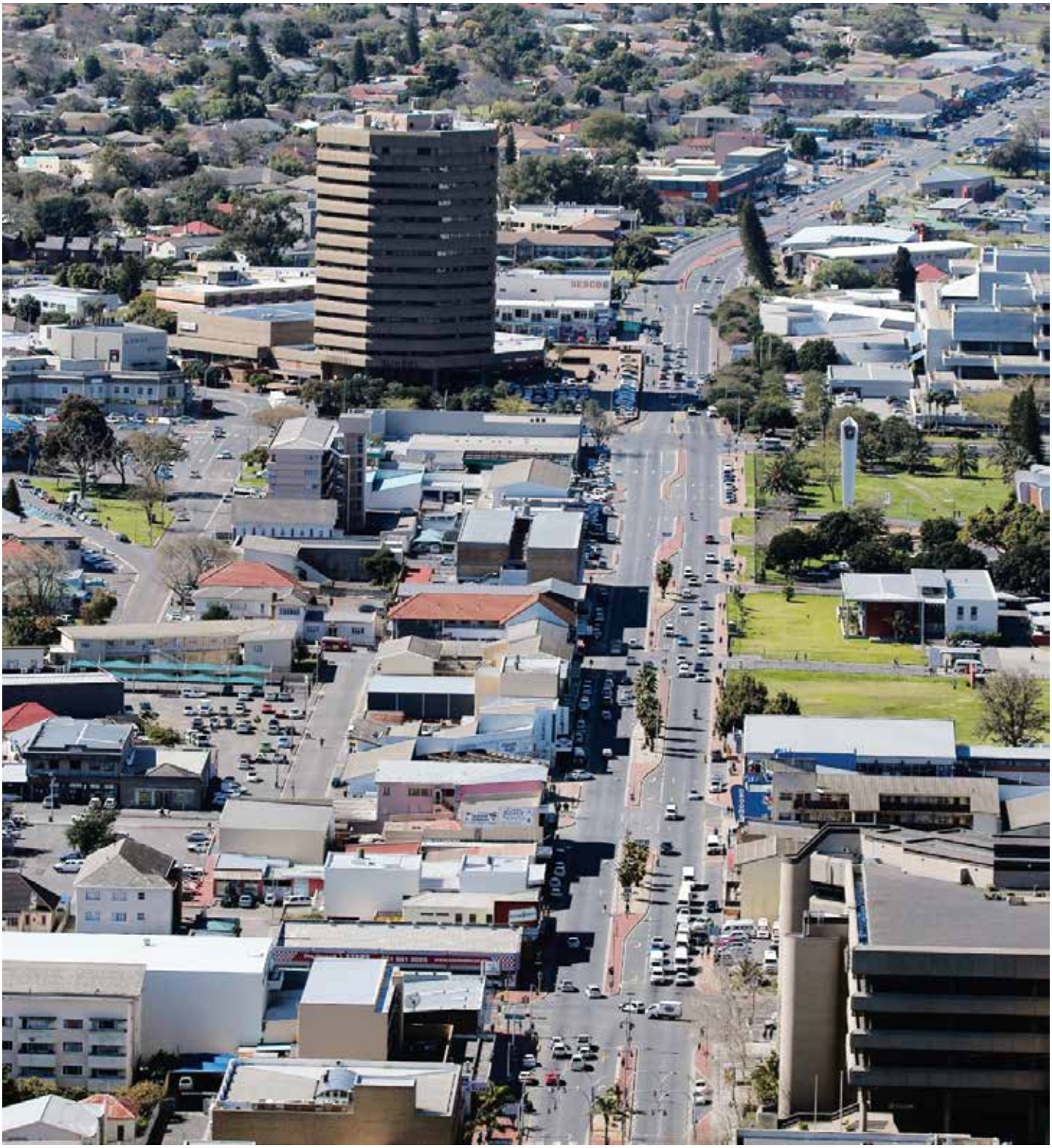


VOORTREKKER ROAD CORRIDOR IMPROVEMENT DISTRICT

ANNUAL REPORT FOR THE YEAR ENDED 30 JUNE 2016

WWW.VRCID.CO.ZA

OUR VISION

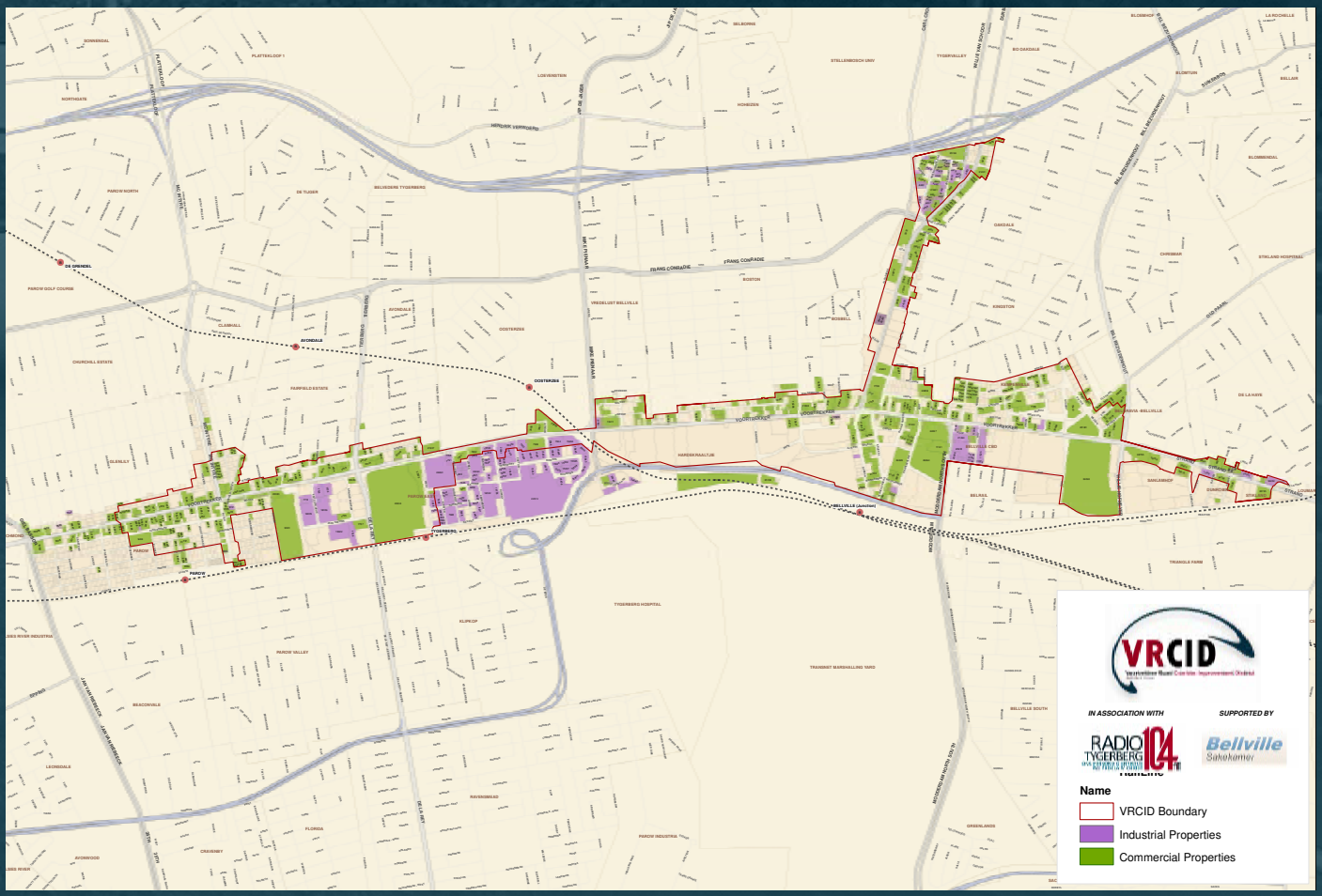
To create and maintain an urban environment along the Voortrekker Road Corridor that is clean, safe and sustainable

OUR MISSION

To improve and upgrade the public environment for the benefit of all

OUR MANDATE

The VRCID operates within a clearly defined geographical boundary of eight kilometres, providing top-up support to the City of Cape Town's service delivery teams. The VRCID is funded by special levies paid by commercial property owners within the operational area. The boundaries are: N1 on Durban Road; Steenbras Road in Parow; Stikland Railway Bridge and the Tienie Meyer bypass in Bellville.


VRCID
IN ASSOCIATION WITH
SUPPORTED BY
RADIO TYGERBERG 104
Bellville Sakekamer
Name
VRCID Boundary
Industrial Properties
Commercial Properties

Message from the Executive Mayor Patricia de Lille

Over the past few years great strides have been made with a concerted effort by a range of stakeholders to revitalise and breathe life into many parts of the city.

As more and more people move to Cape Town in search of opportunities and more investors look to Cape Town as a favourable business destination, we are presented with an opportunity to think boldly and innovatively in re-imagining our city in terms of the way we live, work and play.

The Voortrekker Road Corridor is central node which presents us with ample opportunities to make this great city greater.

The City of Cape Town has allocated approximately R350 million in the 2016/17 financial year for infrastructure projects in the Voortrekker Road Corridor as part of our ongoing efforts to revitalise this substantial area.

The infrastructure and public space upgrade projects, some of which are already underway, include R51 million for the Oakdale Main Substation (Phase 2), R65 million for the Bellville Wastewater Treatment Works Facility, R5 million for the upgrade of the Bellville Public Transport Interchange, R2 million for CCTV installation in Goodwood, R4,5 million for the Maitland Cemetery upgrade, and R2 million for the Elsieskraal River upgrade.

This investment is over and above the normal City-funded service delivery allocations to this area and aims to improve urban conditions and to unlock a range of investment opportunities in future.

The core belief that underpins our efforts in this important part of our metro is that strategic public spending will encourage further development and investment from the private sector.

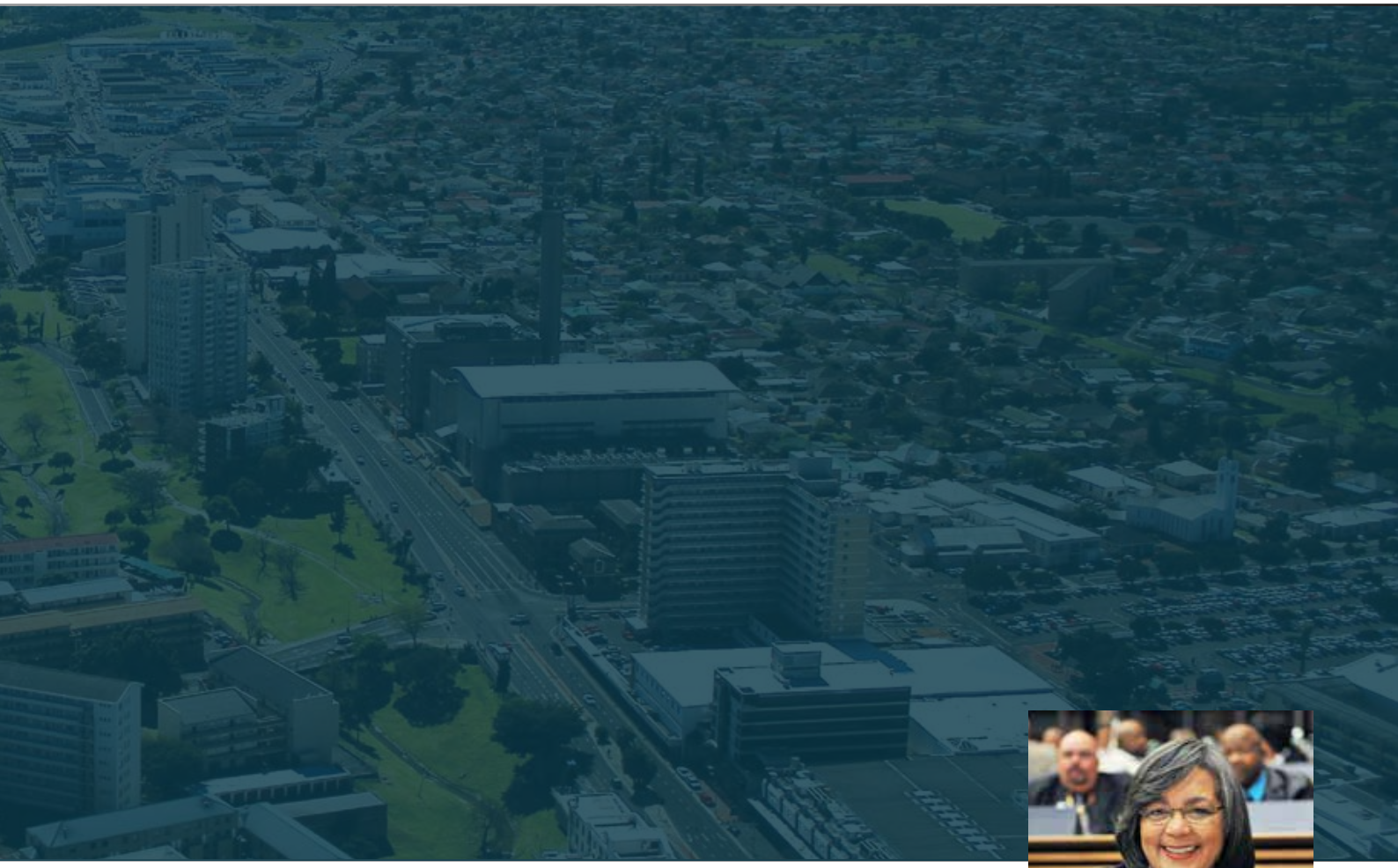
Our targeted investment drive in infrastructure and public space upgrades aims not only to lay a solid and attractive foundation for further private sector investment, but also shows our commitment to enhancing the second largest central business district area in the metro and its surrounds.

It is only through the strong partnerships that we are seeing in this corridor that we will truly reach the catalytic change that we are envisioning for this zone.

Our efforts here would not be half as effective without the cooperation of residents, the Voortrekker Road Central Improvement District (VRCID) whose efforts are integral in facilitating relationships between small and medium businesses and the public sector, our community partners, and the Greater Tygerberg Partnership.

The VRCID has played an instrumental road in the start of a new and exciting journey for this node.

As we reflect on the successes and challenges, we know that there is more to do and we stand ready to continue working with our partners to see continued success in this region and continue to make progress possible together.



Boodskap van die Uitvoerende Burgemeester Patricia de Lille

Oor die afgelope paar jaar is groot vordering gemaak deur 'n gesamentlike poging van verskeie belanghebbendes om vernuwing te bring en nuwe lewe in baie dele van die stad in te blaas.

Soos meer en meer mense na Kaapstad kom opsoek na geleenthede en meer beleggers na Kaapstad kyk as 'n gunstige sake-bestemming, bied dit ons 'n geleentheid om met durf en innovering te dink oor hoe ons stad van die toekoms, waar ons lewe, werk en speel, kan lyk.

Die Voortrekkerweg Korridor is 'n sentraal punt wat ons ruim geleenthede bied om die stad selfs nog beter te maak.

Die Stad Kaapstad het 'n bedrag van ongeveer R350 miljoen in die 2016/17 boekjaar toegeken vir infrastruktuurprojekte in die Voortrekkerweg Korridor (VRC) as deel van ons voortgesette pogings om hierdie aansienlike gebied te vernuwe.

Die vervoer en openbare ruimte opgraderingsprojekte, waarvan sommige reeds aan die gang is, sluit R51 miljoen in vir die Oakdale hoofsubstasie (Fase 2), R65 miljoen vir die Bellville rioolsuiweringswerke fasiliteit, R5 miljoen vir die opgradering van die Bellville openbare vervoerwisselaar, R2 miljoen vir CCTV-installasie in Goodwood, R4,5 miljoen vir die Maitland begraafplaas opgradering en R2 miljoen vir die Elsieskraal rivier opgradering.

Hierdie belegging, bo en behalwe die normale stadsbefonsing wat aan dié gebied toegeken word vir dienslewering, het ten doel om stedelike omstandighede te verbeter en om 'n verskeidenheid van beleggingsgeleenthede in die toekoms te ontsluit.

