAPS and COCT, security, cleansing and social development support within the Voortrekker Road Corridor Improvement District.

Directors

PJ Badenhorst
GS Zevenster
AM Bosman
RG Smithdorf
F Barnes
L Modak
JP Bester
M Matthews (Resigned: 29/08/2014)

Registered office

1 Waterford Mews
Century Boulevard
Century City
7441

Business address

3A Bell Park
Cnr Durban and De Lange Road
Bellville
7530

Postal address

PO Box 902
Bellville
7535

Bankers

ABSA

Auditor's

Cecil Kiplin & Co.
Chartered Accountants (S.A.)
Registered Auditors

Secretary

PJ Badenhorst

Company registration number

1996/004458/08

VAT reference number

4010257618

Level of assurance

These annual financial statements have been audited in compliance with the applicable requirements of the Companies Act 71 of 2008

INDEPENDENT AUDITORS' REPORT

To the members of Voortrekker Road Corridor Improvement District NPC

We have audited the annual financial statements of Voortrekker Road Corridor Improvement District NPC, as set out on pages 6 to 13, which comprise the statement of financial position as at 30 June 2015, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and the notes, comprising a summary of significant account policies and other explanatory information.

Directors' Responsibility for the Annual Financial Statements

The company's directors are responsible for the preparation and fair presentation of these annual financial statements in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities and requirements of the Companies Act 71 of 2008, and for such internal control as the directors determine is necessary to enable to preparation of annual financial statements that are free from material misstatements, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these annual financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the annual financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the annual financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the annual financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the company's preparation and fair presentation of the annual financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the annual financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the annual financial statements present fairly, in all material respects, the financial position of Voortrekker Road Corridor Improvement District NPC as at 30 June 2015, and its financial performance and cash flows for the year then ended in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities, and the requirements of the Companies Act 71 of 2008.

Supplementary Information

Without qualifying our opinion, we draw attention to the fact that supplementary information set out on page 14 does not form part of the annual financial statements and is presented as additional information. We have not audited this information and accordingly do not express an opinion thereon.

Other reports required by the Companies Act

As part of our audit of the annual financial statements for the year ended 30 June 2015, we have read the directors' report for the purpose of identifying whether there are material inconsistencies between that report and the audited annual financial statements. The directors' report is the responsibility of the directors. Based on reading that report we have not identified material inconsistencies between it and the audited annual financial statements. However, we have not audited the directors' report and accordingly do not express an opinion thereon.

Cecil Kilpin & Co, Registered Auditors

Per Partner: S Schonegevel, Century City

Date: 31/08/2015

PARTNERS: N NYBACK CA (SA), RA | M BRANDERS CA (SA), RA | S SCHONEGEVEL CA (SA), RA | M SPENCER CA (SA), RA | D COX CA (SA), RA
TAX: E CONRADIE B.COMPT (HONS), PG.DIP (TAX) | CONSULTANT: A MINNÉ CA (SA)

1 Waterford Mews, Century Boulevard, Century City, 7441 PO Box 74, Century City, 7446 Docex 21, Century City
TEL: 021 527 4060 FAX: 021 551 0508 EMAIL: info@cecilkilpin.co.za WEBSITE: www.cecilkilpin.co.za

DIRECTORS' RESPONSIBILITIES AND APPROVAL

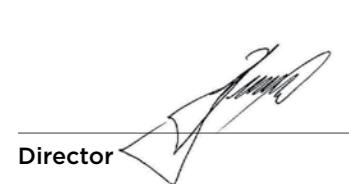
The directors are responsible for the preparation and fair presentation of the annual financial statements of Voortrekker Road Corridor Improvement District NPC, comprising the statement of financial position at 30 June 2015, and the statement of comprehensive income, changes in reserves and cash flows for the year then ended, and the notes to the financial statements, which include a summary of significant accounting policies and other explanatory notes, in accordance with International Financial Standards and the requirements of the Companies Act of South Africa. In addition, the directors are responsible for preparing the director's report.

The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and for maintaining adequate accounting records and an effective system of risk management, as well as the preparation of the supplementary schedules included in these annual financial statements. The directors have made assessment of the Company's ability to continue as a going concern and have no reason to believe the business will not be a going concern in the year ahead.

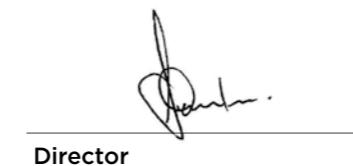
The auditor is responsible for reporting on whether the financial statements are fairly presented in accordance with the applicable financial reporting framework.

