

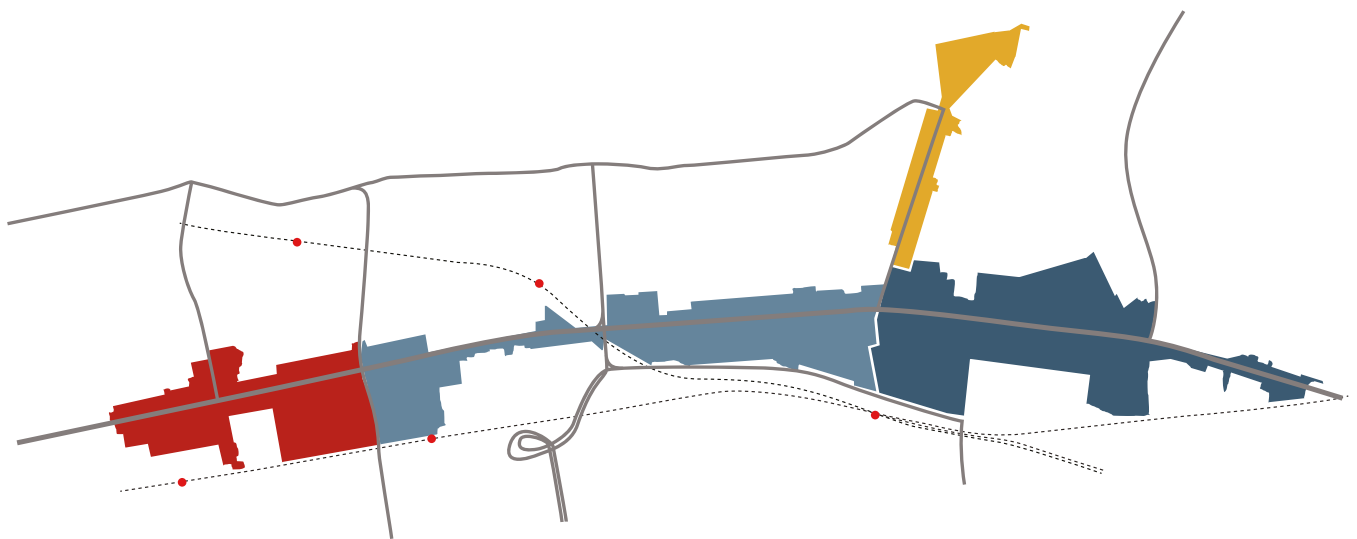


VOORTREKKER ROAD
CORRIDOR IMPROVEMENT DISTRICT

www.vrcid.co.za

Annual Report

FOR THE YEAR ENDED 30 JUNE 2019



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Our Vision

To create and maintain an urban environment along the Voortrekker Road Corridor that is clean, safe and sustainable

Mission

To improve and upgrade the public environment for the benefit of all

Our Mandate

The VRCID operates within a clearly defined geographical boundary of eight kilometres, providing top-up support to the City of Cape Town's service delivery teams.

The VRCID is funded by special levies paid by commercial property owners within the operational area. The boundaries are: N1 on Durban Road; Steenbras Road in Parow; Stikland Railway Bridge and the Tienie Meyer bypass in Bellville.



VOORTREKKER ROAD
CORRIDOR IMPROVEMENT DISTRICT

Smooth cogs

KEEP THE MACHINE RUNNING



The VRCID has been in operation for seven years and we are now well-established as an effective top-up service to the City of Cape Town.

Indeed, we are often deemed to be the first responder agency in the VRCID area. We are starting to see results from our proactive approach to tackling crime, as a result of the new CCTV control room. Our cleansing teams continue to work daily to clean the streets and public spaces. And our social development team is helping to support the most vulnerable people in our community.

This success is a double-edged sword. We are not the agency of first response, but rather we are a top-up service appointed to support the primary agencies. This is an important distinction to make, and we make it with an associated call for all agencies to work together to collectively achieve greater success in our respective mandates.

Our teams work tirelessly at the coal face of our operations. Their work is the VRCID's work made visible, under the leadership and guidance of our Chief Operations Officer, Derek Bock. I'd like to thank them for their dedication to doing what it takes to get the job done and achieve our vision for a clean, safe, sustainable urban environment.