Die geloof wat ons pogings in hierdie belangrike deel van ons metro onderlê, is dat strategiese openbare besteding verdere ontwikkeling en belegging uit die private sektor sal aanmoedig.

Ons beleggings wat spesifiek op vervoer- en openbare ruimte opgraderings fokus, is nie net ten doel om 'n stewige en aantreklike grondslag vir verdere belegging van die private sector te lê nie, maar toon ook ons toewyding tot die verbetering van die tweede grootste sentrale sakegebied gebied in die metro en sy omgewing.

Dit is slegs deur die sterk vennootskappe wat ons in hierdie korridor het dat ons die daadwerklike veranderinge waarvan ons droom, vir hierdie gebied sal bereik.

Ons pogings hier sou nie naastenby so effektief gewees het sonder die samewerking van die inwoners, die VRCID, wie se rol integraal is in die fasilitering van verhoudings tussen klein en medium ondernemings en die openbare sektor, ons gemeenskapsvennote, en die Groter Tygerberg-vennootskap, nie.

Die Voortrekkerweg Korridor Stadverbeteringsdistrik (VRCID) het 'n instrumentele rol gespeel in die begin van 'n nuwe en opwindende reis vir hierdie gebied.

Soos ons besin oor die suksesse en uitdagings, weet ons dat daar nog meer is om te doen en staan ons gereed om saam met ons vennote te werk om die voortgesette sukses in die streek te verseker en om vooruitgang vir almal moontlik te maak, deur samewerking.

Chairman's Message, Hardus Zevenster
GOING FURTHER TOGETHER

It's human nature to believe that the best results can only emerge from grand actions. But we have learned that we can make a greater impact by being big on the small things. In our work, that takes many forms. When we started VRCID operations four years ago, we focused on getting the basics right, taking small steps towards large-scale change. Today, we continue to do that: ensuring that we focus on caring for the most vulnerable people, keeping the urban environment clean and taking action to keep Bellville and Parow safe.

This policy of doing what we're good at has paid off. Every day the VRCID team and I receive good feedback from people who live and work in the area. The streets are clean. Crime statistics are lower. And our social development activities have helped to bring dignity to many people living on the streets.

We cannot claim all the credit, however; and we cannot do it all alone. As a top-up service to the primary service providers, we rely heavily on the partnerships we have built to help us do more and do better. We cannot achieve success without our partners – the City of Cape Town, South African Police Services, the Greater Tygerberg Partnership, and our social development and parking management partners MES, Safe2Park, among others.

These partnerships have been critical contributors to the results we are seeing, particularly in the value of property in both Bellville and Parow. The most recent City of Cape Town valuations indicate that property prices are on the rise, with a reported 16% to 18% increase. This is arguably a better indicator that our work is working. These financial gains are the result of property owners buying, building and refurbishing buildings in the area. More than that, they are a clear indicator of increased confidence in the area as a highly connected business hub at the centre of the Cape Town metropole.

Over the next five years, we will continue doing what we do to ensure that trajectory continues. That said, we are aware that there is always room for improvement. As we prepare ourselves for the next cycle in our business plan, we will draw on our institutional knowledge to do more.

Social development remains a key priority for us. The new centre of safety established in Bellville will provide greater opportunities for our social development team and partners to address the many needs of people living on the streets.

We are also planning to communicate more intensively, telling our story, sharing our successes and also being honest about our flaws. In this, it is important to emphasise our role as a top-up service provider; and the corresponding role of our partners in securing a more sustainable future for Bellville and Parow.

In closing, I would like to thank the levy-payers whose contributions make our work possible. While we cannot claim to be perfect, I cannot imagine a world without the VRCID. I am inspired by the commitment of the VRCID team whose hard work has made such a significant impact on our daily lives. We also want others to be inspired by the results they see. We urge you to come on board, to do many little things that collectively can make a great impact.

As the proverb goes, if you want to go quickly, go alone. But if you want to go further, go together.
We look forward to walking into our future, together. Thank you.

HARDUS ZEVENSTER
CHAIRMAN

Boodskap Van Die Voorsitter, Hardus Zevenster
SAAM GAAN ONS VERDER

Dit is menslike natuur om te glo dat die beste resultate net van groot aksies kan kom. Maar ons het geleer dat ons 'n groter impak kan maak deur grootliks op die klein dingetjies te fokus. In ons werk, neem dit baie vorms aan. Toe ons vier jaar gelede met VRCID bedrywighede begin het, het ons daarop gefokus om die basiese dinge reg te kry, om klein stappies te neem in die rigting van grootskaalse verandering. Vandag, hou ons vol om dit te doen: om te verseker dat ons fokus op die versorging van die mees kwesbare mense is, om die stedelike omgewing skoon te hou en om stappe te neem om Bellville en Parow veilig te hou.

Hierdie beleid – om dit te doen waarmee ons goed is – het vrugte afgewerp. Elke dag kry ek en die VRCID span goeie terugvoer van mense wat in die area woon en werk. Die strate is skoon. Misdaadstatistieke is laer. En ons maatskaplike ontwikkelingsaktiwiteite help om die waardigheid van baie mense wat op straat bly te koester.

Ons kan egter nie al die erkenning hiervoor neem nie; en ons kan dit ook nie alleen doen nie. As 'n aanvullende diens aan die primêre diensverskaffers, vertrou ons swaar op die vennootskappe wat ons gebou het om ons te help om meer en beter te doen. Onder andere, die Stad Kaapstad, Suid-Afrikaanse Polisiediens, die Groter Tygerberg-vennootskap, en ons maatskaplike ontwikkeling en parkeringbestuurvennote bestuur vennote MES, Safe2Park. Ons kan nie sukses sonder ons vennote behaal nie.

Hierdie vennootskappe het kritiese bydraers tot die resultate wat ons sien, veral in die waarde van eiendom in beide Bellville en Parow, gemaak. Die mees onlangse Stad Kaapstad waardasies dui aan dat eiendomspryse aan die toeneem is, met 'n berigte 16% tot 18% verhoging. Dit is waarskynlik 'n beter aanduiding dat ons werk vrugte afwerp. Hierdie finansiële winste is die gevolg van geboueienaars wat eiendomme aankoop asook die bou en opknapping van geboue in die gebied. Dit is ook 'n duidelike aanduiding van groter vertroue in die gebied as 'n hoogs toeganklike besigheidssentrum in die middel van die Kaapstadse metropool.

Oor die volgende vyf jaar, sal ons voortgaan om te doen wat ons moet om te verseker dat ons die postiewe koers behou. By gesê ons is bewus daarvan dat daar altyd ruimte vir verbetering is. Soos ons onsself voor berei vir die volgende siklus in ons sakeplan, sal ons gebruik maak van ons institusionele kennis om nog meer te doen.

Maatskaplike ontwikkeling bly 'n belangrike prioriteit vir ons. Die nuwe sentrum van veiligheid wat in Bellville gestig is, sal groter geleenthede vir ons maatskaplike ontwikkelingspan en vennote bied om die vele behoeftes van mense wat op straat leef op, aan te spreek.

Ons beplan ook om meer intensief te kommunikeer, ons storie te vertel, ons suksesse te deel en ook eerlik te wees oor ons foute. In hierdie kommunikasie is dit belangrik om ons rol as 'n aanvullende diensverskaffer te beklemtoon; en die ondersteunende rol van ons vennote in die daarstel van 'n meer volhoubare toekoms vir Bellville en Parow te erken.

Ter afsluiting, wil ek graag die heffingsbetalers, wie se bydraes ons werk moontlik maak, bedank. Hoewel ons nie daarop aanspraak kan maak om volmaak te wees nie, kan ek my nie 'n wêreld sonder die VRCID in dink nie. Ek word geïnspireer deur die toewyding van die VRCID-span wie se harde werk so 'n groot impak op ons daaglikse lewens maak. Ons wil ook ander inspireer deur ons ooglopende positiewe resultate. Ons moedig u aan om saam met ons te werk en om die baie klein dingetjies wat gesamentlik 'n groot impak kan maak, aan te pak.

Soos die spreekwoord sê: "If you want to go quickly, go alone. But if you want to go further, go together."
Ons sien uit daarna om die toekoms gesamentlik te gemoed te stap. Dankie.

HARDUS ZEVENSTER
VOORSITTER

Chief Operations Officer's Message, Derek Bock
SUCCESS THROUGH PARTNERSHIPS

In the four years since we began to address the causes and symptoms of urban decline in Bellville and Parow, we have become part of a growing ecosystem of organisations committed to securing a more sustainable future for the area. These organisations each have their own role to play in ensuring that the two centres are clean and safe, and the people who live there are cared for. Without their support our job would be very difficult to do. And without strong partnerships in place, it would be almost impossible.

As the top-up service to the City of Cape Town and law enforcement agencies, we rely on those partnerships to ensure that issues are addressed as quickly as possible, whether it is the simple matter of a pothole being filled in, or a more complex issue such as penalising absentee owners of problem buildings. We also depend on the South African Police Services (SAPS) whose support enables our security officers to improve the safety and security of the people who live and work in Bellville and Parow.

Our social development and parking management partners, MES and Safe2Park respectively, enable our social development team to find ways to reintegrate the homeless into our society. The Greater Tygerberg Partnership (GTP) walks alongside us, laying down a strategic pathway that will see our region grow and thrive. And finally, the property owners who pay the VRCID levy every month provide the financial means that allow us to exist at all.

This network is only as strong as the partnerships between each component part. We will continue to reinforce those connections in recognition of their profound and real contribution to our success.

We are very grateful to each organisation and individual that makes what we do possible.

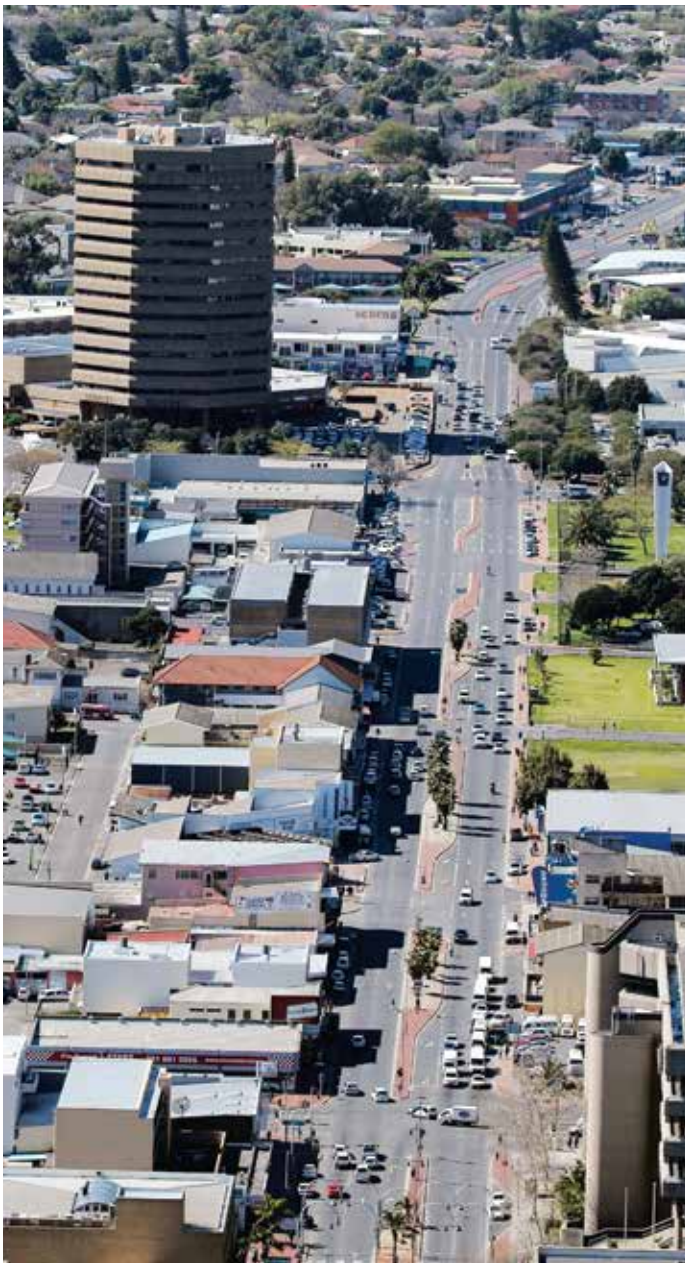
TOGETHER WE ARE STRONGER

The past year is a good example of how those partnerships have come into play in every area of our business.

We have successfully transitioned into the contracts with Safe2Park who now manage seven public parking areas on our behalf. The new arrangement has already begun to pay off. Crime in those areas is down by 90%, and we have been able to provide employment opportunities for people previously living in the parking areas through the GROW job rehabilitation programme. A large proportion of the revenue from the parking management is being channelled into our social development programme, which is and always will be a priority for us. We now have two field workers who work tirelessly with Wilma Piek, our social development manager, in trying to improve the lives of people living on the street.

Our security teams have begun to work with neighbourhood watch groups and community policing forums in both Bellville and Parow. This has led to better knowledge sharing, better intelligence, and better results. On the urban management side, we have been able to deploy two additional precinct managers – one in Bellville and one in Parow. This new arrangement enables our teams to reach out to more people, and to respond more quickly when issues are reported. We have also appointed Jeanne Preston as the VRCID Operations Manager, with general oversight of the operations teams. This has allowed me to focus more actively on the long-term strategy, promotion, lobbying for support, influencing stakeholders and building partnerships.

We want to thank everyone who has made this progress possible over the past year. That progress is not only visible on the operational level. We are seeing it in the increasingly positive profile of the area too; particularly in terms of rising property values. The GTP has played a significant role in this regard. Their active place-making and promotional strategy is beginning to cast a new and exciting light on the region as a creative, sustainable place to live and work.



OPPORTUNITIES & CHALLENGES

While I acknowledge that there is still work to be done, I am excited about the next phase of our operations.

There are challenges. We will be prioritising the ongoing need to address anti-social behaviour such as drug abuse, and also seek solutions to help the homeless within our boundaries. Our social development teams are relentlessly focused on finding solutions to these issues.

Our security and urban management teams are also working hard to address the causes and effects of problem buildings, where overcrowding and inadequate maintenance permitted by absentee landlords leads to health and social challenges. This is a critical issue which lies at the base of many of the anti-social issues we see in our area. We are in discussion with the relevant departments to take a harder line against those owners and landlords. We also call on all building owners to be aware of what is happening behind the walls. We cannot intervene inside the buildings, but we can provide advice and support if necessary.

There are opportunities too. The work of the VRCID is gaining more attention from both local and international parties who are interested in investing in Bellville and Parow. The Mayor's Urban Regeneration Programme (MURP) and the urban development zone (UDZ) tax incentives have a large part to play in attracting new investors. But we recognise the need to communicate more widely about these benefits. We have allocated finances to implement a more structured communication programme that will help us to tell our story more actively. This is a practice that has been neglected up until now, and we intend to change that in the coming year.

Other exciting developments are the planned upgrades to Kruskal Avenue and the Bellville Public Transport Interchange. These high-traffic zones are prominent public spaces. Their improvement will make a marked and visibly positive impact on the area, and we look forward to seeing the results in the near future.

DEREK BOCK

CHIEF OPERATIONS OFFICER

THANKS TO THE BOARD

As we prepare for our next funding cycle, from 2017 to 2021, I want to thank the board for their support, too – especially our Chairman, Hardus Zevenster. The board members are not paid for the time they commit to steering the VRCID's strategy and operations. Each person plays an active role in doing so, and it is this commitment that has brought us to where we are today.

IN CONCLUSION

As I mentioned earlier, an ecosystem is only as strong as the individual parts – and the links that connect each part of the chain. Bellville and Parow are cleaner, safer and becoming more sustainable as a result of the collective efforts of every individual involved in the VRCID's urban regeneration. I am pleased and proud to be part of the change.

Thank you.

Hoofbedryfsbeampte se Verslag, Derek Bock
SUKSES DEUR VENNOOTSKAPPE

In die afgelope vier jaar sedert ons begin het om die oorsake en simptome van stedelike verval in Bellville en Parow aan te spreek, het ons deel van 'n groeiende ekosisteem van organisasies geword wat daar toe verbind is om 'n meer volhoubare toekoms vir die omgewing te bewerkstellig. Hierdie organisasies het elk hul eie rol te speel om te verseker dat die twee sentrums skoon en veilig is, en die mense wat daar woon versorg is. Sonder hul ondersteuning sou ons werk baie moeilik gewees het om te verrig. En sonder sterk vennootskappe, sou dit bykans onmoontlik gewees het.