Approval of the Annual Financial Statements

The annual financial statements of Voortrekker Road Corridor Improvement District NPC, as identified in the first paragraph, were approved by the board of directors and are signed on its behalf by:



Director

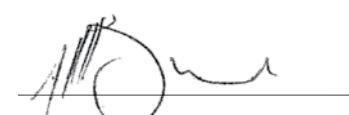


Director

Date: 31 August 2015

Declaration by Company Secretary

In my capacity as a company secretary, I hereby confirm that to the best of my knowledge and in terms of the Companies Act, 2008, that for the year ended 30 June 2015, the company lodged with the Registrar of Companies all such returns as are required of a Company in terms of this Act and that all such returns are true, correct and up to date.



PJ Badenhorst

(Company Secretary)

Date: 31 August 2015

DIRECTORS' REPORT

The directors have pleasure in submitting their report on the annual financial statements of Voortrekker Road Corridor Improvement District NPC for the year ended 30 June 2015.

1. REVIEW OF FINANCIAL RESULTS AND ACTIVITIES

The annual financial statements have been prepared in accordance with International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act 71 of 2008. The accounting policies have been applied consistently compared to the prior year.

The Voortrekker Road Corridor Improvement District NPC is engaged in providing over and above the services rendered by SAPS and COCT, security, cleansing and social development support within the Voortrekker Road Corridor Improvement District and operates principally in South Africa.

This is the third year that the company operated as a Corridor Improvement District company.

The operating results and state of affairs of the company are fully set out in the attached annual financial statements and do not in our opinion require any further comment.

The special rating area is financed by additional property rates levied on all commercial properties by the City on the Improvement District's behalf, within the boundary of the Voortrekker Road Corridor Improvement District.

Net surplus of the company for the current period was R473,372.

2. DIRECTORS

The directors in office at the date of this report are as follows:

Directors

PJ Badenhorst
GS Zevenster
AM Bosman
RG Smithdorf
F Barnes
L Modak
JP Bester
M Matthews (Resigned: 29/08/2014)

3. EVENTS AFTER THE REPORTING PERIOD

The directors are not aware of any material event which occurred after the reporting date and up to the date of this report.

4. AUDITORS

Cecil Kilpin & Co. continued in office as auditors for the company for 2015.

5. SECRETARY

The company secretary is PJ Badenhorst.

6. RESERVES

These reserves are in accordance with COCT guidelines and it is not the directors intention to grow the reserves in excess of 3 months operational expenses.

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2015

	Note(s)	2015 R	2014 R
Assets			
Non-Current Assets			
Property, plant and equipment	2	266,316	372,736
Total Assets		1,712,345	1,318,046
Equity and Liabilities			
Equity			
Retained income		1,306,260	1,166,196
Liabilities			
Non-Current Liabilities			
Instalment sale agreements	5	-	44,038
Current Liabilities			
Trade and other payables	4	406,085	65,977
Instalment sale agreements	5	-	41,833
Total Liabilities		406,085	107,810
Total Equity and Liabilities		1,712,345	1,318,046

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	Note(s)	2015 R	2014 R
Revenue	6	12,914,717	12,134,046
Other income		190,690	12,500
Operating expenses		(12,996,319)	(12,031,357)
Operating surplus		109,088	115,189
Investment revenue		40,108	27,055
Finance costs		(9,134)	(71,618)
Surplus for the year		140,062	70,626
Other surplus		-	-
Total surplus for the year		140,062	70,626

STATEMENT OF CHANGES IN EQUITY

	Retained income R	Total equity R
Balance at 01 July 2013	1,095,572	1,095,572
Surplus for the year	70,626	70,626
Other surplus for the year	-	-
Total surplus for the year	70,626	70,626
Balance at 01 July 2014	1,166,198	1,166,198
Surplus for the year	140,062	140,062
Other surplus	-	-
Total surplus for the year	140,062	140,062
Balance at 30 June 2015	1,306,260	1,306,260

Note(s)

