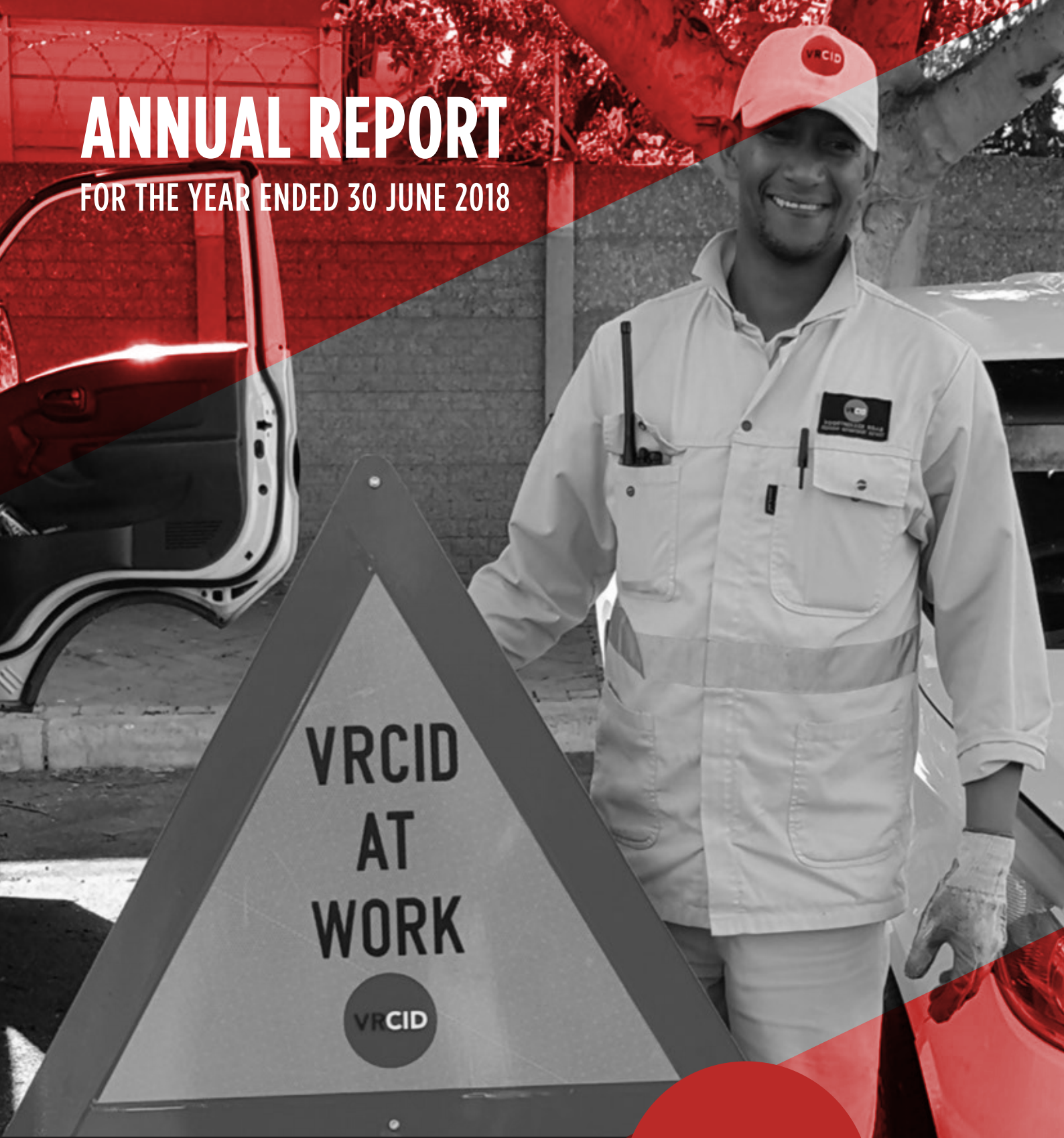


ANNUAL REPORT

FOR THE YEAR ENDED 30 JUNE 2018



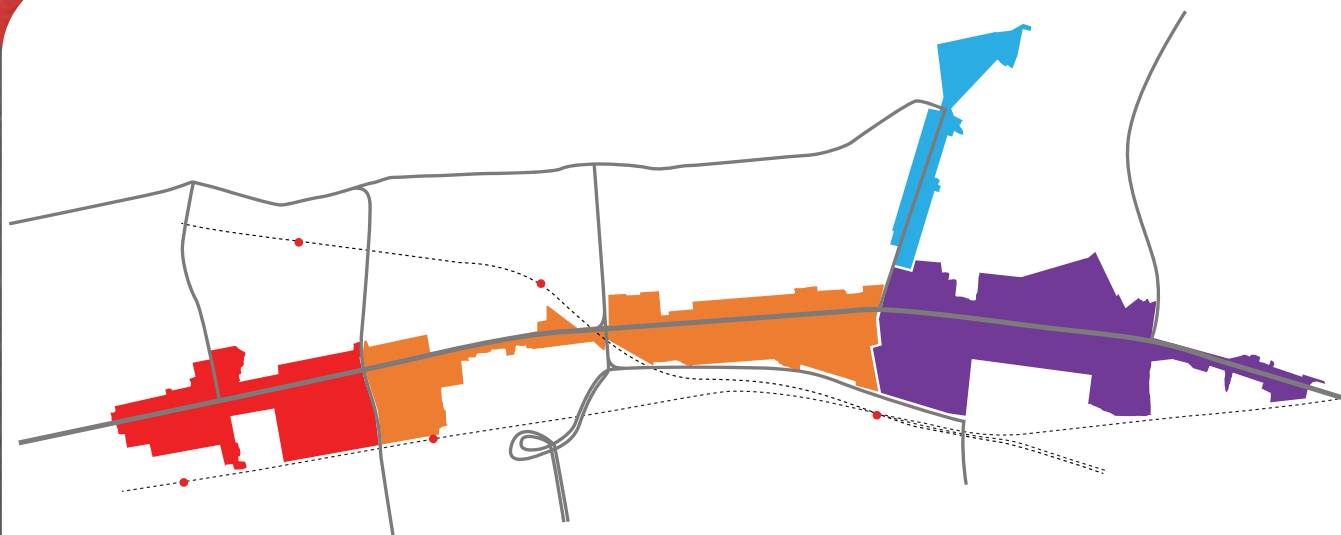
[WWW.VRCID.CO.ZA](http://www.vrcid.co.za)

VRCID

VOORTREKKER ROAD
CORRIDOR IMPROVEMENT DISTRICT

VRCID
AT
WORK

CID



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OUR VISION

To create and maintain an urban environment along the Voortrekker Road Corridor that is clean, safe and sustainable

MISSION

To improve and upgrade the public environment for the benefit of all

OUR MANDATE

The VRCID operates within a clearly defined geographical boundary of eight kilometres, providing top-up support to the City of Cape Town's service delivery teams. The VRCID is funded by special levies paid by commercial property owners within the operational area. The boundaries are: N1 on Durban Road; Steenbras Road in Parow; Stikland Railway Bridge and the Tienie Meyer bypass in Bellville.



VOORTREKKER ROAD
CORRIDOR IMPROVEMENT DISTRICT

INVESTING IN BELLVILLE'S FUTURE

COUNCILLOR ROSEMARY RAU - CHAIRPERSON SUB-COUNCIL 6



The VRCID's new five-year plan, launched last year, took a bold step to use technology to enhance their operations in chasing the issues of crime in the Bellville CBD. By installing the CCTV cameras and the impressive control room, the

VRCID is reaching to even greater levels of excellence.

As a City we have already committed to several infrastructure projects including the upgrade of Elizabeth Park and the Reference section of the Library, the upgrade of Jack Muller Park and the upgrade of Kruskal Avenue.

Sub-council 6 is very excited that the Bellville Public Transport Interchange (PTI) has been earmarked as a catalytic project of the City. A committed budget will be

spent on repairs and maintenance while further research is being conducted into the complete revamp of the PTI. This is being done to accommodate the enormous volume of commuters that use our Bellville CBD. The collapse of Metro Rail and the desperate shortage of resources experienced by SAPS has put the Bellville PTI and CBD under great strain.

We really value the role played by the VRCID as our closest partner in dealing with this pressure. We believe that our partnership with them will help to create a more desirable central business district, where students, commuters and residents can feel safe enough to linger in and around our businesses rather than to hurry through on their way to and from Bellville.