As aanvullende diens tot die Stad Kaapstad en wetstoepassingsagentskappe, vertrou ons op dié vennootskappe om te verseker dat kwessies so gou moontlik aangespreek word, of dit nou so eenvoudig is soos 'n slaggat wat opgevul moet word, of 'n meer kompleks saak soos die beboeting van afwesige eienaars van probleemgeboue. Ons vertrou ook op die Suid-Afrikaanse Polisiediens (SAPD) se ondersteuning wat ons sekuriteitsbeamptes in staat stel om die veiligheid en sekuriteit van die mense wat in Bellville en Parow woon en werk te verbeter.

Ons maatskaplike ontwikkeling en parkeringbestuurvennote, onderskeidelik MES en Safe2Park, maak dit vir ons maatskaplike ontwikkelingspan moontlik om maniere te vind om hawelose mense te herintegreer in ons samelewing. Die Groter Tygerberg-vennootskap (GTP) is 'n belangrike vennoot en gesamentlik bou ons 'n strategiese pad wat sal toe sien dat die gebied groei en floreer. En natuurlik is daar die eienaars van eiendomme wat die maandelikse heffing betaal wat die geld voorsien wat die besteen bestaan van die VRCID moontlik maak.

Hierdie netwerk is net so sterk soos die vennootskappe tussen elke deel. Ons sal volhou om selfs hegter bande te smee ter erkenning van die diepgaande en daadwerklike bydrae wat dit tot ons sukses maak.

Ons is baie dankbaar vir elke organisasie en individu wat ons werk help moontlik maak.

SAAM IS ONS STERKER

Die afgelope jaar is 'n goeie voorbeeld van hoe dié vennootskappe in elke area van ons besigheid 'n sleutelrol gespeel het.

Ons het met sukses 'n nuwe ooreenkoms met Safe2Park, wat nou sewe openbare parkeerterreine namens ons bestuur, geimplementeer. Die nuwe ooreenkoms het reeds vrugte begin afwerp. Misdaad in dié gebiede het met tot 90% gedaal, en dit het ons in staat gestel om deur die GROW werkrehabilitasieprogram, werksgeleenthede aan mense wat voorheen in die parkeerareas gewoon het, te bied. 'n Groot deel van die opbrengs wat die parkering lewer word na ons sosiale ontwikkelingsprogram, een van ons hoof prioriteite, gekanaliseer. Ons het nou twee voltydse veldwerkers wat onverpoosd saam met ons maatskaplike ontwikkelingsbestuurder Wilma Piek werk in 'n poging om die lewens van mense wat op die straat woon te verbeter.

Ons sekuriteitspanne het begin om saam met buurtwaggroepe en gemeenskapspolisiëringsforums in beide Bellville en Parow te werk. Dit het gelei tot beter gedeelde kennis, beter intelligensie, en beter resultate. In die stedelikebestuur afdeling het ons twee bykomende buurtbestuurders – een in Bellville en een in Parow – ontplooi. Hierdie nuwe reëling stel ons spanne in staat om na meer mense uit te reik, en om vinniger te reageer wanneer kwessies aangemeld word. Ons het ook vir Jeanne Preston as die VRCID Bedryfsbestuurder aangestel, wat algemene toesig oor die bedrywighede hou. Dit het my toegelaat om meer aktief te fokus op die langtermyn strategie, bemarking en werwing van steun en die bou van vennootskappe met belanghebbens.

Ons wil almal wat hierdie vooruitgang oor die afgelope jaar moontlik gemaak het, bedank. Die vordering is nie net sigbaar op 'n operasionele vlak nie. Ons sien dit ook in die toenemend positiewe profiel van die gebied. In die mees onlangse Stad Kaapstad waardasie, het eiendomswaardes in Bellville en Parow positiewe en bo-gemiddelde verhogings getoon. Die GTP het 'n belangrike rol gespeel het in hierdie verband. Hul aktiewe plekmaak- en promosiestrategie is besig om 'n nuwe en opwindende lig te werp op die streek as 'n kreatiewe, volhoubare gebied om te woon en te werk.

GELEENTHEDE EN UITDAGINGS

Terwyl ek erken dat daar nog baie werk is wat gedoen moet word, is ek opgewonde oor die volgende fase van ons bedrywighede.
Daar is natuurlik uitdagings. Ons sal die voortdurende behoefte om anti-sosiale gedrag soos dwelmmisbruik aan te spreek prioritiseer, en ook poog om oplossings vir haweloosheid binne ons grense te vind. Ons maatskaplike ontwikkelingspanne is meedoënloos daarop gefokus om oplossings tot hierdie problem te vind.

Ons sekuriteit- en stedelikebestuurspanne is ook hard aan die werk om die oorsake en gevolge van probleemgeboue aan te spreek, waar oorbevolking en swak instandhouding wat deur afwesige eienaars toegelaat word, tot gesondheids- en maatskaplike uitdagings lei. Dit is 'n kritieke kwessie wat die grondslag lê vir van baie van die anti-sosiale probleme wat ons in ons area sien. Ons is in gesprek met die betrokke departemente om 'n strawwer benadering tot eienaars en geboubestuurders te neem. Ons doen ook 'n beroep op alle geboueienaars om bewus te wees van wat agter hulle mure gebeur. Ons kan nie binne die geboue ingryp nie, maar ons kan raad en ondersteuning bied indien nodig.

Daar is ook geleenthede. Die werk van die VRCID is besig om meer aandag van beide plaaslike en internasionale partye, wat belangstel om in Bellville en Parow te belê, te lok. Die burgemeester se stedelike vernuwingprogram (Mayor's Urban Regeneration Programme of MURP) en die stedelike ontwikkeling gebied (Urban Development Zone tax incentive scheme) belastingkortings speel 'n groot rol in die verkryging van nuwe beleggers. Maar ons erken die behoefte om wyer te kommunikeer oor hierdie voordele. Ons het fondse toegeken om 'n meer gestruktureerde kommunikasieprogram, wat ons sal help om ons storie meer aktief vertel, van stapel te stuur. Dit is 'n area wat ons tot nou toe afgeskeep het, en ons is van plan om dit in die komende jaar reg te stel.

Ander opwindende ontwikkelings is die beplande opgraderings aan Kruskallaan en die Bellville Openbare Vervoerwisselaar. Hierdie hoë-verkeer gebiede is prominente openbare ruimtes. Hul verbetering sal 'n merkbare en sigbaar positiewe impak op die omgewing maak, en ons sien uit daarna die resultate daarvan in die nabye toekom te sien.

DEREK BOCK

HOOFBEDRYFSBEAMPTE

MET DANK AAN DIE DIREKSIE

Soos ons voorberei vir ons volgende befondsingsiklus, 2017-2021, wil ek ook die direksie bedank vir hul ondersteuning, veral ons voorsitter, Hardus Zevenster. Die raadslede word nie vergoed vir die tyd wat hulle opoffer tot die stuur van strategie en bedrywighede van die VRCID nie. Elke persoon speel 'n aktiewe rol, en dit is hierdie toewyding wat ons gebring tot waar ons vandag is.

TEN SLOTTE

Soos ek vroeër genoem, 'n ekosisteem is net so sterk soos die individuele dele – en die skakels wat elke deel van die ketting verbind. Bellville en Parow is skoner, veiliger en meer volhoubare as gevolg van die gesamentlike pogings van elke individu wat betrokke is by die VRCID se stadsvernuwing. Ek is bly en trots om deel van die verandering te wees.

Dankie.

Message from Chris O'Connor, CEO, The Greater Tygerberg Partnership

The Greater Tygerberg Partnership (GTP) was established in August 2012. Our mandate requires us to actively pursue the achievement of an inclusive and economically prosperous greater Tygerberg region. We are well positioned to identify opportunities for collaboration among investors and other stakeholders which unlock resources that are key to realising the economic potential of the area. Our work includes promoting and marketing the region as a premier destination to do business in, to reside in or to visit for a unique dining, shopping and entertainment experience. We are very excited about the progress towards implementing a long-term place-making strategy for the region.

Our Business Plan for 2015/16 was geared towards placing the spotlight on the northern urban areas with specific emphasis on the Voortrekker Road Corridor and was designed around seven thematic programmes. The strategic intention behind the programmes was to win over residents, business owners, visitors, investors, property owners and developers to step into the identified key nodes along the Corridor such as Bellville and Parow. As we take the necessary strategic steps to achieving these aims, we acknowledge the important operational partnerships that help to smooth our path into the future.

When businesses operate in an area, their needs are straightforward. They want to know that the physical environment is clean and safe, and that employees and customers can reach it easily. The VRCID makes this possible, getting the basics right by addressing the physical and visual urban decline in Bellville and Parow. Their work provides a tangible reassurance for potential and existing investors that the turnaround strategy is working. This makes the VRCID a critical catalyst in the future sustainable success of the area.

The GTP works alongside the VRCID, seeking to understand what will attract people and businesses to the area – and to implement measures that will convince them to stay when they arrive. In parallel, we consider opportunities to create a sense of place and presence for the region. Our role is to choreograph the niches we find, ensuring that the region is able to cater for the diverse needs of all who live and work here.

Our strategy for repositioning Bellville and Parow – and the greater Tygerberg region in general – will have a direct benefit on both the perceptions and the reality of the region's profile. We intend to celebrate the diversity that already exists; to encourage more creativity and collaboration; and to facilitate the growth of new initiatives towards a more inclusive, sustainable, innovative and diverse region.

We look forward to seeing that vision become a reality. We welcome the pivotal role that our partners, most notably the City of Cape Town and the VRCID, will play in supporting our progress.

Boodskap van Chris O'Connor, Hoof Uitvoerende Beampte, Die Groter Tygerberg Vennootskap

Die Groter Tygerberg Vennootskap (GTP) is in Augustus 2012 gestig. Ons mandaat vereis dat ons 'n inklusiewe en ekonomies-voorspoedige Tygerbergstreek aktief na streef. Ons is goed geposisioneer om geleenthede vir samewerking tussen beleggers en ander belanghebbendes te identifiseer, wat van kan lei tot die ontsluiting van die nodige hulpbronne om die ekonomiese potensiaal van die gebied te verwesenlik. Ons werk sluit die bevordering en bemarking van die streek in as voorste bestemming om sake in te doen, om in te woon of om te besoek vir 'n unieke eet-, inkopie- en vermaaklikheidservaring. Ons is baie opgewonde oor die vordering ten opsigte van die implementering van 'n langtermyn-plekskeppingstrategie vir die streek.

Ons besigheidsplan vir 2015/16 was daarop gerig om die kollig op die noordelike voorstede, met spesifieke klem op die Voortrekkerweg-korridor te plaas en was om sewe tematiese programme ontwerp. Die strategiese beweegrede vir die programme was om inwoners, sake-eienaars, besoekers, beleggers, grondeienaars en ontwikkelaars te oorreed om sleutelnodes soos Belville en Parow te ondersteun. Soos ons die nodige strategiese stappe neem om hierdie doelwitte te bereik, erken ons die belangrike operasionele vennootskappe wat ons bystaan en ondersteun op die pad.

Die behoeftes van besighede wat handeldryf in 'n gebied is eenvoudig. Hulle wil weet die fisiese omgewing is skoon en veilig, en dat werknemers en kliënte dit maklik kan bereik. Die VRCID maak dit moontlik deur die fisiese en visuele stedelike verval in Bellville en Parow aan te spreek. Hulle werk bied 'n tasbare gerusstelling vir potensiële en bestaande beleggers dat die omkeerstrategie werk. Dit maak die VRCID 'n kritieke rolspeler in die volhoubare sukses van die gebied.

Die GTP werk saam met die VRCID om te verstaan wat mense en besighede na die gebied sal lok – en om maatreëls te implementer was sal sorg dat hulle aanbly as hulle eers hier is. Terselfdetyd kyk ons na geleenthede om 'n sin van plek en statuur vir die streek te skep. Ons rol is om al die besondere kenmerke van die gebied so te choreografeer om te verseker dat die streek voorsiening maak vir die diverse behoeftes van almal wat hier leef en werk.

Ons strategie vir die herposisionering van Bellville en Parow – en die groter Tygerbergstreek – sal die indruk en die werklikheid van die streek se profiel tot voordeel strek. Ons beoog om die diversiteit wat reeds hier bestaan te vier; meer kreatiwiteit en samewerking aan te moedig; en om die groei van nuwe inisiatiewe te fasiliteer vir 'n meer inklusiewe en volhoubare, innoverende en diverse streek

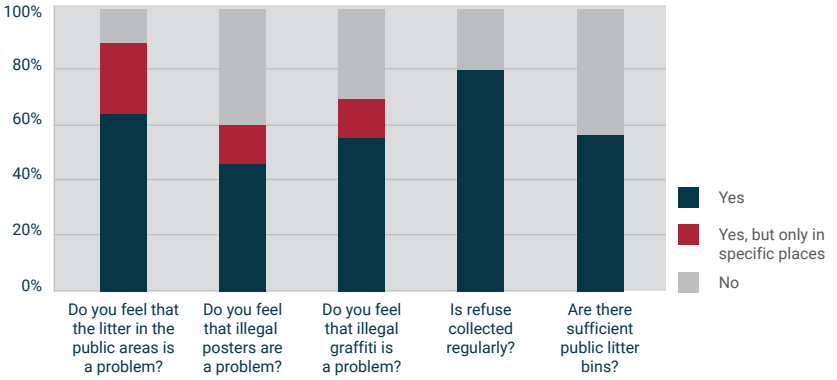
Ons sien uit daarna om te sien hoe hierdie visie 'n werklikheid word. Ons verwelkom die deurslaggewende rol wat ons vennote, veral die Stad Kaapstad en die VRCID, speel in die ondersteuning van ons vooruitgang.

PERCEPTION SURVEY

The VRCID conducted a survey of residents and visitors to understand the impact that our services have had on the urban environment. The results show that while we are making progress, there is still work to do.

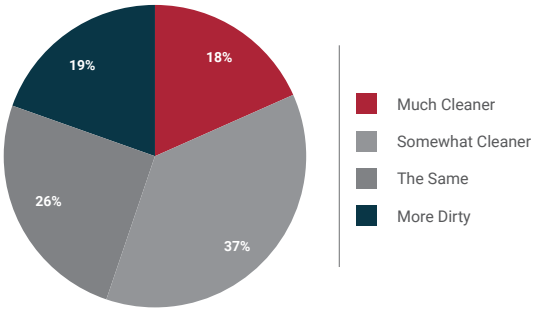
2011

Perception on cleanliness issue



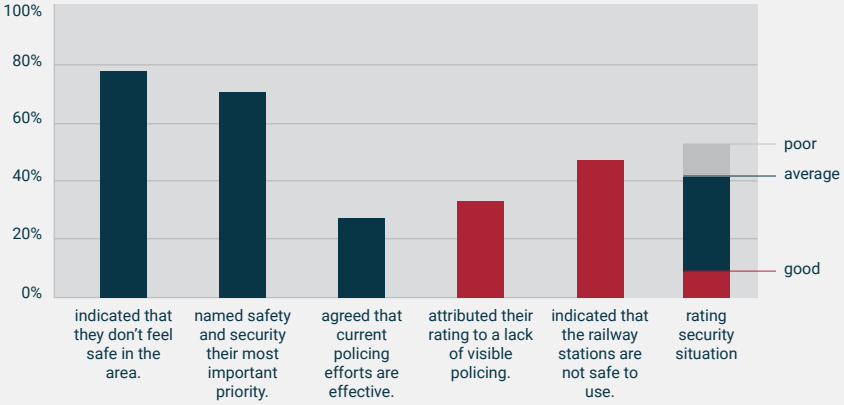
2016

How would you rate the overall cleanliness of VRCID area today?