STATEMENT OF CASH FLOWS

	Note(s)	2015 R	2014 R
Cash flows from operating activities			
Cash receipts from participants / special levy payers		13,105,407	12,135,046
Cash paid to suppliers and employees		(12,549,792)	(11,902,434)
Cash generated from operations	8	555,615	232,612
Interest income		40,108	27,055
Finance costs		(9,134)	(71,618)
Net cash from operating activities		586,589	188,049
Cash flows from investing activities			
Purchase of property, plant and equipment	2	-	(298,582)
Cash flows from financing activities			
Finance lease payments		(85,871)	85,871
Total cash movement for the year		500,718	(24,662)
Cash at the beginning of the year		945,310	969,972
Total cash at end of the year	3	1,446,028	945,310

ACCOUNTING POLICIES

1. PRESENTATION OF ANNUAL FINANCIAL STATEMENTS

The annual financial statements have been prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities, and the Companies Act 71 of 2008. The annual financial statements have been prepared on the historical cost basis, and incorporate the principal accounting policies set out below. They are presented in South African Rands.

These accounting policies are consistent with the previous period.

1.1 Property, plant and equipment

Property, plant and equipment are tangible items that:

- are held for use in the production or supply of goods or services, for rental to others or for administrative purposes; and
- are expected to be used during more than one period.

Property, plant and equipment is carried at cost less accumulated depreciation and accumulated impairment losses.

Cost includes all costs incurred to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is provided using the straight-line method to write down the cost, less estimated residual value over the useful life of the property, plant and equipment, which is as follows:

Item	Depreciation method	Average useful life
Furniture and fixtures	Straight line	6 years
Motor vehicles	Straight line	5 years
Office equipment	Straight line	6 years
IT equipment	Straight line	3 years
Security systems	Straight line	3 years

The residual value, depreciation method and useful life of each asset are reviewed at each annual reporting period if there are indicators present that there has been a significant change from the previous estimate.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss in the period.

1.2 Financial instruments

Initial measurement

Financial instruments are initially measured at the transaction price (including transaction costs except in the initial measurement of financial assets and liabilities that are measured at fair value through profit or loss) unless the arrangement constitutes, in effect, a financing transaction in which case it is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial instruments at amortised cost

These include loans, trade receivables and trade payables. Those debt instruments which meet the criteria in section 11.8(b) of the standard, are subsequently measured at amortised cost using the effective interest method. Debt instruments which are classified as current assets or current liabilities are measured at the undiscounted amount of the cash expected to be received or paid, unless the arrangement effectively constitutes a financing transaction.

At each reporting date, the carrying amounts of assets held in this category are reviewed to determine whether there is any objective evidence of impairment. If there is objective evidence, the recoverable amount is estimated and compared with the carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit or loss.

Financial instruments at fair value

All other financial instruments are measured at fair value through profit and loss.

NOTES TO THE ANNUAL FINANCIAL STATEMENTS

2. PROPERTY, PLANT AND EQUIPMENT

1.3 Tax

Tax expenses

No provision has been made for current tax, nor deferred taxation as the Company is an approved Public Benefit Organisation in terms of Section 30 of the Income Tax Act and is exempt from income tax in terms of Section 10 (1) (cN) of the Income Tax Act.

1.4 Impairment of assets

The company assesses at each reporting date whether there is any indication that an asset may be impaired.

If there is any such indication, the recoverable amount of any affected asset (or group of related assets) is estimated and compared with its carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit or loss.

If an impairment loss subsequently reverses, the carrying amount of the asset (or group of related assets) is increased to the revised estimate of its recoverable amount, but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset (or group of assets) in prior years. A reversal of impairment is recognised immediately in surplus or deficit.

1.5 Government grants

Grants that do not impose specified future performance conditions are recognised in income when the grant proceeds are receivable.

Grants that impose specified future performance conditions are recognised in income only when the performance conditions are met.

Grants received before the revenue recognition criteria are satisfied are recognised as a liability.

Grants are measured at the fair value of the asset received or receivable.

1.6 Revenue

Revenue is measured at the fair value of the consideration received or receivable and represents the amounts receivable from sponsorships, donations and special levies, net of VAT.

Interest is recognised, in surplus or deficit, using the effective interest rate method.