The VRCID team:

Front (left to right): Sean Beesley (Precinct Mgr, precinct 2), Jacques Pietersen (Fieldworker), Allistair Scholtz (Fieldworker), Chris Matthee (Precinct Mrg, precinct 1)

Back (left to right): Derek Bock (COO), Veronica Geduld (Fieldworker), Wilma Piek (Social Development Manager), Leonie van der Walt (Precinct Mgr, precinct 3), Jean Beukman (Precinct Mgr, precinct 4)

BELEGGING IN BELLVILLE SE TOEKOMS

RAADSLID ROSEMARY RAU - SUBRAAD 6 VOORSITTER



Die VRCID se nuwe vyfjaarplan, wat verlede jaar van stapel gestuur is, het 'n daadwerklike stap geneem om tegnologie in te span om misdaad in die Bellville-middestad hok te slaan. Deur die CCTV-kameras en die indrukwekkende beheer-

kamer te installeer, bereik die VRCID selfs hoër vlakke van uitnemendheid.

As 'n Stad het ons reeds verbind tot verskeie infrastruktuurprojekte, insluitende die opgradering van Elizabeth Park en die Naslaanafdeling van die Biblioteek, die opgradering van Jack Muller Park en die opgradering van Kruskallaan.

Subraad 6 is baie opgewonde dat die Bellville Openbare Vervoerwisselaar as 'n katalitiese projek van die Stad

geormerk is. 'n Toegewysde begroting sal bestee word aan herstelwerk en instandhouding terwyl verdere navorsing gedoen word oor 'n meer volledige opknapping van die wisselaar. Dit word gedoen om die enorme hoeveelheid pendelaars wat ons Bellville middestad gebruik, te akkommodeer. Die ineenstorting van Metro Rail en die wanhopige tekort aan hulpbronne wat deur SAPD ervaar word, het die Bellville wisselaar en die middestad onder groot druk geplaas.

Ons waardeer die rol wat die VRCID gespeel het as ons naaste vennoot in die hantering van hierdie druk. Ons glo dat ons vennootskap met hulle sal help om 'n meer gesogte sentrale sakegebied te skep, waar studente, pendelaars en inwoners veilig kan voel om tyd te spandeer eerder as om net daar deur te pendel op pad na en van Bellville.



Die VRCID Span:

Voor (van links tot regs): Sean Beesley (Area Bestuurder, area 2), Jacques Pietersen (Veldwerker), Allistair Scholtz (Veldwerker), Chris Matthee (Area Bestuurder, area 1)

Agter (van links na regs): Derek Bock (HBB), Veronica Geduld (Veldwerker), Wilma Piek (Sosiale Ontwikkeling Bestuurder), Leonie van der Walt (Area Bestuurder, area 3), Jean Beukman (Area Bestuurder, area 4)

TAKING STRATEGIC ACTION FOR CONTINUED SUCCESS

CHAIRMAN'S MESSAGE – HARDUS ZEVENSTER



After five years on the job as top-up cleansing, social and security responders, we have learned many lessons. We have taken those learnings and assessed what we now know. We recognised the need for a stronger approach to dealing with the criminal elements in our community, and used that knowledge to inform critical decisions that have helped to establish a new strategic direction.

We have invested heavily in more advanced technology, and have deployed more specialised boots on the ground whose training enables us to show our strength. This, combined with a zero-tolerance approach, encapsulates our new strategy: to ensure we are fully equipped to respond decisively and quickly to situations that make people feel unsafe, or cast a negative impression of our city centre.

Once again, the VRCID operational team has risen to the challenge and have continued to make demonstrable progress, working with our partners, service providers and supporters.

Cape Town's northern suburbs have become gradually more neglected over the years. But, since embarking on this journey, we have been spurred on by others who have pulled together to bring about change in their own way — and to take the region to its next phase. Among these, we

recognise the private and institutional developers investing in the area; MES, for its hard work in making the Safe Space an exemplar of a caring solution to address social issues; and the Greater Tygerberg Partnership, positioning the Voortrekker Road Corridor as a destination ripe for investment.

Transforming a downtown area is not only about making substantial investments or change on a grand scale. It can also be achieved in small, individual acts, whether picking up a piece of litter, or repairing a broken window.

It is easy to focus on what is wrong, rather than to seek a solution and act on it — and especially so when others are standing still.

However, we all have it in our power to make a difference. All that's required is one moment of choice: decision to take action rather than to remain inert. **I urge every one of us to make that decision, today, because we can all do so much more when we do it together.**



STRATEGIESE AKSIE VIR VOLGEHOUE SUKSES

BOODSKAP VAN VOORSITTER – HARDUS ZEVENSTER



Ons het baie lesse geleer oor die afgelope vyf jaar as aanvullende reinigings-, maatskaplike en sekuriteitsdiensverskaffers.

Ons het hierdie lesse ter harte geneem en meet wat ons nou doen aan die hand daarvan.

Ons het die behoefte aan 'n sterker benadering tot die hantering van die kriminele gedrag in ons gemeenskap erken en gebruik daardie kennis om kritiese besluite te neem wat gehelp het om 'n nuwe strategiese rigting te vestig.

Ons het in gevorderde tegnologie belê en het meer gespesialiseerde mannekrag op straat wie se opleiding ons in staat stel om met meer mag op te tree. Bo en behalwe dit en ons geen-toleransie-benadering, sluit ons nuwe strategie ook in: om te verseker dat ons ten volle toegerus is om beslis en vinnig te reageer op situasies wat mense onveilig laat voel of 'n negatiewe indruk skep van ons middestad.

Weereens het die VRCID-operasionele span die uitdaging die hoof gebied en in samewerking met ons vennote, diensverskaffers en ondersteuners daadwerklike vordering gemaak.

Kaapstad se noordelike voorstede het oor die jare geleidelik meer verwaarloos geraak. Maar sedert ons op hierdie reis begin het, is ons aangespoor deur ander wat saamgespan het om verandering op hul eie manier teweeg te bring – en die streek na die volgende fase te neem.

Ons erken ondermeer die privaat en institusionele ontwikkelaars wat in die omgewing belê; MES, vir sy harde werk om die Veilige Ruimte 'n toonbeeld van 'n sorgsame oplossing te maak om sosiale kwessies aan te spreek; en die Groter Tygerberg Vennootskap, wat die Voortrekkerwegkorridor as 'n bestemming ryp vir belegging posisioneer.

Om 'n middestad te transformeer gaan nie net oor grootskaalse beleggings of verandering nie. Dit kan ook bereik word in klein, individuele dade, om 'n stukkie rommel optel of 'n stukkende venster te herstel.

Dit is maklik om op wat verkeerd is te fokus, eerder as om 'n oplossing te soek en daarop te reageer – en veral wanneer ander mense nie 'n vinger lig nie.

Maar dit is in elkeen se vermoë om 'n verskil te maak. Al wat nodig is, is een oomblik van keuse: 'n besluit om aksie te neem eerder as om passief te bly. **Ek moedig almal aan om daardie besluit vandag te neem, want ons kan soveel meer doen en bereik as ons dit saam doen.**



EQUIPPING OUR TEAM FOR SUCCESS

CHIEF OPERATIONS OFFICER REPORT – DEREK BOCK



After five years of getting the basics right, in the last year, we have been maximising the best of what we know works and streamlining processes that will enable us to successfully execute our next five-year strategy.

A lean team and accountable partners

The VRCID team is made up of just nine permanent core members. It is a deliberately lean team with all the skills required to take on the full range of responsibilities and to direct limited resources to best strategic effect. They are on the front line, building and managing partnerships with service providers, City of Cape Town officials and other partners, including South African Police Services (SAPS) and social development organisations, among others.

Maintaining a streamlined team also enables us to hold our service providers more accountable — which is an important part of delivering top-up service to the City of Cape Town and others. Perhaps more importantly, it means that we need to be innovative in how we work with the resources we have.

Equipping teams for success

In line with international best practice in downtown areas around the world, our strategy prioritises the use of technology as an essential component in maintaining safety and cleanliness in urban environments. This includes installing CCTV cameras, a state-of-the-art centralised surveillance centre, which offers SAPS more meaningful support in their efforts to curb criminal activity within our boundaries. Thanks to this technology, over the next year and beyond, we will begin to see the real results of proactive, preventive, intelligence-driven policing.

We have also implemented additional measures on the ground to ensure the cleanliness and safety of people in public places.