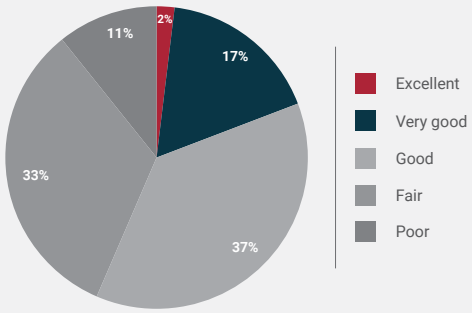


2011

Overall security situation

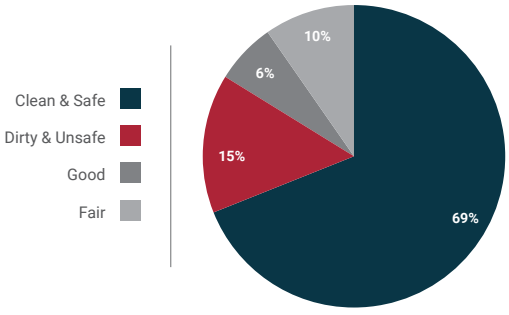


2016



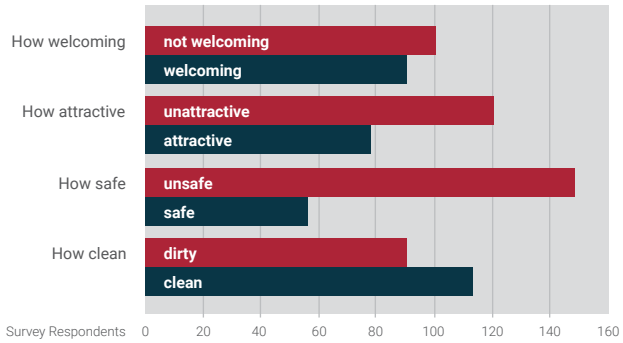
2011

Overall image of the area

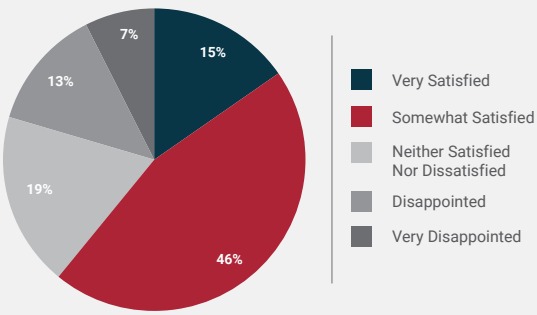


2016

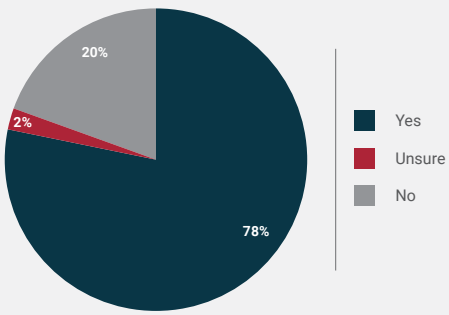
Overall impression of the area



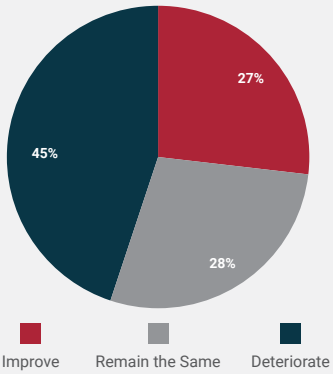
2016 How satisfied are you with your decision to have a business in the VRCID area?



2016 Business confidence - will you be in the VRCID area 1 year from now?



2016 The last 5 years, did the area...



SOCIAL DEVELOPMENT REPORT

The last City of Cape Town survey in 2015 recorded 700 people living on the street in Bellville and Parow – 200 more than we recorded in our own survey in 2013. Each of those individuals has different needs. Some may be fleeing abusive or broken homes, or gang violence. Others may be looking for work because there are no jobs in their home communities. And others may be battling addictions that have led to their rejection from their families.

The increase in numbers is an indicator of the broader socio-economic issues that communities everywhere are facing. It is also an indicator of the complexity of our task. The most obvious solution to homelessness in our area is to reunite people with their families. But this is not always possible: there are no jobs in their community, they are not able to earn a living to support themselves or their families. They then need to seek alternative means to generate an income. With few or limited options, many find themselves back on the street.

We cannot change the wider issues affecting communities elsewhere. But we can – and must – begin to think differently about how we help those who are now living on our streets as a result of those problems.

Aware that we cannot do this alone, we have established strong partnerships with key social development, city governance and law enforcement stakeholders in the VRCID area and the City of Cape Town. In 2013 we formed a joint operations committee comprising different groups who are working to find solutions to the same problem. In 2015, with the support and joint efforts of all partners around the table, we have taken a considerable step forward.

MEALS + MEAL VOUCHERS (MES)

8198 meals served

5911 paid-for meal vouchers

1079 vouchers distributed through MES developmental programme

4832 vouchers sponsored by general public giving responsibly

FAMILY REUNIFICATION

49 family reunifications

10 family reintegration

4 absconding

JOB REHABILITATION OPPORTUNITIES

6190 shifts were worked between 117 females + 236 males

2948 jobs sponsored by VRCID supporters

71 job placements through the **GROW** programme & direct placement

ESTABLISHING A SAFE SPACE

Over the past year our main priority has been to establish a safe space where people living on the street are able to access the help they need. With the support of our partners, and after a long process to secure the building, this long-planned ambition is now a reality. The building, a former scout hall based in A.J. West Street, Bellville, will be run by our social development partners, MES.

We have been able to renovate and upgrade the building with funds accessed through the Mayoral Urban Regeneration Project (MURP). We would like to thank our sub-council 6 members who helped to make this possible. On 30 June 2016, the building was formally handed over to MES, who will manage the project with our support and full time co-operation. It will be the central operations point for fieldworkers from MES and the VRCID who are delivering outreach services to people living on street in our community.

These fieldworkers work hard to establish relationships of trust with the individuals they meet. Once that relationship is in place, it is easier to invite people to visit the safe space. Once the individual arrives at the centre, they have access to a hot meal and also other services to help them with their individual needs. The building has safe sleeping areas and ablution and lock-up facilities. The Safe Space will ensure the safety of people living on the street who cannot find space in a shelter, or for people who are defined as chronically homeless.

Once they arrive, our fieldworkers hope to be able to engage with the clients, motivating them to access the available services that will help them move off the street. In particular, we direct them to the GROW job rehabilitation programme which enables them to access work opportunities.

OTHER INITIATIVES

The safe space is a significant step forward in achieving our aims. In addition to this initiative, we have also been working on others that will help to bring dignity and safety to people living on the street.

During June 2016, we referred 23 people through the City of Cape Town's winter readiness programme. However, this programme is only available for three months during the cold season – and shelter space is very limited. In all, we referred 67 people to the programme during the 2016 winter season. The stark reality is that people often have nowhere to go after that period, leading them back to living on the street. The Safe Space mentioned earlier will offer a safer, more hygienic alternative while we collectively try to find better accommodation solutions.

With the Tygerberg Association for Street People (TASP), we are planning to establish a self-managed refuge for elderly people who do not have family support. This is an important area for us to address, and we have begun to look at options with a view to making this idea a reality in the future.

Creating job opportunities is another priority area for us. Doing so will empower people to improve their lives. We invite businesses and individuals to consider sponsoring or creating more shifts that will help us put more people to work. The Foschini Group (TFG) has been strong supporters of this programme, and we invite others to do the same.
One particular example of this kind of partnership in action is the relationship we have built with Safe2Park.

Safe2Park was appointed to manage seven parking areas throughout the VRCID area. Before this arrangement was in place, groups of people were living in the car parks, earning money as unofficial car guards. When Safe2Park was appointed, we were able to offer some of those individuals jobs in a more official capacity. The selected individuals received training and committed to taking responsibility for turning up to work every day.

Safe2Park has also been supporting the GROW teams in the area, employing them for basic cleaning and maintenance tasks. Each partipant in the GROW programme passes through three key areas: intake, intervention and exit. MES manages the programme, which prioritises the exit phase. Like Safe2Park, TFG and others, these efforts provide a pathway out of homelessness for a few people. We encourage all businesses and individuals in our area to think of how they can do the same.

It is a sad fact that we are also seeing more children living on the street in general, although the increase is less marked within the VRCID area. While we take a zero-tolerance approach where this is concerned, we follow the Western Cape Government's standard operating procedure to remove the children to safe spaces.

LOOKING FORWARD

Over the past year our main priority has been to establish a safe space We are entering a new phase for the next year. We are very motivated to make the safe space work. The building has capacity for 40 people. Our goal is to provide each client with what they will need for a sustainable exit into mainstream society. We are anticipating that some of the people we see at the safe space will be chronic homeless, and our priority will be to help them off the street as much as we can.

The City of Cape Town's fieldworkers and officers work very hard to address social development needs across the city. Our relationships with the City of Cape Town, MES, TASP, Bellville Haven, Elim Night Shelter, Badisa and others, are essential to our own success, and we will continue to collaborate to ensure we are mutually supported in our joint efforts.

We also have a vision for a multi-purpose centre in our area that allows us to help people in a more holistic way. Shelter accommodation is currently very scarce. We need to find alternative solutions, with effective service delivery, to helping people become positive contributors to society. We encourage other collaborations, too, with, among others, church leaders, who play an important role in reaching and influencing our community on important matters.

And finally, we want to thank everyone whose support has helped us to make the progress we have made to date. Thank you to Protea Toyota, who have donated a vehicle to our team. In particular, Ilse Maartens, who is leaving MES this year, has been a pillar of support and motivation. We welcome her replacement, Lily Franks and wish them both all the best of luck in the future.

As we have remarked in previous years, our job will never be done. The causes of homelessness are varied and vast. We acknowledge that we can only take small steps to change the lives of people who are living on the street. But together those small steps can add up to great strides.

MAATSKAPLIKE ONTWIKKELINGSVERSLAG

Die 2015 Stad Kaapstad opname dui aan dat daar 700 mense op die straat woon in Bellville en Parow – 200 meer as wat ons aangeteken het in ons eie opname in 2013. Elkeen van daardie individue het verskillende behoeftes. Sommige vlug uit gebroke huis waar hulle onveilig is of mishandel word, of selfs van bendegeweld. Ander is op soek na werk, want daar is geen werk in hulle omgewing nie. En ander is op straat omdat hulle weens verslawing deur hulle families verwerp is.

Die toename in getalle is ook 'n aanduiding van die breër sosio-ekonomiese kwessies wat gemeenskappe oral in die gesig staar. Dit is 'n aanduiding van die kompleksiteit van ons taak. Die mees voorhandliggende oplossing vir dakloosheid in ons area is om mense met hul families te verenig. Maar dit is nie altyd moontlik nie: as daar geen werksgeleenthede in hul gemeenskap is nie, is hulle nie in staat om 'n inkomste te verdien om hulself of hul families te ondersteun nie. Hulle moet noodgedwonge 'n alternatiewe manier kry om geld te maak en met min of beperkte opsies, bevind hulle hulself weer terug op straat. Ons kan nie die breër kwessies wat gemeenskappe elders teister aanspreek nie. Maar ons kan – en moet – begin om anders te dink oor hoe ons diegene wat op straat leef as gevolg van die probleme, help.

Ons is bewus daarvan dat ons dit nie alleen kan doen nie en daarom het ons sterk vennootskappe met sleutel rolspelers in maatskaplike ontwikkeling, plaaslike regering en wetstoepassing, in die VRCID gebied en die Stad Kaapstad, gestig. In 2013 het ons 'n gesamentlike operasionele komitee, bestaande uit verskillende groepe wat werk om oplossings vir dieselfde probleem te vind, gestig. In 2015, met die ondersteuning en gesamentlike pogings van alle vennote om die tafel, het ons 'n aansienlike stap vorentoe geneem.

MAALTYE + MAALTYDKOEPONS (MES)

8198
maaltye bedien

5911
betaalde maaltydkoepons

1079
maaltydkoepons deur MES ontwikkelingsprogramme uitgedeel

4832
maaltydkoepons deur die algemene publiek geskenk

FAMILIE HERENIGING

49
familie herenigings

10
familie herintegrasie

4
drosters

WERKSREHABILITASIE SKOFTE

6190
somtotaal van skofte gewerk tussen 117 vrouens + 236 mans

2948
werksgeleenthede geborg deur VRCID ondersteuners

71
werksplasing deur die **GROW**-program en direkte plasings

STIGTING VAN 'N VEILIGE RUIMTE

Oor die afgelope jaar was ons hoofprioriteit om 'n veilige ruimte te vestig waar mense wat op straat is, in staat is om toegang te verkry tot die hulp wat hulle benodig. Met die ondersteuning van ons vennote, en na 'n lang proses om die gebou te beveilig, het hierdie welbeplande droom uiteindelik 'n werklikheid geword. Die gebou, 'n ou padvindersaal in A.J. Weststraat, Bellville, sal deur ons maatskaplike ontwikkelingsvennoot, MES bestuur word.

Befondsing van die Burgemeesterskomitee vir stedelike vernuwingsprojekte stel ons in staat om die gebou op te knap. Ons wil graag dankie sê vir ons Subraad 6 lede wat gehelp het om dit moontlik te maak. Op 30 Junie 2016 het ons formeel die gebou aan MES oorhanding wat die projek met ons ondersteuning en voltydse samewerking sal bestuur.

Die veilige ruimte sal 'n sentrale punt wees vir ons en MES se veldwerkers wat uitreikdienste aan mense op straat in ons gemeenskap lewer. Hierdie veldwerkers werk hard om vertrouensverhoudings met die mense wat hulle teëkom te bou sodat dat dit makliker is om hulle uit te nooi om die veilige ruimte besoek. Met veilige slaapruimte en ablusiegeriewe en toesluitfasiliteite, verseker dit dat mense wat op straat wat nie 'n bed by 'n skuiling kan kry nie, of mense as kronies haweloos is 'n veilig plek het om na toe te gaan.

Die hoop is dat veldwerkers so mense kan motiveer om van dienste waartoe hulle toegang het gebruik te maak om hulle sodoende te help om van die straat af te kom. Een so geleenheid is ons GROW-werksrehabilitasieprogramwathulletoeganggeetotwerksgeleenthede.

ANDER INISIATIEWE

Die veilige ruimte is 'n belangrike stap vorentoe in die bereiking van ons doelwitte. Benewens hierdie inisiatief, werk ons ook aan ander wat poog om die waardigheid en veiligheid vir mense wat op straat lewe te verseker.

Gedurende Junie 2016, het ons 23 mense na die Stad Kaapstad se winter gereedheidsprogram verwys. Maar hierdie program is slegs beskikbaar vir drie maande gedurende die koue seisoen – en plek in skuilings is baie beperk. In totaal het ons tussen Junie en Augustus 2016, 67 mense verwys. Die harde werklikheid is dat mense dikwels nêrens anders het om heen te gaan as die program verstryk nie en bevind hulle hulself weer op straat. Die veilige ruimte wat vroeër genoem is, sal egter 'n veiliger, meer higiëniese alternatief bied, terwyl ons gesamentlik probeer om 'n beter behuisingsoplossings te vind.

Saam met die Tygerberg vereniging vir straatmense (TASP), beplan ons om 'n toevlug vir bejaardes wat nie familie ondersteuning het nie, te vestig. Dit is 'n belangrike kwessie vir ons om aan te spreek, en ons het begin om te kyk na opsies om hierdie idee 'n werklikheid te maak.

Die skep van werkgeleenthede is nog 'n prioriteit vir ons. Deur dit te doen word mense bemagtig om hul lewens te verbeter. Ons nooi besighede en individue uit om dit te oorweeg om of meer skofte te borg of te skep om meer mense van werk te voorsien. Die Foschini-groep (TFG) is sterk ondersteuners van hierdie program, en ons nooi ander om dieselfde te doen.

Een spesifieke voorbeeld van hierdie soort vennootskap is die verhouding wat ons met Safe2Park gebou het. Safe2Park is aangestel om sewe parkeerareas regdeur die VRCID gebied te bestuur. Voor hierdie reëling in plek was, het mense as nie-amptelike motorwagte geld probeer verdien. Toe Safe2Park aangestel is, kon ons 'n paar van daardie individue werk aanbied in 'n meer amptelike hoedanigheid. Die verkose individue ontvang opleiding en is verbind daartoe om elke dag vir werk op te daag.