	2015			2014		
	Cost	Accumulated depreciation and impairments	Carrying value	Cost	Accumulated depreciation and impairments	Carrying value
Furniture and fixtures	24,249	(11,977)	12,272	24,249	(8,045)	16,204
Motor vehicles	372,588	(144,955)	227,633	372,588	(70,437)	302,151
Office equipment	38,598	(19,302)	19,296	38,598	(12,868)	25,730
IT equipment	57,406	(50,292)	7,114	57,406	(31,645)	25,761
Security Systems	8,668	(8,667)	1	8,668	(5,778)	2,890
Total	501,509	(235,193)	266,316	501,509	(128,773)	372,736

Reconciliation of property, plant and equipment - 2015

	Opening balance	Depreciation	Total
Furniture and fixtures	16,204	(3,932)	12,272
Motor vehicles	302,150	(74,517)	227,633
Office equipment	25,730	(6,434)	19,296
IT equipment	25,761	(18,647)	7,114
Security Systems	2,890	(2,889)	1
	372,735	(106,419)	266,316

Reconciliation of property, plant and equipment – 2014

	Opening balance	Additions	Depreciation	Total
Furniture and fixtures	20,136	-	(3,932)	16,204
Motor vehicles	74,670	292,588	(65,107)	302,151
Office equipment	32,164	-	(6,434)	25,730
IT equipment	38,248	5,994	(18,481)	25,761
Security Systems	5,779	-	(2,889)	2,890
	170,997	298,582	(96,843)	372,736

2015	2014
R	R

3. CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist of:

Bank balances	1,446,029	945,310
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	2015 R	2014 R
4. TRADE AND OTHER RECEIVABLES		
Trade payables	911	4
Income received in advance	333,310	-
VAT	39,042	36,577
Other payables	32,822	29,396
	406,085	65,977

The company is registered for all tax related requirements relevant to improvement districts such as VAT, PAYE, UIF and SDL. All such returns and payments are up to date.

A grant in aid of R500,000 was received from Provincial Government of the Western Cape (Department of Community Safety). This was to fund the Safety and Security Project that was started in February 2015 for a period of 12 months.

5. INSTALMENT SALE AGREEMENTS

Minimum payments which fall due		
within one year	-	47,831
in second to fifth year inclusive	-	46,733
Present value of minimum payments	-	94.564
Non-current liabilities	-	44,038
Current liabilities	-	41,833
	-	85,871

Instalment sale agreement was settled early from surplus funds.

6. REVENUE

Revenue - SRA Rates	12,863,926	11,934,563
COCT - Retention Funds	50,791	199,483
	12,914,717	12,134,046

7. AUDITOR'S REMUNERATION

Fees	17,150	11,000
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	2014 R	2013 R
8. CASH GENERATED FROM OPERATIONS		
Surplus before taxation	140,062	70,626
Adjustments for:		
Depreciation and amortisation	106,419	96,844
Interest received	(40,108)	(27,055)
Finance costs	9,134	71,618
Changes in working capital:		
Trade and other receivables	-	1,000
Trade and other payables	340,108	19,579
	555,615	232,612

9. RELATED PARTIES

Relationships		
Common directorship	Bubesi Investments 34 (Proprietary) Limited	
	Radio Tygerberg NPO	
	Greater Tygerberg Partnership NPC	

Related party balances and transactions with other related parties

Related party balances		
Payments made by company to related parties with regards to the rent and services agreement		

Greater Tygerberg Partnership NPC	226,936	186,357
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10. DIRECTORS' REMUNERATION

No emoluments were paid to the directors during the year. (2014 – nil)

DETAILED INCOME STATEMENT

	Note(s)	2015 R	2014 R
Revenue			
Revenue – SRA Rates		12,863,926	11,934,563
COCT – Retention Funds		50,791	199,483
	6	12,914,717	12,134,046
Other income			
Other income		190,690	12,500
Interest received		40,108	27,055
		230,798	39,555
Operating expenses			
Accounting fees		41,401	41,009
Advertising		68,560	79,871
Auditors remuneration	7	17,150	11,000
Bank charges		5,904	6,948
Cleaning		1,858,287	1,720,717
Computer expenses		12,757	6,673
Depreciation, amortisation and impairments		106,419	96,844
Employee costs		2,215,724	1,874,830
Environmental costs		11,261	250,021
Insurance		39,394	40,381
Law enforcement		258,137	183,115
Rent and utilities		131,489	112,765
Other expenses		40,136	64,573
Petrol and oil		489,915	507,792
Printing and stationery		46,739	45,669
Projects – Operations		151,700	-
Repairs and maintenance		7,998	-
Security		7,340,188	6,658,533
Social upliftment		74,589	264,272
Telephone and fax		78,571	66,344
		12,996,319	12,031,357
Surplus for the year			
Finance costs		(9,134)	(71,618)
		140,062	70,626



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