Our vehicles have been upgraded and our public safety officers are of a higher grade, with more skills and more authority to deal with emergencies and conflict.

In parallel with these key strategic components, we also continue to help our partners, within the constraints of our operational mandate. Partnerships make our collective success possible.

Partnerships for success

I would like to thank the public safety and urban management teams at Securitas who help every day to maintain a clean, safe and sustainable urban environment. We are also grateful to MES and other social organisations, who are working tirelessly to care for the homeless and vulnerable.

I extend gratitude to the other individuals and organisations that help us to do our job better. These include Hardus Zevenster, our chairman, and the VRCID board, who work without remuneration to guide our strategic direction; and the City of Cape Town, SAPS, law enforcement, the sub-council Chairs and ward councillors, and of course, the levy payers who hold us accountable for building a clean, safe and sustainable Bellville and Parow.

And finally, to the staff at the VRCID, thank you for your dedication and effort. It is much appreciated.

'N SPAN TOEGERUS VIR SUKSES

HOOFBEDRIFSBEAMPTSE SE VERSLAG – DEREK BOCK



Na vyf jaar se werk om die basiese beginsels reg te kry, het ons die afgelope jaar die beste gemaak van dit wat ons weet werk en ons prosesse nog meer vaartbelyn gemaak wat ons in staat sal stel om ons volgende vyfjaarstrategie suksesvol uit te voer.

'n Ywerige kernspan en verantwoordbare vennote

Die VRCID-span bestaan uit net nege permanente kernlede. Die span is doelbewus klein maar beskik oor al die vaardighede wat nodig is om die volle omvang van verantwoordelikhede op te neem en om beperkte hulpbronne aan te wend vir die beste strategiese effek. Hulle is aan die voorpunt, bou en bestuur vennootskappe met diensverskaffers, stadsamptenare en ander vennote, onder meer die Suid-Afrikaanse Polisie (SAPD) en maatskaplike ontwikkelingsorganisasies.

Die handhawing van 'n vaartbelynde span stel ons ook in staat om ons diensverskaffers meer aanspreeklik te hou – wat 'n belangrike deel is van die verskaffing van opknappingsdienste aan die Stad Kaapstad en ander. Miskien belangriker selfs is die implikasie dat ons innoverend moet wees in hoe ons met die hulpbronne tot ons beskikking te werk gaan.

'n Span toegerus vir sukses

In ooreenstemming met internasionale beste praktyke in stadskerns regoor die wêreld, prioritiseer ons strategie die gebruik van tegnologie as 'n noodsaaklike komponent in die handhawing van veiligheid en skoonheid in stedelike omgewings. Dit sluit in die installering van geslote kringtelevisie kameras, 'n moderne sentrale beheersentrum, wat die SAPD meer betekenisvolle ondersteuning bied in hul pogings om kriminele aktiwiteite binne ons grense te beperk. Danksy hierdie tegnologie, oor die volgende jaar en daarna, sal ons begin om die werklike resultate van proaktiewe, voorkomende, intelligensie-gedrewe polisieëring te sien.

Ons het ook addisionele maatreëls geïmplementeer om die netheid en veiligheid van mense in openbare plekke te verseker.

Ons voertuie is opgegradeer en ons openbare veiligheidsbeamptes is van 'n hoër graad, met meer vaardighede en meer gesag om noodgevalle en konflik te hanteer.

In samewerking met hierdie belangrike strategiese komponente, gaan ons voort om ons vennote te help, binne die beperkinge van ons operasionele mandaat. Vennootskappe maak ons gesamentlike sukses moontlik.

Vennootskappe vir sukses

Ek wil graag die veiligheids- en stedelike bestuurspanne van Securitas bedank wat ons elke dag help om 'n skoon, veilige en volhoubare stedelike omgewing daar te stel. Ons is ook dankbaar aan MES en ander sosiale organisasies, wat onvermoeid werk om hawelose en kwesbaar lede van ons gemeenskap te versorg.

Ek bedank ook graag die ander individue en organisasies wat ons help om ons werk beter te doen. Dit sluit in Hardus Zevenster, ons voorsitter en die VRCID-raad, wat sonder vergoeding werk om ons strategiese rigting te gee; en die Stad Kaapstad, SAPD, wetstoepassing, die voorsitters van die subraad en wykraadslede, en natuurlik die heffingsbetalers wat ons verantwoordelik hou vir die bou van 'n skoon, veilige en volhoubare Bellville en Parow.

En ten slotte, aan die personeel van die VRCID, dankie vir julle toewyding en moeite. Dit word opreg waardeer.

COLLABORATION IS THE KEY TO CARE

SOCIAL DEVELOPMENT REPORT - WILMA PIEK



The Safe Space, which has been operating since May 2017, is very well used. This is an indication of the great need for additional shelter and social services in and around Bellville and Parow. Around 40 men and 18 women use the facility every night. The Safe Space offers the homeless in our society a chance to access a pre-shelter service. People can find mattress space and ablution facilities during the night. It also provides them with an entry point to access the help they need to restore their dignity and find a way off the streets. Each individual is required to pay R8 a night, which is a nominal amount, but which ensures that individuals are accountable for their access. After seven nights at the facility, occupants are required to meet with a social worker who is able to assess their needs.

The Safe Space is operated by our social partner MES.

After a year, we have seen an increase in the number of family reintegrations and reunifications as a result of interventions at the facility, and constant outreach work by our fieldworkers in the area.

While this is an indication of success and demonstrates that the model works, it is also a stark reminder of the importance of providing accessible social services that are structured to help people to rebuild their lives.

We have achieved other successes with our partners this year, including establishing the first drug counselling centre in Parow; and piloting with a recycling project which empowers individuals who were previously informal bin pickers to earn a nominal income. There is still work to do to refine the model, but we believe that this project is a solid step in trying to address an issue which concerns many in our community.

We have also appointed a third fieldworker to augment our street outreach activities, and Jacque Pietersen, who started with the VRCID in 2016, has achieved his

qualification as an auxiliary social worker. This means that Jacque is able to provide deeper, more meaningful social services at the drop-in centre for street children in Parow and at the Safe Space.

In addition, in collaboration with passionate individuals, churches and organisations in Parow, we have established a Parow Western Cape Street Children Sub-Forum. The sub-forum has also helped Eltheos Ministries to create a drop-in centre for street children, operating from the Parow Afrikaans Baptist Church on three days a week.

The drop-in centre enables children to access basic literacy and numeracy skills, while also meeting their basic hygiene needs and receiving a meal. The main goal is to reunite the children with their families and help them find a pathway off the streets.

We are pleased by the progress we have made this year. However, we continue to see more people on the street — especially children, who are often traumatised by and fleeing from gang violence prevalent in areas outside our operational boundaries. This has had a knock-on effect in terms of anti-social behaviour in Bellville and Parow.



VRCID fieldworker Veronica Geduld (middle row, far right) attended the Compassion Convention this year



The Greater Tygerberg Partnership facilitated The Street Store, which enables homeless and destitute people to find new clothes to wear, for free. Clothing is donated by members of the public



A group of waste pickers selected and trained to participate in the Trolley Project, which is designed to provide more sustainable and uplifting income opportunities



Fieldworkers Veronica Geduld (left) and Jacque Pietersen, providing support to Oom Willem, who is now off the street after living rough for 10 years

This is perhaps the most challenging part of the work we do within the VRCID's social development programme. Seeing children and young adults on the streets is a symptom of many socio-economic causes in the neighbourhoods around our area. This is why we are increasing our support towards preventative services in the surrounding communities, especially where children are concerned.

We are gratified by the support we receive, and recognise the importance of being able to facilitate those services. That said, securing the infrastructure, services and, most importantly, the will required to make this work possible is an ongoing challenge.

We encourage everyone in our community to look outside of their own worlds and to consider what they can do to help address a significant issue that affects us all.

For individuals, this means giving responsibly: not giving handouts to people on the street, but to support the entities working to address homelessness. For organisations, this means considering what resources can be channelled towards supporting social development in our community.