Safe2Park ondersteun ook die GROW-spanne in die gebied en maak van hulle basiese skoonmaak- en instandhoudingsdienste gebruik. Die Grow-span fokus op drie belangrike gebiede: inname, ingryping en programverlating. MES bestuur die program, wat die verlatingsfase prioritiseer. Soos Safe2Park, TFG en ander, bied dit 'n pad uit dakloosheid vir mense. Ons moedig alle besighede en individue in ons area aan om te dink hoe hulle dieselfde kan doen.

Dit is ongelukkige 'n feit dat ons oor die algemeen meer kinders op straat sien, alhoewel die toename minder merkbaar is binne die VRCID gebied. Alhoewel ons 'n benadering het wat dit glad nie duld nie, volg ons die standaard operasionele prosedure van die Wes-Kaapse Regering om kinders so gou moontlik na 'n plek van veiligheid te neem.

ONS SIEN UIT NA

Ons is besig om 'n nuwe fase binne te gemoed te gaan. Ons is baie gemotiveerd om die veilige ruimte te laat werk. Die gebou het kapasiteit vir 40 mense. Ons doel is om elke kliënt te voorsien van dit wat hulle benodig om volhoubare vooruitgang in die samelewing te handhaaf. Ons verwag dat sommige van die mense kronies haweloses sal wees, en ons prioriteit is hulle so veel as moontlik van die straat af te help.

Die Stad Kaapstad se veldwerkers en beamptes werk baie hard om maatskaplike ontwikkelingsbehoeftes regoor die stad aan te spreek. Ons twee veldwerkers, Veronica Geduld en Jacques Pietersen, wat befonds word deur die inkomste van die Safe2Park inisiatief, vul die werk van veldwerkers van die stad in die VRCID gebied aan. Die verhouding met die Stad Kaapstad is noodsaaklik vir ons eie sukses, en ons sal voortgaan om saam te werk om te verseker dat ons mekaar wedersyds in ons pogings ondersteun.

Ons het ook 'n visie vir 'n veeldoelige sentrum in ons area wat ons in staat sal stel om mense op 'n meer holistiese manier te help. Huisvesting by skuilings is tans baie skaars. Ons moet alternatiewe oplossings, met doeltreffende dienslewering vind, om mense te help 'n positiewe bydra tot die samelewing te maak.

Ons moedig ander samewerking aan tussen onder meer kerkleiers, wat 'n belangrike rol speel om mense te bereik en te beïnvloed oor belangrike sake.

En ten slotte, ons wil almal wat ons tot dusver gehelp het om ons doelwitte te bereik, bedank. Dankie aan Protea Toyota, wat 'n voertuig aan ons span geskenk het. In die besonder, Ilse Maartens, wat MES hierdie jaar verlaat. Sy was 'n steunpilaar en groot motiveerder. Ons verwelkom haar plaasvervanger, Lily Franks en wens hulle albei al die beste toe vir die toekoms.

Soos ons in die vorige jaar opgemerk het, sal ons werk nooit gedaan wees nie. Die oorsake van haweloosheid is uiteenlopend en groot. Ons erken dat ons net klein stappies neem om die lewens van mense wat leef op die straat woon te verander. Maar saam kan die klein stappies optel tot groot spronge van vooruitgang

MES AND VRCID: AN UPLIFTING PARTNERSHIP

Our partnership with the VRCID has most impact on two different levels:

First, the VRCID's investment in our GROW job creation programme helps to legitimise the positive role that the homeless can play in our society. When we acknowledge the value of all people who live in our communities – regardless of their social or economic circumstances – we bring dignity and purpose into each of their lives. The streets we use are cleaned every day by the homeless people who participate in the GROW programme. By offering them a chance to serve and to participate, we move the social development focus from charity towards the more sustainable development of each individual.

We encourage every business in Bellville and Parow to consider using the GROW job rehabilitation programme to enable work opportunities in and around their operations. More opportunities will enable more people to move out of the cycle of poverty, for their benefit but also for the benefit of our society as a whole.

Second, working so closely with the VRCID and its extended network of partners helps us to maximise our resources, accessing more of what we need to succeed.

On an operational level the VRCID's field workers have augmented our daily operations. On a more strategic level, our involvement in the VRCID's joint operations committee means that we are collectively able to reduce duplication, build bridges between partners, and access more human and operational support. Without this additional layer of resources, it would be almost impossible to do our important work.

The journey we are on is not an easy one. But with the VRCID's support and input it is far easier to navigate.

Thank you.
Ilse Maartens

MES EN VRCID: 'N OPHEFFENDE VENNOOTSKAP

Ons vennootskap met die VRCID het die meeste impak op twee verskillende vlakke gemaak:

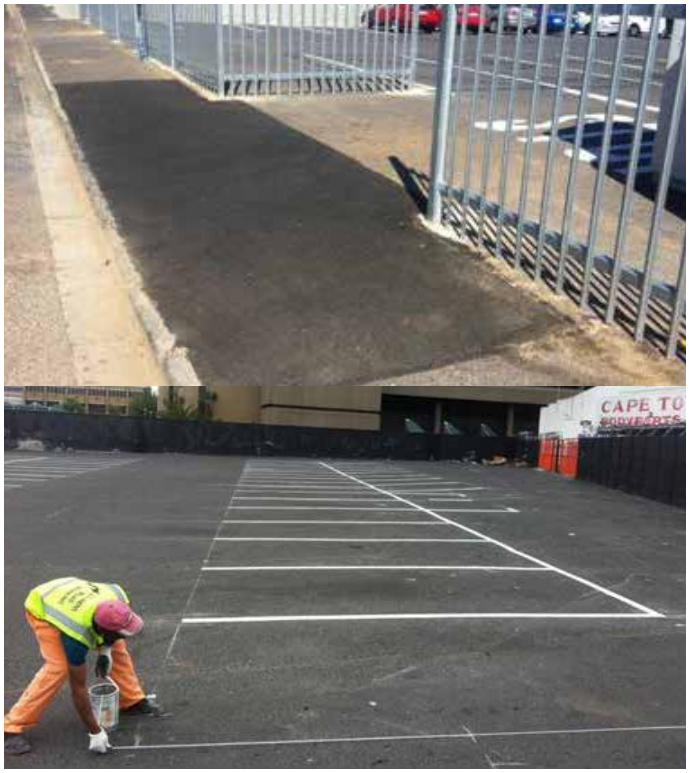
In die eerste plek, help die VRCID se belegging in ons GROW-werkskeppingsprogram om die positiewe rol wat hawelose mense in ons samelewing kan speel te bewys. Wanneer ons die waarde van alle mense wat in ons gemeenskappe leef erken – ongeag hul sosiale of ekonomiese omstandighede – dra ons waardigheid en doelgerigheid in elk van hul lewens by. Die strate wat ons elke dag gebruik word skoongemaak word deur die hawelose mense wat deelneem aan die GROW-program. Deur hulle 'n kans te gee om geld te verdien en om aan ekonomiese aktiwiteite deel te neem, beweeg ons gemeenskapsontwikkeling se fokus van liefdadigheid na die meer volhoubare ontwikkeling van elke individu.

Ons moedig elke besigheid in Bellville en Parow aan om die GROW-werksrehabilitasieprogram te oorweeg om werkgeleenthede in en om hul bedrywighede te skep. Meer geleenthede sal meer mense in staat stel om uit die siklus van armoede te beweeg wat nie net tot hulle eie voordeel is nie, maar ook tot die voordeel van die gemeenskap as 'n geheel.

In die tweede plek het die noue samewerking met die VRCID en sy uitgebreide netwerk van vennote ons in staatgestel om ons hulpbronne ten volle te benut en toegang te kry tot meer van wat ons benodig om suksesvol te wees. Op 'n bedryfsvlak het die VRCID se veldwerkers ons daaglikse bedrywighede mooi aangevul. Op 'n meer strategiese vlak, het ons betrokkenheid by die VRCID se gesamentlike operasies komitee (JOC) beteken dat ons duplisering van werk verminder, brûe tussen vennote bou, en toegang het tot meer menslike en operasionele ondersteuning. Sonder hierdie bykomende hulpbronne, sou dit byna onmoontlik wees om ons belangrike werk te doen.

Die reis waarop ons gesamentlik is, is nie 'n maklike een nie, maar met die ondersteuning en insette die VRCID is dit baie makliker om koers te hou.

Dankie.
Ilse Maartens



SAFE2PARK: CONTRIBUTING TO A CLEANER, SAFER VRCID

The Bellville and Parow CBD features 18 parking spaces within the VRCID's boundary. After a tender process, we were invited to form an operational partnership with the organisation, bringing our technology and expertise to help maintain and secure seven parking areas. This was an extension of the VRCID's priority to build partners as a critical tool for delivering its mandate to maintain a clean, safe and sustainable area.

We understood from the outset that our role was not only to manage the parking operations. It was also to provide additional support to the VRCID's social development and urban management mandates. Previously, the areas in question were unsanitary and antisocial behaviour made parkers feel unsafe. In partnership with the VRCID's social development team and MES, a social empowerment group based within the precinct, we provided training and jobs for some of the homeless people who previously operated as informal car guards. This offered them the chance to change their own lives with responsibility and commitment. These individuals not only manage the ticketing system, they also help to keep the parking areas cleaner and safer. parking spaces.

To coin a phrase, this arrangement is a win-win situation. We win because we are able to make a tangible contribution to the sustainable growth of the area. The VRCID wins because they can rely on our technology and expertise to generate additional revenue for their social development programme. The people of Bellville and Parow win because they can leave their cars within our enclosures with peace of mind. And the workers we employ win because they have a genuine opportunity to become economically active, dignified members of society.

A partnership is only that if the partners are deriving equal benefit. The benefits in this one are clear: a cleaner, safer and more sustainable Bellville and Parow. We are very pleased to be part of that process.

Thank you.
Ian Harrison

SAFE2PARK: SAAM MAAK ONS 'N SKONER, VEILIGER VRCID

Die Bellville en Parow middestad bevat 18 parkeerplekke binne die grense van die VRCID. Na 'n tenderproses, is ons genooi om 'n operasionele vennootskap van die organisasie te word en om ons tegnologie en kundigheid in te span om sewe parkeringsgebiede skoon en veilig te hou. Dit is 'n toonbeeld van die VRCID se fokus om vennoot as 'n noodsaaklike instrument te gebruik in die lewering van sy mandaat om 'n skoon, veilige en volhoubare omgewing te handhaaf.

Ons het uit die staanspoor verstaan dat dit nie net ons rol was om die parkeringsareas te bestuur nie, maar ook addisionele ondersteuning aan hul maatskaplike ontwikkeling en stedelikebestuur mandate te gee. Voorheen het die vuil omgewing en anti-sosiale gedrag rondom die betrokke gebiede parkeerders onveilig laat voel. In samewerking met die VRCID se maatskaplike ontwikkelingspan, het ons opleiding en werkgeleenthede vir hawelose mense, wat voorheen hier werksaam was as informele motorwagte, gebied. Dit het hulle die kans gegee om deur pligsgetrouheid en toewyding hulle lewens te verander. Hierdie individue bestuur nie net die kaartjiestelsel nie maar help ook om die parkeerruimtes skoon en veilig te hou.

Hierdie ooreenkoms is wat mens 'n wen-wen situasie noem. Ons wen, want dit stel ons instaat om 'n tasbare bydrae tot die volhoubare groei van die gebied te maak. Die VRCID wen, want hulle kan staatmaak op ons tegnologie en kundigheid om om ekstra inkomste vir hulle maatskaplike ontwikkelingsprogram te geneneer wat weer in hul maatskaplike ontwikkelingsprogram geaangewend kan word. Die mense van Bellville en Parow wen, want hulle kan met gemoedsrus hul motors by ons parkeer. En die werkers wat ons in diens neem wen, want hulle het 'n geleentheid om ekonomies aktiewe, waardige lede van die gemeenskap te word. 'n Vennootskap doen net die woord gestand as elke vennoot gelyke voordeel trek. Die voordele in hierdie een is duidelik: 'n skoner, veiliger en meer volhoubare Bellville en Parow. Ons is baie bly om deel te wees van die proses wees.

Dankie.
Ian Harrison

URBAN MANAGEMENT REPORT

As we continue to deliver our top up security and urban management services within the VRCID, we are also adjusting our internal operations to ensure we're working as efficiently as possible. Over the past year we have integrated our security and urban management teams into one operational unit. This has allowed us to maximise resources and to enhance the eyes and ears we have on the ground. The new arrangement has also allowed us to be more streamlined in the way we operate.

We now have four Precinct Managers: Leonie van der Merwe and Jean Beukman, who have responsibility for Bellville; and Sean Beesley and Chris Matthee in Parow. The larger team is overseen by our Operations Manager, Jeanne Preston. This new structure will enable us to communicate more effectively with the business owners whose enterprises help to support the economy in our area; as well as to build more effective relationships with the various stakeholders who support us in our daily work. Communication and strong relationships are critical to the success of the work we do. They both enable us to educate people and organisations about what we do; and encourage them to play their own part in ensuring the VRCID is a clean, safe and sustainable place to live, work and relax. The presence of the precinct managers in the area also allows for a rapid response to complaints and daily interaction on the ground and has resulted in a faster turnaround time when dealing with concerns.

Together with our security and cleaning staff we have also been working with Chrysalis Students as part of the EPWP programme organised by the Provincial Government. We have had several students doing training with us over the past year and they have assisted us on many levels especially during operations. We acknowledge their commitment and great eagerness to learn from senior staff in our daily operations.

OUR ROLE AS TOP UP PROVIDERS

We rely on good partnerships to ensure that the emergency and safety services – the City of Cape Town, South African Police Services (SAPS) and law enforcement agencies – have the information they need to respond quickly to issues as they arise. Our role is to augment their efforts. If our teams see that an issue on the ground is not yet resolved, we are able to escalate the matter until we are satisfied that it has been dealt with. This is what has helped us to make real progress in making the VRCID area cleaner and safer since we started in 2012.

The result is that investors, business owners and workers have come to rely on us to implement our plan to deliver results with a sense of urgency and professionalism. It is working. We are watching several large development projects take root within the VRCID area: Medicross, Capitec, Barons and the City of Cape Town have all invested in building, renovating or upgrading properties in the area. The Jan S. Marais Hospital is another significant development. These developments and upgrades are testament to the progress we are making.

SECURITY

2368 By-law Infringements

142 Fire and Rescue incidents attended

151 Contact crimes attended

624 Illegal gambling incidents

206 Motor vehicle accidents attended

645 Non-contact crimes attended

1104 Traffic fines issued by Law Enforcement Officers

173 Article 56 Notice issued to comply with bylaws

63 VRCID citizen arrests

URBAN DEVELOPMENT

BELVILLE		PAROW
134 192kg	litter collected by VRCID	65 808kg
18 660kg	litter collected by MES	9 300kg
4 800 bags	weeds removed	2 100 bags
184 tags	graffiti removed	43 tags
623	strings/cable ties removed from poles	403
626	illegal posters removed	288
883	C3 notifications to city	341
178 loads	illegal dumping loads collected	89 loads
103	trees trimmed	73

SOME SUCCESSES

In addition to our regular cleaning and security monitoring activities, we have achieved some notable successes in the past year.

We have begun to see increased co-operation between neighbourhood watch groups, community policing forums, SAPS and law enforcement agencies. We have also had two new CCTV cameras installed in Bellville, which are helping us to monitor on-street activities more effectively. The cameras have helped us to facilitate several arrests since their installation.

After a complex investigation, we were able to identify and shut down the operation responsible for printing counterfeit money, abortion stickers and fake identification documents. The counterfeit pamphlets and stickers result in an increase in rubbish in the area which are costly to remove. With this shut down we have sent out a strong message to other printers in the area who might be planning similar operations.

We also helped to identify and shut down an illegal, unhygienic crèche that was accommodating too many young children in unsanitary conditions.

While we are seeing a concerning trend towards increased drug use in certain areas, we have been well-supported in our efforts to address the problem. Most notably, MES, our social development partners, work tirelessly to help people deal with their addictions and to try and move them into job rehabilitation programmes. It is essential that all efforts are made to change anti-social behaviours that can contribute to crime and grime.

The parking area management programme, run by Safe2Park, has also made a positive impact in the area by ensuring a safer and cleaner parking environment. The parking attendants in the parking areas are friendly and helpful, which offers a more pleasant visitor experience. Working in partnership with Safe2Park and the City of Cape Town's traffic, electricity and utilities departments, among others, we have been able to ensure that the area cleansing teams have access to the resource needed to maintain public spaces more efficiently.

In the new year we are planning to deliver presentations to businesses within the VRCID, sharing tips, advice and information about what we do and what people can do to stay safe, or to maintain a clean and welcoming environment. It is important that business owners and members of the public have a clear understanding of the duties, responsibilities and the jurisdiction of the VRCID.

The VRCID has also been part of the 'Blow the Whistle" campaign which was launched in Parow together with SAPS, Law Enforcement, Security service providers and members of the public. The campaign encourages the public to report crime so that it can be dealt with effectively.

This year we also welcomed a third student housing complex to the VRCID area. A fourth is currently under construction. Student accommodation helps to create a lively, active social atmosphere day and night.

We were delighted to assist Lizette Verwoerdt from Park Flow Yoga with her clean-up efforts in Tielman Marais Park. She has been trying to bring together communities while at the same time trying to establish a cleaner environment.

We also participated with the GTP's planned "Art-cade" walkabout in Parow which was created to introduce people to the artworks and artists in Station Road, Parow as part of the upliftment of the area.

LOOKING AHEAD

We have always been aware of the reality that our work will never be done and that it is of utmost importance to maintain high standards in the area on a daily basis. Large numbers of people move through the VRCID area every day, leaving their waste behind. Our job is to monitor and maintain the area to ensure a clean and safe environment. We work hard to reduce risks to life and property; and to minimise the effects of urban decay and disorder.

We are looking forward to the redevelopment of Kruskal Avenue, which will be underway in the next year. This project will lead to a significant physical improvement of this main thoroughfare, helping to make the area look better and feel safer. Part of the redevelopment of the area includes dealing with the illegal traders and gambling happening daily.

We are working with the City of Cape Town to find a workable, mutually satisfactory plan for the informal traders in our area. This has been unregulated and chaotic in the past, and we look forward to establishing new arrangements that will suit all stakeholders. The VRCID will support all efforts to ensure that trading is legal and controlled in order to prevent the flow of counterfeit products and the increase of crime in the area and to ensure a consistent financial injection into the Bellville and Parow CBDs.

While the arrangement with Safe2Park has helped to resolve the issues present in the formal parking areas, other parking within the VRCID is a real challenge. We are working with the City of Cape Town's traffic teams to address this. Our security staff is trained to report suspicious activity in parking areas to SAPS and Law Enforcement so that appropriate action can be taken. We also encourage members of the public who live and work in the VRCID area to report suspicious behaviour.

To the building owners who pay the VRCID levy, thank you for your ongoing contributions. Your commitment already makes our work possible; but we do also ask that you think about how you can change and improve your own assets. We will gladly assist with any ideas to improve the safety of premises and tenants in the area.

To the people who come here every day, we encourage you to resist giving money to people begging in the street. Please give responsibly by donating directly to the NGOs working to solve homelessness, or buy meal vouchers from MES. Money given on the street can be used to fuel anti-social behaviours like substance abuse or to promote begging. And finally, if you are a victim of a crime, please report the incident to your nearest police station. Without a record of the event, we are powerless to act.

WITH THANKS

We would like to thank PRASA, the City of Cape Town, Bellville and Parow Police Stations, MES, Safe2Park and many other businesses who have stepped up their efforts to work with us over the past year. We would especially like to thank Williams Hunt Bellville for their sponsorship of a vehicle for use by the VRCID during our daily operations. The use of the vehicle is greatly appreciated as it contributes to our visibility in the area.

Fighting crime and grime is everyone's job, and we thank every person who helps us to do ours.

STEDELIKEBESTUUR VERSLAG

Soos wat ons, die aanvullende sekuriteits- en stedelikebestuur dienste lewer binne die VRCID, is ons aanhoudend besig om ons interne prosesse te verfyn om te verseker dat ons so doeltreffend as moontlik werk.

Oor die afgelope jaar het ons die sekuriteits- en stedelikebestuurspanne saam gesmelt in een operasionele eenheid. Dit het ons toegelaat om hulpbronne te volle aan te wend meer oë en ore in die veld te hê. Die nuwe reëling laat ons toe om meer vaartbelyn sake te doen.

Ons het nou vier buurtbestuurders: Leonie van der Merwe en Jean Beukman, wat vir Bellville verantwoordelik is; en Sean Beesley en Chris Matthee in Parow. Die groter span word deur ons Bedryfsbestuurder, Jeanne Preston gelei.

Hierdie nuwe struktuur sal ons in staat stel om meer effektief te kommunikeer met die sake-eienaars wie se ondernemings help om die ekonomie in ons area te dryf; sowel as om meer effektiewe verhoudings met die onderskeie belanghebbendes wat ons ondersteun in ons daaglikse werk te bou. Kommunikasie en sterk verhoudings is van kritieke belang vir die sukses van die werk wat ons doen. Met buurtbestuurders op die grond elke dag, ons is ook in staat om vinnig te reageer op klagtes.

ONS ROL AS AANVULLENDE DIENSVERSKAFFERS

Ons maak staat op dié goeie vennootskappe om te verseker dat die nood- en veiligheidsdienste – die Stad Kaapstad, Suid-Afrikaanse Polisiediens (SAPD) en wetstoepassingsagentskappe – die inligting kry wat hulle nodig het om vinnig te reageer op sake soos dit voorkom. Ons rol is om hul pogings aan te vul. As ons spanne te sien dat 'n probleem in die veld nog nie opgelos is nie, is ons in staat om die saak te eskaleer totdat ons tevrede is dat dit effektief opgelos. Dit is wat ons gehelp het om werklike vordering te maak in die skep van 'n skoner en veiliger VRCID gebied sedert ons in 2012 begin het.

Die gevolg is dat beleggers, sake-eienaars en werkers staatmaak op die VRCID se effektiewe plan om resultate te lewer met 'n sin van dringendheid en professionaliteit. Ons kyk hoe verskeie groot ontwikkelingsprojekte in die VRCID gebied wortel skiet: Medicross, Capitec, Barons en die Stad Kaapstad het almal belê in die bou, opknapping of opgradering van eiendomme in die gebied. Die Jan S. Marais-hospitaal is 'n ander belangrike ontwikkeling. Hierdie ontwikkelings en opgraderings is 'n belangrike deel om die hoë standaarde in die VRCID gemeenskap sigbaar te maak.

SEKURITEIT

2368 Oortredings van bywette aangespreek	**142** Brand en reddings insidente bygewoon	**151** Kontak misdade
624 Onwettige dobbel insidente	**206** Hulpverlening by motorongelukke	**645** Nie-kontak misdade
1104 Verkeersboetes uitgereik deur wetstoepassers	**173** Kennisgewings uitgereik om Stadbywette te gehoorsaam	**63** VRCID burger arrestasie

STEDELIKEBESTUUR

BELVILLE		PAROW
134 192kg	vullis verwyder deur VRCID	65 808kg
18 660kg	vullis verwyder deur MES	9 300kg
4 800 sakke	onkruid verwyder	2 100 sakke
184 tags	graffiti verwyder	43 tags
623	toue en kabelbande van lamppale verwyder	403
626	Ontwettige plakkate verwyder	288
883	C3 kennisgewings	341
178 vragte	onwettige stortings verwyder	89 vragte
103	bome gesnoei	73

VAN ONS SUKSESSE

Buiten vir ons gereelde skoonmaak en sekuriteitsmonitering aktiwiteite, het ons 'n paar noemenswaardige suksesse die afgelope jaar bereik.

Ons het begin om groter samewerking tussen buurtwaggroepe, gemeenskapspolisiëringsforums, die SAPD en wetstoepassingsagentskappe te sien. Ons het ook twee nuwe kringtelevisiekameras in Bellville geïnstalleer, wat ons help om op straat aktiwiteite meer doeltreffendheid te monitor. Sedert hulle installering het die kameras ons reeds gehelp om 'n paar arrestasies te maak.

Na 'n ingewikkelde ondersoek, was ons in staat om die besigheid wat verantwoordelik was vir die druk van vervalste geld, aborsie-plakkers en vals identifikasiedokumente, te identifiseer en te sluit. Hierdie aktiwiteite is onwettig, en dit is duur om die plakkers en pamflette te verwyder. Die sluiting van die besigheid sal nie net help om geld te bespaar nie, maar stuur ook 'n sterk boodskap aan ander potensiële operateurs dat hierdie aktiwiteite nie in ons gemeenskap welkom is nie.

Ons het ook gehelp om 'n onwettige crèche wat te veel jong kinders in onhigiëniese toestande gehuisves het, te identifiseer en te sluit.

Alhoewel ons 'n kommerwekkende styging in dwelmmisbruik in sekere gebiede sien, word ons pogings om die probleem aan te spreek goed ondersteun. Veral, MES, ons maatskaplike ontwikkelingsvennote, werk onverpoosd om mense met hul verslawing te help en om hulle geleenthede te gee deur werksrehabilitasieprogramme. Dwelmgebruik en ander anti-sosiale gedrag dra by tot 'n onooglike, onhigiëniese en soms onveilig omgewing wat kan lei tot stedelike verval. Dit is die rede waarom die VRCID sy maatskaplike ontwikkelingsprogram, om hawelose mense te herintegreer in die samelewing en te rehabiliteer, aansienlik versterk het.

Die parkeerarea bestuursprogram, gelei deur Safe2Park, het ook 'n positiewe impak op die omgewing deur te verseker dat die parkeerareas skoon en veilig is. Die vriendelike en behulpsame parkeeraanwysers in die parkeerareas dra by tot 'n bevredigende inkopie-ervaring. Deur in vennootskap met onder andere, Safe2Park en die Stad Kaapstad se verkeers- en elektrisiteitdepartemente te werk, is ons in staat is om te verseker dat die skoonmaakspanne toegang het tot die hulpbronne wat hulle benodig om openbare ruimtes meer doeltreffend te bestuur.

In die nuwe jaar is ons van plan om voorleggings aan die besighede in die VRCID gebied te maak waarin ons wenke, advies en inligting oor wat ons doen en wat ander kan doen om die omgewing skoon en veilig te hou sal uitruil. Dit is belangrik dat besigheidseienaars en lede van die publiek duidelikheid het oor die verantwoordelikhede en jurisdiksie van die VRCID.

Die VRCID was ook deel van die "Blow the Whistle" veldtog wat in Parow van stapelgestuur is in vennootskap met die SAPD, Wetstoepassing, sekuriteitsdiensverskaffers en lede van die publiek. Die veldtog moedig die publiek aan om misdade aan te meld sodat dit effektief hanteer kan word.

Hierdie jaar het ons ook die derde studentebehuisingsontwikkeling in die VRCID verwelkom. Die vierde een is reeds onder konstruksie. Die studentebehuising bring jong mense na die gebied, wat help om 'n lewendige, sosiale atmosfeer te skep.

Ons is verheug om Lizette Verwoerdt van Park Flow Yoga te ondersteun in haar gemeenskapsprojek om Tielman Marais Park skoon te maak. Sy poog om gemeenskappe saam te bring en terselfdetyd die 'n skoon omgewing te bewerkstellig.

Ons het ook die Groter Tygerberg-vennootskap ondersteun in die skep van die "Art-cade" in Parow, wat mense aan die kunswerke en kunstenaars in Stasieweg bekendstel en om wat ook bydra tot die opheffing van die gebied.

'N VOORUITSKOUING

Die realiteit is dat ons werk nooit gedaan sal wees nie en dat dit van kardinale belang is om daagliks standaarde van die hoogste gehalte te handhaaf. Groot getalle mense beweeg elke dag deur die VRCID gebied en laat hulle rommel agter. Ons werk is om die gebied te monitor en om 'n skoon en veilige stedelike omgewing. Ons werk hard om risiko's aan persoonlike veiligheid en eiendom te verminder; en om die gevolge van stedelike verval en wanorde te verminder.

Ons sien uit na die herontwikkeling van Kruskallaan, wat reeds volgende jaar afskop. Hierdie projek sal bydra tot 'n beduidende fisiese verbetering van hierdie hoofdeurgang, en sal ook die omgewing beter laat lyk en veiliger laat voel. Die herontwikkeling sal ook help om die kwessies van onwettige handel en dobbel in die gebied aan te spreek.

Ons werk saam met die Stad Kaapstad om 'n werkbare plan vir die informele handelaars in ons area te vind. In die verlede was dit ongereguleerd en chaoties en ons sien uit na die daarstelling van nuwe regulasies wat alle belanghebbendes pas. Die VRCID ondersteun alle pogings om regmatige, beheerde handel in die gebied te bevorder want dit help om broodnodige ekonomiese aktiwiteit na die Belville- en Parow-middestad te lok. Terselfdertyd is ons daartoe verbind om te verhoed dat die handel van vervalste en ander onwettige produkte hier plaasvind.

Die reëling met Safe2Park het gehelp om die kwessies in die formele parkeerareas op te los. Maar ons is ook bewus van die uitdagings verboude aan die onbeheerde parkeerareas in die VRCID. Ons werk nou saam met die die Stad Kaapstad se verkeerspanne om dit aan te spreek. Ons sekuriteitspersoneel is opgelei om enige verdagte aktiwiteite in die parkeerareas by die SAPD en Wetstoepassing aan te meld sodat die gewensde aksie geneem kan word. Ons moedig ook lede van die publiek wat in die VRCID omgewing woon en werk om verdagte gedrag aan te meld.

Aan die gebou-eienaars wat die VRCID heffings betaal, dankie vir julle volgehoue bedrae. Alhoewel julle toewyding ons werk moontlik maak wil ons tog ook vra dat julle nadink oor hoe om julle eie bates te verbeter en te verander. Ons sal met graagte gedagtes uitruil oor hoe om die veiligheid van persele en huurders in die area te verbeter.

Aan die mense wat elke dag na die area toe kom: ons wil u aanmoedig om nie geld aan mense wat bedel te gee nie. Skenk liefs eerder die geld direk aan nie-regeringsorganisasies wat werk om haweloosheid op te los, of koop geskenkbewyse vir maaltye van MES. Geld wat op die straat gegee word kan gebruik word om anti-sosiale gedrag soos dwelmmisbruik te bevorder en moedig bedelary aan. En ten slotte, as jy 'n slagoffer van 'n misdaad is, meld asseblief die voorval by jou naaste polisiestasie aan. Sonder 'n rekord van die geval, ons is magteloos om op te tree.

DANKIE

Ons wil graag dankie sê aan PRASA, die Stad Kaapstad, Bellville en Parow se polisiestasies, MES, Safe2Park en die vele ander besighede wat hul pogings om saam met ons te werk oor die afgelope jaar opgeskerp het. Ons wil veral dankie sê aan Williams Hunt Bellville vir die borg van 'n voertuig vir ons daaglikse bedrywighede, en wat ons ook gehelp het om 'n sigbare teenwoordigheid in die gebied te handhaaf.

Om misdaad die hoof te bied is almal se werk en ons bedank elke persoon wat ons help om ons werk te doen.

WITH THANKS

We would like to thank the following sponsors whose in-kind donations have made our work easier throughout the year:
Department of Community Safety, Radio Tygerberg, Shoprite-Checkers, The Foschini Group, Williams Hunt Motors (Bellville), Protea Toyota (Bellville), Sanlam and Securitas.

Building effective partnerships with stakeholders is key to success in any organisation. On behalf of the VRCID staff I would like to publicly acknowledge some of the many individuals and organisations who have helped us succeed this year.

First, I would like to thank every member of our Board of Directors who devote many hours to VRCID business without receiving any payment for their efforts. Thank you to: our Chairman, Hardus Zevenster; Piet Badenhorst; Alan Bosman; Romanie Smithdorf; Faizel Barnes; Lamesa Modak; Johan Bester and Reg Barry.

Thank you to Cllrs Johan van der Merwe and Sam Pienaar who represent the Mayor and City of Cape Town at our board meetings; as well as Werner Bezuidenhout, representing the Provincial Department of Community Safety. Their guidance and moral support have been invaluable.