I want to thank all of our partners and our fieldworkers who work tirelessly to help the people on streets of Bellville and Parow every day. **Together, we can do more. Together, we can be the change we want to see.**

SAMEWERKING IS DIE SLEUTEL TOT VERSORGING

GEMEENSKAPSONTWIKKELINGVERSLAG - WILMA PIEK



Die Veilige Ruimte, wat sedert Mei 2017 in bedryf is, word baie goed benut. Dit is 'n aanduiding van die groot behoefte aan bykomende skooling en maatskaplike dienste in en om Bellville en Parow. Ongeveer 40 mans en 18 vroue gebruik die fasiliteit elke aand. Die Veilige Ruimte bied die hawelose mense in ons gemeenskap toegang tot 'n veilige slaapplek voor hulle in formele skoolings opgeneem word. Mense kry toegang tot matrasruimte en ablusiegeriewe vir die nag. Dit bied hulle ook die kans om toegang te verkry tot die hulp wat hulle nodig het om hul waardigheid te herstel en 'n pad weg van 'n lewe op straat te vind. Elke persoon moet R8 per nag betaal, wat 'n nominale bedrag is, maar wat verseker dat individue aanspreeklik is vir hul toegang. Na sewe nagte by die fasiliteit word daar van die inwoners verwag om 'n maatskaplike werker te ontmoet wat hul behoeftes kan assesseer.

Die Veilige Ruimte word bestuur deur ons maatskaplike vennoot MES.

Na 'n jaar het ons 'n toename in die aantal gesinsherintegrasies en herenigings gesien as gevolg van ingrypings by die fasiliteit en voortdurende uitreikwerk deur ons veldwerkers in die omgewing.

Alhoewel dit 'n aanduiding van sukses is, en bewys dat die model werk, is dit ook 'n sterk bevestiging dat maatskaplike dienste wat daarop gerig is om mense te help om hul lewens te herbou, toeganklik moet wees.

Ons het vanjaar ander suksesse saam met ons vennote behaal, insluitend die oprigting van die eerste dwelmberadingsentrum in Parow; en ons het ook 'n herwinningsprojek van stapel gestuur wat informele herwinners bemagtig om 'n nominale inkomste te verdien. Daar is nog werk om die model te verfyn, maar ons glo dat hierdie projek 'n goeie stap is om te probeer om 'n probleem aan te spreek wat baie mense in ons gemeenskap bekommer.

Ons het ook 'n derde veldwerker aangestel om ons uitreikaktiwiteite te versterk, en Jacque Pietersen, wat in 2016 by die VRCID begin het, het sy kwalifikasie as hulp maatskaplike werker behaal. Dit beteken dat Jacque dieper, meer betekenisvolle maatskaplike dienste kan lewer by die instapsentrum vir straatkinders in Parow en by die Veilige Ruimte.

Daarbenewens het ons in samewerking met passievolle individue, kerke en organisasies in Parow, 'n Parow Wes-Kaapse Subforum vir Straatkinders gestig. Die subforum het ook Eltheos Ministries gehelp om drie dae per week 'n instapsentrum vir straatkinders te skep wat vanuit die Parow-Afrikaanse Baptiste Kerk werk.

Die instapsentrum stel kinders in staat om basiese geletterdheids- en gesyferdheidsvaardighede te verkry, terwyl ons ook in hul basiese higiëniese behoeftes voorsien en hulle 'n ete geniet. Die hoofdoel is om die kinders met hul gesinne te herenig of om hulle te help om van die strate af te kom.



VRCID veldwerker Veronica Geduld (middel ry, heel regs) het hierdie jaar se Compassion Convention bygewoon.



The Greater Tygerberg Partnership het The Street Store ondersteun wat hawelose individue die geleentheid gegee het om nuwe klere aan te skaf wat deur lede van die publiek geskenk is.



'n Groep vullisoptellers wat gekies en opgelei is om aan die Trolley Project deel te neem. Die projek poog om meer positiewe geleenthede te skep om gereelde inkomste te genereer.



Veldwerker Veronica Geduld (links) en Jacque Pietersen ondersteun vir Oom Willem wat nou, na 10 moeilike jare, nie meer op straat woon.

Ons is bly oor die vordering wat ons vanjaar gemaak het. Ons sien egter steeds meer mense op die straat – veral kinders, wat dikwels getraumatiseer word deur en vlug van bendegeweld wat voorkom in gebiede buite ons operasionele grense. Dit het 'n direkte effek gehad in terme van anti-sosiale gedrag in Bellville en Parow. Dit is dalk die uitdagendste deel van die werk wat ons doen in die VRCID se maatskaplike ontwikkelingsprogram. Om kinders en jong volwassenes op straat te sien is 'n simptoom van baie sosio-ekonomiese oorsake in die groter samelewing; ons is nie 'n eiland nie. Daarom is dit sinvol om ons ondersteuning vir voorkomende dienste in die omliggende gemeenskappe, veral waar kinders betrokke is, te verhoog.

Ons is bly oor en tevrede met die ondersteuning wat ons ontvang, en erken die belangrikheid om daardie dienste te kan fasiliteer. Ondanks die ondersteuning, bly dit 'n voortdurende uitdaging om die infrastruktuur, dienste, en baie belangrik die nodige kollektiewe wilskrag te vind om die saak die hoof te bied.

Ons moedig almal in ons gemeenskap aan om buite hul eie leefwêreld te kyk en te oorweeg wat hulle kan doen om 'n beduidende kwessie aan te spreek wat ons almal raak.

Vir individue beteken dit om verantwoordelik op te tree deur nie geld uit te deel nie maar eerder om organisasies wat haweloosheid beveg met donasies van tyd, geld, goedere of vaardighede te ondersteun. Vir organisasies beteken dit om te oorweeg watter hulpbronne hulle kan kanaliseer om sosiale ontwikkeling in ons gemeenskap te bevorder.

Ek wil al ons vennote en ons veldwerkers wat onvermoeid werk om die mense elke dag op die strate van Bellville en Parow te help, bedank. **Saam kan ons meer doen. Saam kan ons die verandering wees wat ons graag wil sien.**

URBAN MANAGEMENT AND PUBLIC SAFETY

VRCID PRECINCT MANAGERS



The last year has been operationally intensive for the VRCID. With a streamlined team, our four precinct managers have had their hands full with the complex preparations relating to the planning and installation of closed-circuit television across the VRCID's operational area. At the same time, the precinct managers have also been attending to their ongoing daily tasks of coordinating cleansing and public safety management in their precincts.

More than sixty cameras have been installed, linked to a centralised monitoring centre. The cameras have licence plate recognition capabilities and their spread across Bellville and Parow enable our public safety and law enforcement partners to respond to incidents quickly and proactively.

More importantly, however, the system enables us to gather critical intelligence that we can use to inform our public safety strategy. This intelligence-based policing is an important weapon in our fight to reduce crime within our boundaries.

In addition to the camera network, we have also upgraded the grade of public safety officers who patrol the area. After sufficient training, these officers have the authority to intervene in incidents much more effectively than before. Our vehicles have also been upgraded and are fully equipped to support most emergencies.

The combination of cameras, surveillance, higher-grade officers and better equipped vehicles will enable us to ramp up our public safety services for the greater good of everyone who moves through Bellville and Parow.

This has been a mammoth task for all parties, constrained by an immovable deadline, but, with focus and a collective effort we were able to launch the centre just after the end of the reporting period. Partnership is key to the work we do, and projects of this magnitude require particular efforts in ensuring that those partnerships can deliver collective results. We want to thank our partners, from South African Police Services, Securitas, the City of Cape Town, and especially the property owners whose permission to install cameras on their properties has made this important intervention possible.



The VRCID public safety officers conduct operations during the day and night, to address anti-social behaviour on the streets



The VRCID has made considerable investments in technology, to equip its teams for success. This includes fully equipped vehicles and officers with higher grading

Upgrading for urban renewal

Urban management is a full-time job. Maintaining a clean city centre is not only about clearing litter and repairing pavements. It is also about what we do with that waste once collected. Responsible disposal is as much part of our job as collection.

We have experienced challenges with this in the last year. Changes in landfill management processes have had an impact on our own efficiency, however we have been working with our partners at the City of Cape Town to address this. Regular discussions and close communication have been the key to helping unlock these issues.

MES is another important partner. With their help we are able to supplement our cleansing teams and to be more strategic about where we deploy those resources. That said, even with those additional boots on the ground, there is much that others can do to support us.

In particular, we urge commuters, residents and businesses throughout the VRCID's operational area — and beyond — to be more conscious about how they dispose of their own waste. Doing so through responsible, legal means, is the most effective way to help us maintain a clean and sustainable city centre. Illegal dumping is an ongoing challenge: at best, it creates a negative impression of the area. At worst, it encourages anti-social behaviour. This is something that each person can control. Even small acts can make a big difference.