Many other colleagues from the City of Cape Town have also provided significant assistance on a daily basis. Without their support and direct involvement in the VRCID we would not have achieved as much as we did in the past year. They are Dirk Maree and his team at Property Management; Coetzee van Heerden and Andy Crouse at Electricity; Debbie Evans at Outdoor Advertising; Andre Volschenck, Colin Abrahams and staff at Environmental Health; Liezl-Ann Kenny at Business Areas Management; Neil Couert and Ian Harmse at Solid Waste; Leon Campher and his team of Building Inspectors; Andre Moolman and Desmond Johnson of Fire Department; Quinton Nel, Brendan Hector and Lionel Fortuin of Road Department; Ziyanda Rigala of Parks. Thank you, on behalf of the VRCID Urban Management team.

Our safety and security partners who help to keep the streets safe deserve a special word of thanks. Their dedication and support of the VRCID cannot be over-emphasised. On behalf of Jeanne Preston and his team, we say thank you to Brigadier Andre van Dyk and Colonel Nel of Bellville and Parow SAPS respectively and all the other SAPS members. Thank you also to our Law Enforcement colleagues at the City of Cape Town: Neville Thomas, Hilton Isaacs, Jason Hamilton, Marilyn Holding, Jeff Papier, Shaun Phillips, Desre Benade and Errowen Erasmus.

For the past year, our partner in public parking management, Safe2Park, has transformed once crime infested areas into areas where the public can park knowing that their vehicles are safe. Here Ian Harrison, Warren Metodes and Carl Phillips need a special mention.

As always, the City of Cape Town ward councillors have also been supportive. Thank you to Councillors Leonore van der Walt, Ernest Sonnenburg, Ruan Beneke and Brendan van der Merwe. To the Sub council managers, Pat Jansen and Ardela van Niekerk and their teams, thank you for your support.

Social development remains a priority for us and I would like to thank our team and partners who work so hard to address the issues of homelessness in the VRCID area. They include: Wilma Piek (VRCID Social Development Manager); Veronica Geduld and Jacque Pietersen (VRCID Field Workers); the staff of MES; Tygerberg Association for Street People (TASP); The Haven Bellville and Elim Night Shelter; BADISA Tygerberg; BADISA Trio; Safe2Park; the Greater Tygerberg Partnership; Peter Cookson at the City of Cape Town; Charles Jordan from the Provincial Department of Social Services; the Parow Baptist Church; Brights Hardware and the Bellville AGS Church. We have also formed a Partnership with other improvement districts in the area who make use of MES and their cleansing teams: thank you to the Stikland, Maitland and Elsies River CID.

Securitas needs a special mention too, as our security and cleansing service providers who we have worked with for the past four years. Thank you to Anton van Zyl and Robert Witbooi for a job well done. We especially thank all the security officers and street cleaners who have done good work under very trying and sometimes dangerous circumstances.

Finally, to all VRCID levy payers. Your contributions make our work possible.

On behalf of the Chairman of the Board, thank you for your continued support.

The statistics portrayed in this year's Annual Report are testament to what can be achieved if we all play our small part.

MET DANKBAARHEID

Ons bedank graag die volgende borge wie se skenkings van verskeie aard ons werk deur die jaar vergemaklik het:
Provinsiale Departement van Gemeenskapsveiligheid
Radio Tygerberg, Die Foschini-groep , Shoprite-Checkers, Sanlam
Williams Hunt Motors (Bellville), Protea Toyota (Bellville), Securitas,

Effektiewe vennootskappe speel 'n sleutelrol in die sukses van enige organisasie. Namens die VRCID personeel wil ek graag openlik erkenning gee aan die vele individue en organisasies wat ons gehelp om gedeurende die afgelope jaar suksesvol te wees.

Eerstens wil ek elke lid van die Direksie bedank, wat sonder enige vergoeding vir hulle bydrae, baie ure aan VRCID werk spandeer. Dankie aan: ons voorsitter Hardus Zevenster; Piet Badenhorst; Alan Bosman; Romanie Smithdorf; Faizel Barnes; Lamesa Modak; Johan Bester en Reg Barry.

Dankie aan Raadslede Johan van der Merwe and Sam Pienaar wat die Burgemeester en die Stad Kaapstad by ons raadsvergaderings verteenwoordig, asook Werner Bezuidenhout, wat die Provinsiale Departement van Gemeenskapsveiligheid verteenwoordig. Hulle leiding en morele ondersteuning is baie waardevol.

Menige ander kollegas van die Stad Kaapstad het ook op 'n daaglikse basis beduidende ondersteuning gebied. Sonder hulle ondersteuning en direkte betrokkenheid in die VRCID sou ons nie alles kon behaal het wat ons tydens die afgelope jaar bereik het nie. Hulle is: Dirk Maree en sy span by Eiendomsbestuur; Coetzee van Heerden en Andy Crouse van Elektrisiteit; Debbie Evans van Buitelug Adverteering; Andre Volschenck, Colin Abrahams en die personeel van Omgewingsgesondheid; Liezl-Ann Kenny van Besigheidgebiedsbestuur; Neil Couert en Ian Harmse van Vaste Afval; Leon Campher en sy span van Geboubeplanning; Andre Moolman en Desmond Johnson van Brandweer; Quinton Nel, Brendan Hector en Lionel Fortuin van die Paaie departement; Ziyanda Rigala van Parke. Namens die hele VRCID Stedelike bestuurspan bedank ons hulle almal.

Ons vennote in veiligheid en sekuritiet wat help om die strate veilig te hou, verdien 'n spesiale word van dank. Hulle toewyding en ondersteuning van die VRCID kan nie genoeg benadruk word nie. Namens Jeanne Preston en sy span bedank ons Brigadier Andre van Dyk en Kolonel Nel van Bellville en Parow SAPS onderskeidelik en al die andere SAPD lede. Dankie ook aan ons kolleges in Wetstoepassing by die Stad Kaapstad: Neville Thomas, Hilton Isaacs, Jason Hamilton, Marilyn Holding, Jeff Papier, Shaun Phillips, Desre Benade en Errowen Erasmus.
Oor die afgelope jaar het ons parkeringbestuursvennoot, Safe2Park, verskeie gebied wat eens gevaarlike misdaadknelpunte was, in veilig parkeerareas vir die publiek omskep. Hier wil ons graag spesiale vermelding maak van Ian Harrison, Warren Metodes en Carl Phillips.

Soos altyd het die Stad Kaapstad se wykraadslede ook hulle ondersteuning aan VRCID gegee. Dankie aan raadslede Leonore van der Walt, Ernest Sonnenburg, Ruan Beneke en Brendan van der Merwe. Waardering gaan ook aan sub-raadslede Pat Jansen en Ardela van Niekerk asook hulle spanne, vir hulle ondersteuning.

Soos reeds genoem, bly sosiale ontwikkeling een van ons top prioriteite en ek wil graag ons span en vennote bedank wat so hard werk om die hawelose kwessie in die VRCID gebied aan te spreek. Dit sluit in: Wilma Piek (VRCID Sosiale Ontwikkelingsbestuurder); Veronica Geduld en Jacque Pietersen (VRCID Veldwerkers); die personeel van MES; Tygerberg Association for Street People (TASP); The Haven Bellville en Elim Nagskuiling; BADISA Tygerberg; BADISA Trio; Safe2Park; die Greater Tygerberg Partnership; Peter Cookson by die Stad Kaapstad; Charles Jordan van die Provinsiale Departement van Sosiale Dienste; die Parow Baptiste Kerk; Brights Hardeware en die Bellville AGS Kerk. Ons het ook 'n vennootskap met ander stadsverbeterings distrikte in die gebied wat van MES en hul reiniging spanne gebruik maak. Baie dankie aan die Stikland, Maitland en Elsiesrivier CID.

Securitas verdien ook spesiale vermelding as ons sekuriteits- en skoonmaakdiensverskaffers van die afgelope vier jaar. Dankie aan Anton van Zyl en Robert Witbooi vir uitmendende werk. Spesiale dank aan al die sekuriteitsbeamptes en straatskoonmakers wat ten spyte van soms moeilike en selfs gevaarlike omstandighede hulle uitstekend van hulle taak kwyt.

Ten slotte, aan al die VRCID heffingsbetalers 'n spesiale woord van dank, want dit is julle getroue bydraes wa ons werk moontlik maak.

Namens die Raadsvoorstitter bedank ons julle vir jul volgehoue ondersteuning.

Die statistieke vervat in die jaarverslag getuig van wat bereik kan word indien almal hulle deel, hoe gering ookal, doen.

Corporate Governance

BOARD

The following Directors serve on the Board of the Voortrekker Road Corridor Improvement District in a voluntary and non-executive role:

Hardus Zevenster (Radio Tygerberg): Chairperson, **Johan Bester** (Sanlam): Vice Chairperson, **Faizel Barnes** (Shoprite-Checkers Group), **Lamesa Modak** (Growthpoint Properties), **Allen Bosman** (The Foschini Group), **Romanie Smithdorf** (Vodacom), **Piet Badenhorst** (Laubscher & Hattingh Attorneys), **Reg Barry** (private property owner)

The City of Cape Town is represented by two Councillors. They are Councillor **Sam Pienaar** and Councillor **Johan van der Merwe**. The Western Cape Government is represented **Werner Bezuidenhout**.

During the year in review, the VRCID Board met four times to consider the Board reports as submitted by the Chief Operations Officer of the VRCID. In addition, the Board decided to form various sub-committees which would in turn lend support and guidance to the VRCID staff. These committees, with the nominated Directors, are as follows.

CHARTER: FINANCIAL MANAGEMENT COMMITTEE

Hardus Zevenster; Allen Bosman, Johan Bester, Reg Barry and Derek Bock

Membership

The Board will annually appoint a Financial Management Committee consisting of at least four members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee. At least one director nominated by the City of Cape Town will also be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least three times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible to manage the financial affairs of the Company with reference to its approved Business Plan and Operational Budget.

The Committee is specifically authorised to perform the following tasks:

A nominated committee member to have access to the VRCID's bank account to ensure that no improper transactions take place.

The above nominated committee member will at the end of each month or whenever a payment is made by the COO, be informed in writing of each transaction made and the reason thereof.

Such committee member will be the Committee representative in the event of any communication between this Committee and the appointed accounting officers if necessary.

The Chairman of the Board, who as a rule will always serve on this Committee, will together with the COO sign off on the Annual Financial Statements. The more comprehensive Annual Report on the VRCID's activities to be approved by the Board.

To ensure that the VRCID stays within its allocated budget.

To pre-approve all material capital expenses and the terms of all major service provider agreements.

To approve all unbudgeted or "out of the norm" types of expenses.

To approve recommendations by the COO regarding possible fixed deposits (short, medium or long-term) with specific reference to surpluses.

To approve any local and international travel by the COO and staff.

CHARTER: HUMAN RESOURCES AND REMUNERATION COMMITTEE

Hardus Zevenster; Johan Bester, Allen Bosman, Reg Barry, Cllr Sam Pienaar and Derek Bock

Membership

The Board will annually appoint an HR and Remuneration Committee consisting of at least four members, the majority of whom shall be non-executive directors. The Chairman of the Board will ex-officio be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least two times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible for the Company's intellectual capital including a supportive remuneration strategy. It is also involved in establishing and maintaining an effective operational and management team.

The Committee is specifically authorised to perform the following tasks:

To assist the COO, if deemed necessary, by conducting interviews for vacant staff positions.

To approve the appointment of staff on the recommendation of the COO.

To approve and or make recommendations on any staffing changes and or requirements which the COO may wish to implement.

To approve all staff bonuses and salary adjustments as and when motivated by the COO.

Corporate Governance

CHARTER: OPERATIONAL COMMITTEE

Piet Badenhorst; Johan Bester; Lamesa Modak; Faizel Barnes; Romanie Smithdorf, Reg Barry, Cllr Sam Pienaar and Derek Bock

Membership

The Board will annually appoint an Operational Committee consisting of at least three members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least two times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible for developing and implementing an operational strategy for the Company in cooperation with the COO.

The Committee is specifically authorised to perform the following tasks:

The Committee to approve the request for additional manpower by the COO after which such request is then forwarded by the COO to the Financial and HR Committee for financial approval.

The Committee may at its discretion meet with the COO, Operational staff and the main Service providers as and when needed to discuss security concerns or general operational matters.

The Committee may at its discretion request to be briefed on deployment of operational personnel.

The Committee to consider all legal aspects regarding the operational activities of the Company.

CHARTER: EXECUTIVE COMMITTEE

Hardus Zevenster; Johan Bester, Romanie Smithdorf and Cllr. Sam Pienaar

Membership

The Board will annually appoint an Executive Committee consisting of at least four members, the majority of whom shall be non-executive directors. The Chairman of the Board will ex-officio be a member of the Committee and the COO will attend all meetings. At least one Director nominated by the City of Cape Town will also be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations

Responsibilities

The Committee will in general be responsible to assist the COO in urgent matters arising between Board meetings. In exceptional urgent matters the Committee may take interim decisions on behalf of the Board.

The Committee is specifically authorised to perform the following tasks:

The Committee will have the authority to make an immediate and well informed decision in the event of an emergency or crisis. The Board to be informed thereof as soon as practically possible.

A nominated Committee member can stand-in for the COO in terms of decision making when and if the COO is not in a position to do so.

CHARTER: SOCIAL DEVELOPMENT COMMITTEE

Lamesa Modak, Faizel Barnes, Wilma Piek and Derek Bock

Membership

The Board will annually appoint a Social Development Committee consisting of at least three members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least two times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible for developing a Social Development strategy for the Company in cooperation with the Social Development Manager and COO for consideration by the Board. After the approval of the strategy by the Board, the Committee will be responsible for overseeing the implementation thereof.

The Committee is specifically authorised to perform the following tasks:

The Committee to consider requests for additional funding by the Social Development Manager after which such requests are then forwarded by the COO to the Financial Committee for financial approval.

The Committee may at its discretion meet with the Social Development Manager and COO as and when needed to discuss general vagrancy, homelessness, anti-social behavioural etc. matters.

The Committee may at is discretion request to be briefed on the cooperation with the City of Cape Town and NGOs of choice within the VRCID.

The Committee may request a Director to accompany either the Social Development Manager and / or COO when he or she meets with the City of Cape Town on issues of mutual concern.

VOORTREKKER ROAD CORRIDOR IMPROVEMENT DISTRICT NPC

(Registration number 1996/004458 /08)

ANNUAL FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2016

These annual financial statements were prepared by:
Roslyn Kruuse
Accountant

These annual financial statements have been audited in compliance with the applicable requirements of the Companies Act 71 of 2008.

Published:

GENERAL INFORMATION

Country of incorporation and domicile	South Africa
Nature of business and principal activities	To provide over and above the services rendered by SAPS and COCT, security, cleansing and social development support within the Voortrekker Road Corridor Improvement District.
Directors	PJ Badenhorst GS Zevenster, AM Bosman, RG Smithdorf, F Barnes L Modak, JP Bester, Reg Barry
Registered office	1 Waterford Mews Century Boulevard Century City 7441
Business address	3A Bell Park Cnr Durban and De Lange Road Bellville 7530
Postal address	PO Box 902 Bellville 7535
Bankers	ABSA
Auditors	Cecil Kilpin & Co Chartered Accountants (S.A.) Registered Auditors
Secretary	PJ Badenhorst
Company registration number	1996/004458/08
VAT reference number	4790261210
Level of assurance	These annual financial statements have been audited in compliance with the applicable requirements of the Companies Act 71 of 2008.

Independent Auditor's Report

To the members of Voortrekker Road Corridor Improvement District NPC

We have audited the annual financial statements of Voortrekker Road Corridor Improvement District NPC, as set out on pages 32 - 37, which comprise the statement of financial position as at 30 June 2016, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and the notes, comprising a summary of significant accounting policies and other explanatory information.

Directors' Responsibility for the Annual Financial Statements

The company's directors are responsible for the preparation and fair presentation of these annual financial statements in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities and requirements of the Companies Act 71 of 2008, and for such internal control as the directors determine is necessary to enable the preparation of annual financial statements that are free from material misstatements, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these annual financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the annual financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the annual financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the annual financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the company's preparation and fair presentation of the annual financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the annual financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the annual financial statements present fairly, in all material respects, the financial position of Voortrekker Road Corridor Improvement District NPC as at 30 June 2016, and its financial performance and cash flows for the year then ended in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities, and the requirements of the Companies Act 71 of 2008.

Supplementary Information

Without qualifying our opinion, we draw attention to the fact that supplementary information set out on page 38 does not form part of the annual financial statements and is presented as additional information. We have not audited this information and accordingly do not express an opinion thereon.

Other reports required by the Companies Act

As part of our audit of the annual financial statements for the year ended 30 June 2016, we have read the directors' report for the purpose of identifying whether there are material inconsistencies between that report and the audited annual financial statements. The directors' report is the responsibility of the directors. Based on reading that report we have not identified material inconsistencies between it and the audited annual financial statements. However, we have not audited the directors' report and accordingly do not express an opinion thereon.

Cecil Kilpin & Co. Registered Auditors
Per Partner: S Schonegevel

Century City
Date : 31/08/2016

PARTNERS: N NYBACK CA (SA), RA | M BRANDERS CA (SA), RA | S SCHONEGEVEL CA (SA), RA | M SPENCER CA (SA), RA | D COX CA (SA), RA
TAX: E CONRADIE B.COMPT (HONS), PG.DIP (TAX) | CONSULTANT: A MINNÉ CA (SA)

1 Waterford Mews, Century Boulevard, Century City, 7441 PO Box 74, Century City, 7446 Docex 21, Century City
TEL: 021 527 4060 FAX: 021 551 0508 EMAIL: info@cecilkilpin.co.za WEBSITE: www.cecilkilpin.co.za

Directors' Responsibilities and Approval

The directors are responsible for the preparation and fair presentation of the annual financial statements of Voortrekker Road Corridor Improvement District NPC, comprising the statement of financial position at 30 June 2016, and the statement of comprehensive income, changes in reserves and cash flows for the year then ended, and the notes to the financial statements, which include a summary of significant accounting policies and other explanatory notes, in accordance with International Financial Reporting Standards and the requirements of the Companies Act of South Africa. In addition, the directors are responsible for preparing the director's report.

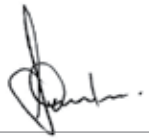
The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and for maintaining adequate accounting records and an effective system of risk management, as well as the preparation of the supplementary schedules included in these annual financial statements. The directors have made assessment of the Company's ability to continue as a going concern and have no reason to believe the business will not be a going concern in the year ahead.

The auditor is responsible for reporting on whether the financial statements are fairly presented in accordance with the applicable financial reporting framework.

APPROVAL OF THE ANNUAL FINANCIAL STATEMENTS

The annual financial statements of Voortrekker Road Corridor Improvement District NPC, as identified in the first paragraph, were approved by the board of directors and are signed on its behalf by:

Director



Director

30 08 2016

Date

DECLARATION BY COMPANY SECRETARY

In my capacity as a company secretary, I hereby confirm that to the best of my knowledge and in terms of the Companies Act, 2008, that for the year ended 30 June 2016, the company lodged with the Registrar of Companies all such returns as are required of a Company in terms of this Act and that all such returns are true, correct and up to date.

PJ Badenhorst
Company Secretary

Date : 30 08 2016

Directors' Report

The directors have pleasure in submitting their report on the annual financial statements of Voortrekker Road Corridor Improvement District NPC for the year ended 30 June 2016.

1. Review of financial results and activities

The annual financial statements have been prepared in accordance with International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act 71 of 2008. The accounting policies have been applied consistently compared to the prior year.

The Voortrekker Road Corridor Improvement District NPC is engaged in providing over and above the services rendered by SAPS and COCT, security, cleansing and social development support within the Voortrekker Road Corridor Improvement District and operates principally in South Africa.

During the year the Voortrekker Road Corridor Improvement District NPC and the City of Cape Town reached an agreement whereby the Voortrekker Road Corridor Improvement District manages certain public parking areas on behalf of the City of Cape Town. All income derived from this agreement is utilized in support of the Voortrekker Road Corridor Improvement District principal activities.

This is the fourth year that the company operated as a Corridor Improvement District company.

The operating results and state of affairs of the company are fully set out in the attached annual financial statements and do not in our opinion require any further comment.

The special rating area is financed by additional property rates levied on all commercial properties by the City on the Improvement District's behalf, within the boundary of the Voortrekker Road Corridor Improvement District.

Net surplus of the company for the current period was R1,111,068. This surplus allocated to the company income streams as follows, City of Cape Town R737,823 and parking management R373,245.

2. Directors

The directors in office at the date of this report are as follows:

Directors
PJ Badenhorst GS Zevenster AM Bosman RG Smithdorf F Barnes
L Modak JP Bester Reg Barry

There have been no changes to the directorate for the period under review.

3. Events after the reporting period

The directors are not aware of any material event which occurred after the reporting date and up to the date of this report.

4. Auditors

Cecil Kilpin & Co continued in office as auditors for the company for 2016.

5. Secretary

The company secretary is PJ Badenhorst.

6. Reserves

These reserves are in accordance with COCT guidelines and it is not the directors' intention to grow the reserves in excess of 3 months operational expenses.

Statement of Financial Position as at 30 June 2016

	Notes	2016 R	2015 R
Assets			
Non-Current Assets			
Property, plant and equipment	2	207,915	266,316
Current Assets	3	2,799,772	1,446,030
Cash and cash equivalents			
Total Assets		**3,007,687**	**1,712,346**
Equity and Liabilities			
Equity			
Retained income		2,417,328	1,306,260
Liabilities			
Current Liabilities	4	590,359	406,086
Trade and other payables			
Total Equity and Liabilities		**3,007,687**	**1,712,346**

Statement of Comprehensive Income

	Notes	2016 R	2015 R
Revenue	5	14,279,350	12,914,717
Other income		783,310	190,690
Operating expenses		(14,048,106)	(12,996,319)
Surplus for the year		**1,014,554**	**109,088**
Investment revenue		96,514	40,108
Finance costs		-	(9,134)
Surplus for the year		**1,111,068**	**140,062**

Statement of Changes in Equity

	Retained Income	Total Equity
Balance at 01 July 2014	1,166,198	1,166,198
Surplus for the year	140,062	140,062
Balance at 01 July 2015	1,306,260	1,306,260
Surplus for the year	1,111,068	1,111,068
Balance at 30 June 2016	**2,417,328**	**2,417,328**

Statement of Cash Flows

	Notes	2016 R	2015 R
Cash flows from operating activities			
Cash receipts from participants/special levy payers		14,446,040	13,105,407
Cash paid to suppliers and employees		(13,153,176)	(12,549,792)
Cash generated from operations	7	1,292,864	555,615
Interest income		96,514	40,108
Finance costs		-	(9,134)
Net cash from operating activities		**1,389,378**	**586,589**
Cash flows from investing activities			
Purchase of property, plant and equipment	2	(35,636)	-
Cash flows from financing activities			
Finance lease payments		-	(85,871)
Total cash movement for the year		1,353,742	500,718
Cash at the beginning of the year		1,446,030	945,312
Total cash at end of the year	3	**2,799,772**	**1,446,030**

Accounting Policies

1. Presentation of annual financial statements

The annual financial statements have been prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities, and the Companies Act 71 of 2008. The annual financial statements have been prepared on the historical cost basis, and incorporate the principal accounting policies set out below. They are presented in South African Rands.

These accounting policies are consistent with the previous period.

1.1 Property, plant and equipment

Property, plant and equipment are tangible items that:

- are held for use in the production or supply of goods or services, for rental to others or for administrative purposes; and
- are expected to be used during more than one period.

Property, plant and equipment is carried at cost less accumulated depreciation and accumulated impairment losses.

Cost includes all costs incurred to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is provided using the straight-line method to write down the cost, less estimated residual value over the useful life of the property, plant and equipment which is as follows:

Item	Depreciation method	Average useful life
Furniture and fixtures	Straight line	6 years
Motor vehicles	Straight line	5 years
Office equipment	Straight line	6 years
IT equipment	Straight line	3 years
Security systems	Straight line	3 years

The residual value, depreciation method and useful life of each asset are reviewed only where there is an indication that there has been a significant change from the previous estimate.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount and are recognised in profit or loss in the period.

1.2 Financial instruments

Initial measurement

Financial instruments are initially measured at the transaction price (including transaction costs except in the initial measurement of financial assets and liabilities that are measured at fair value through surplus or deficit) unless the arrangement constitutes, in effect, a financing transaction in which case it is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial instruments at amortised cost

These include loans, trade receivables and trade payables. Those debt instruments which meet the criteria in section 11.8(b) of the standard, are subsequently measured at amortised cost using the effective interest method. Debt instruments which are classified as current assets or current liabilities are measured at the undiscounted amount of the cash expected to be received or paid, unless the arrangement effectively constitutes a financing transaction.

At each reporting date, the carrying amounts of assets held in this category are reviewed to determine whether there is any objective evidence of impairment. If there is objective evidence, the recoverable amount is estimated and compared with the carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in surplus or deficit.

Accounting Policies

1.2 Financial instruments (continued)

Financial instruments at fair value

All other financial instruments, including equity instruments that are publicly traded or whose fair value can otherwise be measured reliably, are measured at fair value through surplus and deficit.

1.3 Tax

Tax expenses

No provision has been made for current tax, nor deferred taxation as the Company is an approved Public Benefit Organisation in terms of Section 30 of the Income Tax Act and is exempt from income tax in terms of Section 10 (1) (cN) of the Income Tax Act.

1.4 Impairment of assets

The company assesses at each reporting date whether there is any indication that an asset may be impaired.

If there is any such indication, the recoverable amount of any affected asset (or group of related assets) is estimated and compared with its carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in surplus or deficit.

If an impairment loss subsequently reverses, the carrying amount of the asset (or group of related assets) is increased to the revised estimate of its recoverable amount, but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset (or group of assets) in prior years. A reversal of impairment is recognised immediately in surplus or deficit.

1.5 Government grants

Grants that do not impose specified future performance conditions are recognised in income when the grant proceeds are receivable.

Grants that impose specified future performance conditions are recognised in income only when the performance conditions are met.

Grants received before the revenue recognition criteria are satisfied are recognised as a liability. Grants are measured at the fair value of the asset received or receivable.

1.6 Revenue

Revenue is measured at the fair value of the consideration received or receivable and represents the amounts receivable from sponsorships, donations and special levies, net of VAT.

Support of the company objectives through non-monetary support and contributions are recognised in the annual report. Interest is recognised, in surplus or deficit, using the effective interest rate method.

Notes to the Annual Financial Statements

2. Property, plant and equipment

	2016			2015		
	Cost	Accumulated Depreciation	Carrying Value	Cost	Accumulated Depreciation	Carrying Value
Furniture and fixtures	24,249	(15,910)	8,339	24,249	(11,977)	12,272
Motor vehicles	372,588	(219,473)	153,115	372,588	(144,955)	227,633
Office equipment	38,598	(25,736)	12,862	38,598	(19,302)	19,296
IT equipment	93,042	(59,444)	33,598	57,406	(50,292)	7,114
Security systems	8,668	(8,667)	1	8,668	(8,667)	1
Total	**537,145**	**(329,230)**	**207,915**	**501,509**	**(235,193)**	**266,316**

Reconciliation of property, plant and equipment - 2016

	Opening balance	Additions	Depreciation	Total
Furniture and fixtures	12,272	-	(3,933)	8,339
Motor vehicles	227,633	-	(74,518)	153,115
Office equipment	19,296	-	(6,434)	12,862
IT equipment	7, 114	35,636	(9,152)	33,598
Security systems	1	-	-	1
Total	**266,316**	**35,636**	**(94,037)**	**207,915**

Reconciliation of property, plant and equipment - 2015

	Opening balance	Depreciation	Total
Furniture and fixtures	16,204	(3,932)	12,272
Motor vehicles	302,150	(74,517)	227,633
Office equipment	25,730	(6,434)	19,296
IT equipment	25,761	(18,647)	7,114
Security systems	2,890	(2,889)	1
Total	**372,735**	**(106,419)**	**266,316**

	2016	2015
3. Cash and cash equivalents		
Cash and cash equivalents consist of:		
Bank balances	**2,799,772**	**1,446,030**
4. Trade and other payables		
Trade payables	-	912
Income received in advance	500,000	333,310
VAT	43,969	39,042
Other payables	46,390	32,822
	590,359	**406,086**
5. Revenue		
Revenue - SRA Rates	13,910,290	12,863,926
COCT - Retention Funds	369,060	50,791
	14,279,350	**12,914,717**

Notes to the Annual Financial Statements

	2016	2015
6. Auditor's remuneration		
Fees	**16,350**	**17,150**
7. Cash generated from operations		
Profit before taxation	1,111,068	140,062
Adjustments for:		
Depreciation and amortisation Interest received	94,037	106,419
Finance costs	(96,514)	(40,108)
	-	9,134
Changes in working capital:		
Trade and other payables	184,273	340, 108
	1,292,864	**555,615**

8. Related parties

Relationships

Common directorship

Bubesi Investments 34 Proprietary Limited
Radio Tygerberg NPO
Greater Tygerberg Partnership NPC

Related party balances and transactions with other related parties

Related party balances

Payments made by company to related parties with regards to the rent and services agreements

Greater Tygerberg Partnership NPC	**281,239**	**226,936**

9. Directors' remuneration

No emoluments were paid to the directors during the year. (2015 - Nil)

Detailed Income Statement

	2016	2015
Revenue		
Revenue - SRA Rates	13,910,290	12,863,926
COCT - Retention Funds	369,060	50,791
	14,279,350	**12,914,717**
Other income		
Parking income	420,000	
Other income	363,310	190,690
Interest received	96,514	40, 108
	879,824	**230,798**
Operating expenses		
Accounting fees	46,615	41,401
Advertising	95,464	68,560
Auditors remuneration	16,350	17,150
Bank charges	6,617	5,903
Cleaning	2,051,549	1,858,287
Computer expenses	16,322	12,757
Depreciation, amortisation and impairments	94,037	106,419
Employee costs	2,586,156	2,215,725
Environmental upgrading	39,135	11,261
Insurance	35,400	39,394
Law enforcement	316,719	258,137
Other expenses	107,078	40,136
Petrol and oil	423,191	489,915
Printing and stationery	56,235	46,739
Professional fees	14,000	-
Projects - Operations	90,000	151,700
Rent and utilities	184,550	131,489
Repairs and maintenance	-	7,998
Security	7,686,631	7,340,188
Social upliftment	85,370	74,589
Telephone and fax	96,687	78,571
	14,048,106	**12,996,319**
Operating surplus		
Finance costs	**1,111,068**	**149,196**
	-	(9,134)
Surplus for the year	**1,111,068**	**140,062**

The supplementary information presented does not form part of the annual financial statements and is unaudited

SECURITAS

The Global Knowledge Leader in Security

The Art of Crime Prevention

- Offsite Video Monitoring
- Specialised Guarding
- Security Risk Assessment
- Business Continuity Planning
- Aviation Security Services
- Electronic Systems Installation
- Public Space Policing
- Event Management
- Control Room Management
- CCTV Surveillance Operatives

www.securitas-rsa.co.za

Contact us for all your systems and physical security needs

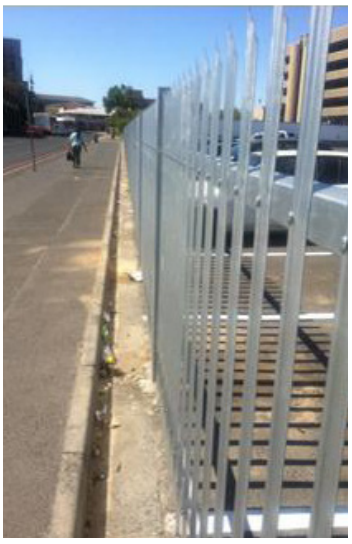
Clayton Solomon
clayton.solomon@securitas-rsa.co.za
076 430 5427

Marius Hayes
marius.hayes@securitas-rsa.co.za
021 762 3813

SAFE2PARK
MANAGED SERVICES

ADDING VALUE | IMPROVING LIVES | BUILDING PARTNERSHIPS

through our people, our technology and our passion.



info@safe2park.co.za

Proud Service Providers To VRCID