Urban rejuvenation is also about beautification. We welcome the imminent upgrade of Kruskal Avenue, and the completed upgrade of Elizabeth Park. The latter was completed even in the face of a significant water crisis.

These two projects are the start of creating improved and welcoming public spaces for everyone in Bellville to use. They will become assets to the community of businesses, investors and residents who will be attracted not only by the perception of positive development in the area, but by the reality of the renewal already underway.



Our cleansing teams are supported by individuals who work through the MES Grow programme



Urban renewal is a full-time job, not only confined to litter removal and street cleansing

STEDELIKE BESTUUR EN OPENBARE VEILIGHEID

VRCID AREA BESTUURDERS



Die afgelope jaar was operasioneel intensief vir die VRCID. Met 'n vaartbelynde span het ons vier distriksbestuurders hul hande vol gehad met die komplekse voorbereidings rakende die beplanning en installering van geslote kringtelevisie oor die VRCID se operasionele gebied. Terselfdertyd gee die distriksbestuurders ook aandag aan hul daaglikse take om die openbare veiligheidsbestuur en skoonmaak werk in hul gebiede te koördineer.

Meer as sestig kameras is geïnstalleer, gekoppel aan 'n sentrale beheersentrum. Die kameras het die vermoë om nummerplate te herken en hul verspreiding oor Bellville en Parow stel ons openbare veiligheids- en wetstoepassingsvennote in staat om vinnig en proaktief op voorvalle te reageer.

Belangriker nog, die stelsel stel ons in staat om kritiese intelligensie te versamel wat ons kan gebruik om ons openbare veiligheidstrategie te verbeter. Hierdie intelligensiegebaseerde polisiëring is 'n belangrike wapen in ons stryd om misdaad binne ons grense te verminder.

Benewens die kamera netwerk, het ons ook die graad van openbare veiligheidsbeamptes wat die gebied patroleer, opgegradeer. Na genoegsame opleiding het hierdie beamptes die mag om insidente veel meer effektief te hanteer as voorheen. Ons voertuie is ook opgegradeer en is ten volle toegerus om die meeste noodgevalle te ondersteun.

Die kombinasie van kameras, waarneming, hoërgraadse beamptes en beter toegeruste voertuie beteken selfs beter openbare veiligheidsdienste vir almal wat deur Bellville en Parow beweeg.

Dit was 'n baie belangrike taak vir alle partye, beperk deur 'n vaste sperdatum, maar met die nodige fokus en 'n gesamentlike poging kon ons die sentrum net ná die einde van die verslagperiode aktiveer. Vennootskap is die sleutel tot die werk wat ons doen, en projekte van hierdie omvang vereis besondere pogings om te verseker dat daardie vennootskappe gesamentlike resultate kan lewer. Ons wil ons vennote, die Suid-Afrikaanse Polisie, Securitas, die Stad Kaapstad, en veral die eienaars van die eiendom, wie se toestemming om kameras op hulle eiendomme te installeer hierdie belangrike ingryping moontlik gemaak het, bedank.



VRCID openbare veiligheidsbeamptes is dag en nag besig om antisosiale gedrag op straat aan te spreek.



Die VRCID het aansienlik in tegnologie belê om spanlede toe te rus om sukses te behaal, onder ander ten volle toegeruste voertuie en beamptes met 'n hoer gradering.

Opgradering vir stedelike vernuwing

Stedelike bestuur is 'n voltydse werk. Die handhawing van 'n skoon middestad gaan nie net oor die skoonmaak van rommel en die herstel van sypaadjies nie. Dit gaan ook oor wat ons met die afval doen wanneer ons dit versamel het. Verantwoordelike verwyding en storting van rommel is net so belangrik soos die versameling daarvan.

Ons het die afgelope jaar uitdagings met bogenoemde ervaar. Veranderinge in die bestuur van die stortingsterrein het 'n impak op ons eie doeltreffendheid gehad, maar ons het saam met ons vennote in die Stad Kaapstad gewerk om dit aan te spreek. Gereelde besprekings en noue kommunikasie was die sleutel tot die oplossing van hierdie kwessies.

MES is nog 'n belangrike vennoot. Met hul hulp kan ons ons skoonmaakspanne aanvul en meer strategies wees oor waar ons die hulpbronne gebruik. Dit gesê, selfs met die bykomende stewels op die grond, is daar baie wat ander kan doen om ons te ondersteun.

Ons versoek veral pendelaars, inwoners en besighede regdeur die VRCID se operasionele gebied – en verder – om meer bewus te wees van hoe hulle van hul eie afval ontslae raak. Deur dit op 'n verantwoordelike, en wettige manier te doen, is die doeltreffendste manier om ons te help om 'n skoon en volhoubare middestad te handhaaf. Onwettige storting is 'n voortdurende uitdaging: op sy beste skep dit 'n slegte indruk van die gebied. In die ergste geval moedig dit antisosiale gedrag aan. Dit is iets wat elke persoon kan beheer. Selfs klein aksies kan 'n groot verskil maak.

Stedelike vernuwing gaan ook oor verfraaiing. Ons verwelkom die naderende opgradering van Kruskallaan, en die voltooiende opgradering van Elizabeth Park.

Laasgenoemde is voltooï ten spyte van die beduidende waterkrisis.

Hierdie twee projekte is net die eerste stap in beter, meer aangename openbare ruimtes vir almal in Bellville. Dit sal bates word vir die gemeenskap van besighede, beleggers en inwoners wat na die gebied gelok word nie net deur die persepsie van positiewe ontwikkeling in die omgewing nie, maar deur die werklikheid van hernuwing wat reeds aan die gang is.



Ons skoonmaakspanne word ondersteun deur individue wie deur die MES Grow Program werk.



Stedelike vernuwing is 'n voltydse werk wat veel meer as slegs vullisverwydering en straatskoonmaak behels.

2017 - 2018



3 300

First contacts

ALL

ORGANISATIONS

COLLECTIVE STATS (2017-18)



324

Day Strollers assisted



28

People assisted to obtain
SASSA Grants Disability/Old
Age



91

People reunified
with their families

106

Home visits
with families



75

People referred to Winter Readiness

108

People placed at shelters



2 965

Total Mattress Spaces filled - Ladies

15 544

Total Mattress Spaces filled - Men



1 320

Safe Space Sleeping Vouchers and
Lunch Vouchers sponsored



375

Contacts with street children and
high risk, vulnerable children

110

Street children/high risk children
assisted with transport/home visits

160

Children and street children
assisted with Youth Camps



41

Joint Operations
with partners




780

Meals provided

VOORTREKKER ROAD CORRIDOR IMPROVEMENT DISTRICT


246
Graffiti tags removed


723
Storm water drains cleaned
by VRCID


30 580 MES
239 000 VRCID
Litter collected
- KGs


11
People assisted with
wheelchairs/beds


7 645 MES
59 755 VRCID
Litter collected
- bags


1 140
R 912 000
Traffic fines issued


36
People assisted with
recycling project


1 052
C3 notifications


218
VRCID arrests


396
Motor vehicle accidents
attended


237
People referred to GROW/CV/
Social Work Interventions


72
People assisted and referred
to medical care


147
GROW participants reached with
Bright Star Life Skill Training

CORPORATE GOVERNANCE

BOARD

The following Directors served on the Board of the Voortrekker Road Corridor Improvement District in a voluntary and non-executive role:

Hardus Zevenster (Radio Tygerberg): Chairperson, Johan Bester (Sanlam): Vice Chairperson, Ellen Eades (Shoprite-Checkers Group), Lamesa Modak (Growthpoint Properties), Allen Bosman (The Foschini Group), Romanie Smithdorf (Vodacom), Piet Badenhorst (Laubscher & Hattingh Attorneys), Reg Barry (private property owner) and Sam Pienaar (private property owner).

The City of Cape Town was represented by the following Councillors. They are Councillor Rosemary Rau, Jacqueline Visser, Leonore van der Walt, Franshesca Walker and Cecille Janse van Rensburg. The Western Cape Government is represented by Werner Bezuidenhout.

During the year in review, the VRCID Board met four times to consider the Board reports as submitted by the Chief Operations Officer of the VRCID. In addition, the Board decided to form various sub-committees which would in turn lend support and guidance to the VRCID staff. These committees, with the nominated Directors, are as follows.

CHARTER: FINANCIAL MANAGEMENT COMMITTEE

(Hardus Zevenster; Allen Bosman; Johan Bester; Reg Barry and Derek Bock)

Membership

The Board will annually appoint a Financial Management Committee consisting of at least four members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee. At least one representative nominated by the City of Cape Town will also be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least three times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible to manage the financial affairs of the Company with reference to its approved Business Plan and Operational Budget.

The Committee is specifically authorised to perform the following tasks:

A nominated committee member to have access to the VRCID's bank account to ensure that no improper transactions take place;

The above nominated committee member will at the end of each month or whenever a payment is made by the COO, be informed in writing of each transaction made

and the reason thereof.

Such committee member will be the Committee representative in the event of any communication between this Committee and the appointed accounting officers if necessary.

The Chairman of the Board, who as a rule will always serve on this Committee, will together with the COO sign off on the Annual Financial Statements. The more comprehensive Annual Report on the VRCID's activities to be approved by the Board.

To ensure that the VRCID stays within its allocated budget.

To pre-approve all material capital expenses and the terms of all major service provider agreements.

To approve all unbudgeted or "out of the norm" types of expenses.

To approve recommendations by the COO regarding possible fixed deposits (short, medium or long-term) with specific reference to surpluses.

To approve any local and international travel by the COO and staff.

CHARTER: HUMAN RESOURCES AND REMUNERATION COMMITTEE

(Hardus Zevenster; Johan Bester; Allen Bosman; Reg Barry and Derek Bock)

Membership

The Board will annually appoint a HR and Remuneration Committee consisting of at least four members, the majority of whom shall be non-executive directors. The Chairman of the Board and the COO will ex-officio be members of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least two times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible for the Company's intellectual capital including a supportive remuneration strategy. It is also involved in establishing and maintaining an effective operational and management team.

The Committee is specifically authorised to perform the following tasks:

To assist the COO, if deemed necessary, by conducting interviews for vacant staff positions.

To approve the appointment of staff on the recommendation of the COO.

To approve and or make recommendations on any staffing

changes and or requirements which the COO may wish to implement.

To approve all staff bonuses and salary adjustments as and when motivated by the COO.

CHARTER: OPERATIONAL COMMITTEE

(Piet Badenhorst; Johan Bester; Lamesa Modak; Romanie Smithdorf; Reg Barry and Derek Bock)

Membership

The Board will annually appoint an Operational Committee consisting of at least three members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least two times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible for developing and implementing an operational strategy for the Company in cooperation with the COO.

The Committee is specifically authorised to perform the following tasks:

The Committee to approve the request for additional manpower by the COO after which such request is then forwarded by the COO to the Financial and HR Committees for financial approval.

The Committee may at its discretion meet with the COO, Operational staff and the main Service providers as and when needed to discuss security concerns or general operational matters.

The Committee may at its discretion request to be briefed on deployment of operational personnel.

The Committee to consider all legal aspects regarding the operational activities of the Company.

CHARTER: EXECUTIVE COMMITTEE

(Hardus Zevenster; Johan Bester; Romanie Smithdorf and Piet Badenhorst)

Membership

The Board will annually appoint an Executive Committee consisting of at least four members, the majority of whom shall be non-executive directors. The Chairman of the Board will ex-officio be a member of the Committee and the COO will attend all meetings. At least one representative nominated by the City of Cape Town will also be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible to assist the COO in urgent matters arising between Board meetings. In exceptional urgent matters the Committee may take interim decisions on behalf of the Board.

The Committee is specifically authorised to perform the following tasks:

The Committee will have the authority to make an immediate and well informed decision in the event of an emergency or crisis. The Board to be informed thereof as soon as practically possible.

A nominated Committee member can stand-in for the COO in terms of decision making when and if the COO is not in a position to do so.

CHARTER: SOCIAL DEVELOPMENT COMMITTEE

(Lamesa Modak, Wilma Piek and Derek Bock)

Membership

The Board will annually appoint a Social Development Committee consisting of at least three members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least two times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible for developing a Social Development strategy for the Company in cooperation with the Social Development Manager and COO for consideration by the Board. After the approval of the strategy by the Board, the Committee will be responsible for overseeing the implementation thereof.

The Committee is specifically authorised to perform the following tasks:

The Committee to consider requests for additional funding by the Social Development Manager after which such requests are then forwarded by the COO to the Financial Committee for financial approval.

The Committee may at its discretion meet with the Social Development Manager and COO as and when needed to discuss general vagrancy, homelessness, anti-social behavioural etc. matters.

The Committee may at its discretion request to be briefed on the cooperation with the City of Cape Town and NGOs of choice within the VRCID.

The Committee may request a Director to accompany either the Social Development Manager and or COO when he or she meets with the City of Cape Town on issues of mutual concern.

VOORTREKKER ROAD CORRIDOR IMPROVEMENT DISTRICT NPC

(Registration number 1996/004458/08)

Annual Financial Statements for the year ended 30 June 2018

These annual financial statements were prepared by:

ROSLYN KRUUSE

ACCOUNTANT

These annual financial statements have been audited in compliance with the applicable requirements of the Companies Act 71 of 2008.

Issued 29/08/2018

GENERAL INFORMATION

Country of incorporation and domicile	South Africa
Nature of business and principal activities	To provide over and above the services rendered by SAPS and COCT, security, cleansing and social development support within the Voortrekker Road Corridor Improvement District.
Directors	PJ Badenhorst GS Zevenster AM Bosman RG Smithdorf L Modak JP Bester RM Barry S Pienaar E Eades
Registered office	1 Waterford Mews Century Boulevard Century City, 7441
Business address	3A Bell Park Cnr Durban and De Lange Road Bellville 7530
Postal address	PO Box 902 Bellville Western Cape 7535
Bankers	ABSA
Auditors	Cecil Kilpin & Co. Chartered Accountants (S.A.) Registered Auditors
Secretary	PJ Badenhorst
Company registration number	1996/004458/08
VAT reference number	4790261210
Level of assurance	These annual financial statements have been audited in compliance with the applicable requirements of the Companies Act 71 of 2008.

INDEPENDENT AUDITORS' REPORT

To the members of Voortrekker Road Corridor Improvement District NPC

Opinion

We have audited the annual financial statements of Voortrekker Road Corridor Improvement District NPC set out on pages 25 to 31, which comprise the statement of financial position as at 30 June 2018, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the annual financial statements, including a summary of significant accounting policies.

In our opinion, the annual financial statements present fairly, in all material respects, the financial position of Voortrekker Road Corridor Improvement District NPC as at 30 June 2018, and its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act 71 of 2008.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the annual financial statements section of our report. We are independent of the company in accordance with the Independent Regulatory Board for Auditors Code of Professional Conduct for Registered Auditors (IRBA Code) and other independence requirements applicable to performing audits of annual financial statements in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the International Ethics Standards Board for Accountants Code of Ethics for Professional Accountants (Parts A and B). We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of matter

We draw attention to the Director's Report and Notes 14 and 15 to the annual financial statements which indicates that both agreements with the COCT and S2P regarding the management of certain parking areas have been renegotiated during the year with retro-active effect. The directors have treated the effect of the revised agreements as a prior period adjustment in this financial report. Our opinion is not modified in respect of this matter.

Other information

The directors are responsible for the other information. The other information comprises the Directors' Report as required by the Companies Act 71 of 2008, which we obtained prior to the date of this report and the supplementary information as set out on page 32. Other information does not include the annual financial statements and our auditor's report thereon.

Our opinion on the annual financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the annual financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the annual financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the Annual Financial Statements

The directors are responsible for the preparation and fair presentation of the annual financial statements in accordance with International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act 71 of 2008, and for such internal control as the directors determine is necessary to enable the preparation of annual financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the annual financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Annual Financial Statements

Our objectives are to obtain reasonable assurance about whether the annual financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual financial statements.

As part of an audit in accordance with International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the annual financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the annual financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the annual financial statements, including the disclosures, and whether the annual financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Cecil Kilpin & Co.
Chartered Accountants (S.A.)
Registered Auditors
Per Partner: S Schonegevel

Century City

Date: 29/08/2018

DIRECTORS' RESPONSIBILITIES AND APPROVAL

The directors are required by the Companies Act 71 of 2008, to maintain adequate accounting records and are responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is their responsibility to ensure that the annual financial statements fairly present the state of affairs of the company as at the end of the financial year and the results of its operations and cash flows for the period then ended, in conformity with the International Financial Reporting Standard for Small and Medium-sized Entities. The external auditors are engaged to express an independent opinion on the annual financial statements.

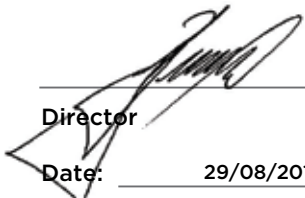
The annual financial statements are prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities and are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The directors acknowledge that they are ultimately responsible for the system of internal financial control established by the company and place considerable importance on maintaining a strong control environment. To enable the directors to meet these responsibilities, the board sets standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the company and all employees are required to maintain the highest ethical standards in ensuring the company's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the company is on identifying, assessing, managing and monitoring all known forms of risk across the company. While operating risk cannot be fully eliminated, the company endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The directors are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The annual financial statements set out on pages 25 to 31, which have been prepared on the going concern basis, were approved by the board and were signed on its behalf by:

SIGNED ON BEHALF OF THE BOARD OF DIRECTORS BY:




Director
Date: 29/08/2018



Director

DECLARATION BY COMPANY SECRETARY

In my capacity as a company secretary, I hereby confirm that to the best of my knowledge and in terms of the Companies Act, 2008, that for the year ended 30 June 2018, the company lodged with the Registrar of Companies all such returns as are required of a Company in terms of this Act and that all such returns are true, correct and up to date.



Date: 29/08/2018
PJ Badenhorst
(Company Secretary)

DIRECTORS' REPORT

The directors have pleasure in submitting their report on the annual financial statements of Voortrekker Road Corridor Improvement District NPC ("VRCID") for the year ended 30 June 2018.

Review of financial results and activities

The annual financial statements have been prepared in accordance with International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act 71 of 2008. The accounting policies have been applied consistently compared to the prior year.

The Voortrekker Road Corridor Improvement District NPC is engaged in providing over and above the services rendered by SAPS and City of Cape Town (" COCT "), security, cleansing and social development support within the Voortrekker Road Corridor Improvement District and operates principally in South Africa.

During the 2016 financial year the VRCID and the COCT concluded a property lease agreement whereby the VRCID manages certain public parking areas on the behalf of the COCT. Subsequently the VRCID concluded a parking management agreement with Safe2Park Managed Services (Pty) Ltd (" S2P "). The nett income derived from these two agreements is to be utilized in support of the VRCID` s principal activities.

The operating results and state affairs of the company are fully set out in the attached annual financial statements. It should be noted that both agreements with the COCT and S2P regarding the management of certain public parking areas have been renegotiated during the year with retro-active effect. The outcomes of these negotiations are fully reflected in the company` s operational results as reported in this financial report. The effect of the revised agreements on the financial results reported upon in previous years are treated as prior year adjustments in this financial report. Refer to Notes 14 and 15 in the Annual Financial Statements for more details regarding last mentioned.

The special rating area is financed by additional property rates levied on all commercial properties by the COCT on the Improvement District` s behalf, within the boundaries of the Voortrekker Road Corridor Improvement District.

Net surplus of the company for the current year was R1,433,400.

Directors

The directors in office at the date of this report are as follows:

Directors	Changes
PJ Badenhorst	
GS Zevenster	
AM Bosman	
RG Smithdorf	
L Modak	
JP Bester	
RM Barry	
S Pienaar	
E Eades	Ms. Ellen Eades was appointed to the Board as from 29 August 2017 after the resignation of Mr. Faizel Barnes.

Events after the reporting period

The directors are not aware of any material event which occurred after the reporting date and up to the date of this report.

Auditors

Cecil Kilpin & Co. continued in office as auditors for the company for 2018.

Secretary

The company secretary is PJ Badenhorst.

Reserves

These reserves are in accordance with COCT guidelines and it is not the directors intention to grow the reserves in excess of 3 months operational expenses

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2018

	Note(s)	2018 R	2017 R
Assets			
Non-Current Assets			
Property, plant and equipment	2	76,293	119,650
Current Assets			
Trade and other receivables	3	1,667,006	264
Cash and cash equivalents	4	4,159,449	3, 263, 2 71
		5,826,455	3,263,535
Total Assets		5,902,748	3,383,185
Equity and Liabilities			
Equity			
Retained income		4,765,086	3, 331,686
Liabilities			
Current Liabilities			
Trade and other payables	5	1,137,662	51,499
Total Equity and Liabilities		5,902,748	3,383,185

STATEMENT OF COMPREHENSIVE INCOME

	Note(s)	2018 R	2017 R
Revenue	6	18,121,963	15,627,13 3
Other income	7	3,151,199	1, 192,000
Operating expenses		(20,066,913)	(16,101,328)
Surplus for the year		1,206,249	717,805
Investment revenue	8	227,414	196,552
Finance costs		(263)	-
Surplus for the year		1,433,400	914,357

STATEMENT OF CHANGES IN EQUITY

	Retained Income R	Total Equity R
Balance at 01 July 2016	2,417,329	2,417,329
Surplus for the year	914,357	914,357
Balance at 01 July 2017	3,331,686	3,331,686
Surplus for the year	1,433,400	1,433,400
Balance at 30 June 2018	4,765,086	4,765,086

STATEMENT OF CASH FLOWS

	Note(s)	2018 R	2017 R
Cash flows from operating activities			
Cash receipts from participants / special levy payers		16,455,221	15,626,869
Cash paid to suppliers and employees		(15,728,559)	(15,350,236)
Cash generated from operations	11	726,662	276,633
Interest income		227,414	196,552
Finance costs		(263)	
Net cash from operating activities		953,813	473,185
Cash flows from investing activities			
Purchase of property, plant and equipment	2	(57,635)	(9,686)
Total cash movement for the year		896,178	463,499
Cash at the beginning of the year		3,263,271	2,799,772
Total cash at end of the year	4	4,159,449	3,263,271

ACCOUNTING POLICIES

1. PRESENTATION OF ANNUAL FINANCIAL STATEMENTS

The annual financial statements have been prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities, and the Companies Act 71 of 2008. The annual financial statements have been prepared on the historical cost basis, except for the measurement of investment properties and certain financial instruments at fair value, and incorporate the principal accounting policies set out below. They are presented in South African Rands.

These accounting policies are consistent with the previous period.

1.1 Property, plant and equipment

Property, plant and equipment are tangible items that are held for use in the production or supply of goods or services, or for rental to others or for administrative purposes; and are expected to be used during more than one period.

Property, plant and equipment is carried at cost less accumulated depreciation and accumulated impairment losses.

Cost include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

Depreciation is provided using the straight-line method to write down the cost, less estimated residual value over the useful life of the property, plant and equipment as follows:

Item	Depreciation method	Average useful life
Furniture and fixtures	Straight line	6 years
Motor vehicles	Straight line	5 years
Office equipment	Straight line	6 years
Computer equipment	Straight line	3 years
Security systems	Straight line	3 years

The residual value, depreciation method and useful life of each asset are reviewed only where there is an indication that there has been a significant change from the previous estimate.

Gains and losses on disposals are recognised in surplus or deficit.

1.2 Financial instruments

Initial measurement

Financial instruments are initially measured at the transaction price (including transaction costs except in the initial measurement of financial assets and liabilities that are measured at fair value through profit or loss) unless the arrangement constitutes, in effect, a financing transaction in which case it is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial instruments at amortised cost

These include loans, trade receivables and trade payables. Those debt instruments which meet the criteria in section 11.8(b) of the standard, are subsequently measured at amortised cost using the effective interest method. Debt instruments which are classified as current assets or current liabilities are measured at the undiscounted amount of the cash expected to be received or paid, unless the arrangement effectively constitutes a financing transaction.

At each reporting date, the carrying amounts of assets held in this category are reviewed to determine whether there is any objective evidence of impairment. If there is objective evidence, the recoverable amount is estimated and compared with the carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit or loss.

1.3 Tax

Tax expenses

No provision has been made for current tax, nor deferred taxation as the company is exempt from income tax in terms of Section 10(1)(cN) of the Income Tax Act.

1.4 Impairment of assets

The company assesses at each reporting date whether there is any indication that property, plant and equipment or intangible assets or goodwill may be impaired.

If there is any such indication, the recoverable amount of any affected asset (or group of related assets) is estimated and compared with its carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit or loss.

If an impairment loss subsequently reverses, the carrying amount of the asset (or group of related assets) is increased to the revised estimate of its recoverable amount, but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset (or group of assets) in prior years. A reversal of impairment is recognised immediately in profit or loss.

1.5 Government grants

Grants that do not impose specified future performance conditions are recognised in income when the grant proceeds are receivable.

Grants that impose specified future performance conditions are recognised in income only when the performance conditions are met.

Grants received before the revenue recognition criteria are satisfied are recognised as a liability. Grants are measured at the fair value of the asset received or receivable.

1.6 Revenue

Revenue is measured at fair value of the consideration received or receivable and represents the amounts receivable from sponsorships, donations and special levies, net of Value Added Tax.

Support of the company objectives through non-monetary support and contributions are recognised in the annual report.

Interest is recognised, in profit or loss, using the effective interest rate method.

NOTES TO THE ANNUAL FINANCIAL STATEMENTS

2. PROPERTY, PLANT AND EQUIPMENT

	2018			2017		
	Cost or revaluation	Accumulated depreciation	Carrying value	Cost or revaluation	Accumulated depreciation	Carrying value
Furniture and fixtures	28,471	(23,975)	4,496	24,249	(19,842)	4,407
Motor vehicles	372,588	(363,198)	9,390	372,588	(293,990)	78,598
Office equipment	38,598	(38,598)	-	38,598	(32,171)	6,427
Computer equipment	146,155	(83,749)	62,406	102,729	(72,512)	30,217
Security System	8,668	(8,667)	1	8,668	(8,667)	1
Total	594,480	(518,187)	76,293	546,832	(427,182)	119,650

Reconciliation of property, plant and equipment - 2018

	Opening balance	Additions	Depreciation	Total
Furniture and fixtures	4,407	4,222	(4,133)	4,496
Motor vehicles	78,598	-	(69,208)	9,390
Office equipment	6,427	-	(6,427)	-
Computer equipment	30,217	53,413	(21,224)	62,406
Security system	1	-	-	1
	119,650	57,635	(100,992)	76,293

Reconciliation of property, plant and equipment - 2017

	Opening balance	Additions	Depreciation	Total
Furniture and fixtures	8,339	-	(3,932)	4,407
Motor vehicles	153,115	-	(74,517)	78,598
Office equipment	12,862	-	(6,435)	6,427
Computer equipment	33,598	9,686	(13,067)	30,217
Security system	1	-	-	1
	207,915	9,686	(97,951)	119,650

	2018 R	2017 R
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3. TRADE AND OTHER RECEIVABLES

Trade receivables	1,330,435	-
Deposits	336,571	-
SARS - PAYE/UIF/SDL	-	264
	1,667,006	264

Trade receivables relates to a prior period adjustment and has been raised to include prior period income the company expects to recover from S2P. Refer to Note 14 for more information regarding the prior period adjustment.

	2018 R	2017 R
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4. CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist of:

Bank balances	4,159,449	3,263,271
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5. TRADE AND OTHER PAYABLES

Trade Payables	1,011,410	-
VAT	15,667	33,723
Other payables	42,100	-
Accrued expense	68,485	17,776
	1,137,662	51,499

Trade payables relates to payments to the amount of R1,024,831 due to the COCT for prior periods and has been raised as a prior period adjustment to include the prior period operating expenses which have not been recognised previously. During the current financial year the COCT has been overpaid by R13,421. Refer to Note 15 for more information regarding the prior period adjustment.

6. REVENUE

Revenue - SRA Rates	16,749,533	14,946,222
COCT - Retention Funds	1,372,430	680,911
	18,121,963	15,627,133

7. OTHER INCOME

Rental income	242,488	-
Monthly Parking Management Fee	1,570,381	682,700
Prior period adjustment - Safe2Park (Refer to Note 14)	1,330,435	-
Insurance claim received	7,895	-
Other income	-	509,300
	3,151,199	1,192,000

8. INVESTMENT REVENUE

Interest revenue

Bank	227,414	196,552
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9. AUDITOR'S REMUNERATION

Fees	27,025	20,900
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10. CASH RECEIPTS FROM PARTICIPANTS / SPECIAL LEVY PAYERS

Revenue - SRA Rates	16,749,533	14,946,222
COCT - Retention Funds	1,372,430	680,911
Changes in working capital: Trade and other receivables	(1,666,742)	(264)
	16,455,221	15,626,869

CHANGES IN WORKING CAPITAL: TRADE AND OTHER RECEIVABLES

Opening balance	264	-
Closing balance	1,667,006	264
(Increase) / decrease in Trade and Other Receivables	(1,667,270)	(264)

	2018 R	2017 R
11. CASH GENERATED FROM OPERATIONS		
Profit before taxation	1,433,400	914,357
Adjustments for:		
Depreciation and amortisation	100,992	97,951
Interest received	(227,414)	(196,552)
Finance costs	263	
Changes in working capital:		(264)
Trade and other receivables	(1,666,742)	(538,859)
Trade and other payables	1,086,163	
	726,662	276,633

12. RELATED PARTIES

Relationships

Common Directors	Bubesi Investments 34 Proprietary Limited Radio Tygerberg NPO Greater Tygerberg Partnership NPO
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Related party balances and transactions with other related parties

Related party balances

Payment made by company to related parties with regards to the rent and services agreement

Greater Tygerberg Partnership NPC	380,753	332,989
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Payment received by company from related parties with regards to the rent and services agreement

Greater Tygerberg Partnership NPC	164,288	-
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13. DIRECTORS' REMUNERATION

No emoluments were paid to the directors during the year.

14. PRIOR PERIOD ADJUSTMENT - PARKING INCOME MANAGEMENT AGREEMENT WITH S2P

The company concluded a parking management agreement with S2P during the 2016 financial year. This agreement was renegotiated during the year with retro-active effect. According to the original agreement an amount of R2,610,011 was due by S2P to the company on 30 June 2018. Based on the revised agreement an amount of R2,900,816 was recognised as income in the current year. This amount includes R1,330,435 which relates to prior periods and has been raised as a prior period adjustment to include prior period income the company expects to recover from S2P.

15. PARKING MANAGEMENT: LEASE AGREEMENT WITH COCT

The company concluded a property lease agreement with the COCT during the 2016 financial year. This agreement was renegotiated during the year with retro-active effect. The original property lease agreement provided for the payment of rental, property rates and other property related fees and charges by the VRCID. According to the original agreement a total amount of R1,506,054 was due to the COCT on 30 June 2018. Based on the revised agreement an amount of R2,530,885 was recognised as operating expenses in the current year. This amount includes R1,024,831 which relates to payments due to the COCT for prior periods and has been raised as a prior period adjustment to include the prior period operating expenses which have not been recognised previously.

DETAILED INCOME STATEMENT

	Note(s)	2018 R	2017 R
Revenue			
Revenue - SRA Rates		16,749,533	14,946,222
COCT - Retention Funds		1,372,430	680,911
	6	18,121,963	15,627,133
Other income			
Rental income		242,488	-
Parking Management Fees		1,570,381	682,700
Insurance claim received		7,895	-
Prior period adjustment: Parking Income - Safe2Park	14	1,330,435	-
Other income		-	509,300
Interest received	8	227,414	196,552
		3,378,613	1,388,552
Operating expenses			
Accounting fees		54,145	52,928
Advertising and Marketing		279,464	238,023
Auditors remuneration	9	27,025	20,900
Bank charges		7,939	8,229
Cleansing		2,423,993	2,187,137
Computer expenses		21,918	12,311
Depreciation, amortisation and impairments		100,992	97,951
Employee costs		3,099,459	2,916,053
Environmental upgrading		82,171	53,768
Insurance		50,249	49,812
Law Enforcement		321,720	295,224
Meeting expenses		39,135	-
Office cleaning		40,452	33,663
Other expenses		41,886	114,133
Parking Management - Lease COCT		1,506,054	538,596
Parking management expenses		18,090	-
Printing and stationery		87,734	74,164
Prior period adjustment: parking management fee City of Cape Town	15	1,024,831	-
Project - CCTV camera operation		1,000,000	-
Project - VRCID Launch event		59,087	-
Projects - Operations		-	71,092
Public safety		8,985,408	8,830,981
Rent and utilities		444,437	183,030
Repairs and maintenance		33,065	1,495
Social upliftment		124,721	159,819
Telephone and fax		148,374	162,019
Travel - local		15,617	-
Travel - overseas		28,947	-
		20,066,913	16,101,328
Operating surplus			
		1,433,663	914,357
Finance costs		(263)	-
Surplus for the year			
		1,433,400	914,357

The supplementary information presented does not form part of the annual financial statements and is unaudited.

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