While their work is the engine of the VRCID machine, the Board is the steering wheel and navigation system. Every board member is an unpaid volunteer. They offer a significant portion of their time and attention throughout the year, to ensure the organisation stays on the right path to deliver.

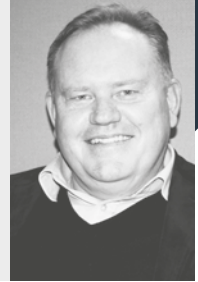
Our work is driven by the partnerships we have forged. Our most important partners are the commercial property owners who pay the additional levies that sustain our operations. The VRCID would not exist without their agreement to pay those contributions every month. We thank them all for their ongoing support.

Our operational partners are important cogs in the system. Like any engine, these cogs need to work smoothly together to keep the machine running. We cannot be successful without that. Among many others, these include the City of Cape Town, South African Police Services and Metropolitan Police. The VRCID maintains an ongoing commitment to working with all stakeholders to help identify and address challenges as they arise, offering top-up support to their roles as the vital first responders in the city.

Every one of these entities shares the dual responsibility of delivering on our individual and collective mandates to maintain a high quality urban environment.

In my personal capacity, I am a business owner with business premises in Parow. The crime and grime I saw there every day was a driving factor in the inception of the VRCID. Speaking objectively, and honestly, if the VRCID had not been performing well since inception, we would have relocated from Parow. But we have made a very deliberate commercial decision to stay in the area because we can see the difference the VRCID has made.

I predict that many other businesses will, and have, come to the same commercial conclusion, seeing the VRCID's progress over the years. However, we cannot afford to rest on our laurels. Every link in the chain needs to be fully formed and maintained in order to deliver effectively. With the right commitment from all the partners, together we can continue to do what we do best, while also finding new and innovative ways to deliver on our common goal.



SPAN SOOS 'N Goed geoliede masjien

Die VRCID is al sewe jaar operasioneel en ons is nou gevestig as 'n effektiewe aanvullende diens aan die Stad Kaapstad.

Ons word inderdaad dikwels beskou as die eerste reaksie-agentskap in die VRCID-gebied. Ons begin resultate sien van ons proaktiewe benadering tot misdaadbestryding as gevolg van die nuwe CCTV beheerkamer. Ons skoonmaakspanne werk daaglik voort om die strate en openbare ruimtes skoon te maak. En ons maatskaplike ontwikkelingspan help om die kwesbaarste mense in ons gemeenskap te ondersteun.

Hierdie sukses is 'n tweesnydende swaard. Ons is nie die agentskap vir eerste reaksie nie; ons is eerder 'n aanvullende diens wat daar gestel is om die primêre agentskappe te ondersteun. Dit is 'n belangrike onderskeid wat gemaak moet word. Daarmee saam maak ons oproep aan alle agentskappe om saam te werk vir nog groter sukses om ons onderskeie mandate te behaal.

Ons spanne werk daaglik onverpoosd om die omgewing te verbeter vir die gemeenskap van inwoners, besighede en pendelaars. Hulle werk is die VRCID se werk wat sigbaar gemaak word, onder leiding en bestuur van ons hoofbedryfsbeampte, Derek Bock. Ek wil hulle bedank vir hul toewyding om die werk gedoen te kry en ons visie vir 'n skoon, veilige, volhoubare stedelike omgewing te verwesenlik.

Terwyl hul werk die enjin van die VRCID-masjien is, is die raad die stuurwiel en navigasiesetel. Elke bestuurslid is 'n onbetaalde vrywilliger. Hulle offer 'n beduidende deel van hul tyd en aandag deur die jaar op, om te verseker dat die organisasie op die regte pad bly.

Ons werk word gedryf deur die vennootskappe wat ons gesmee het. Ons belangrikste vennote is die eienaars van kommersiële eiendom wat die aanvullende heffings betaal wat ons bedrywighede onderhou. Die VRCID sou nie bestaan sonder hul verbintenis om daardie bydraes elke maand te betaal nie. Ons bedank almal vir hul volgehoue ondersteuning.

Ons bedryfsvennote speel 'n belangrike rol in die stelsel. Soos enige enjin, moet al die ratte glad saamwerk om die masjien aan die gang te hou. Ons kan nie daarsonder suksesvol wees nie. Dit is onder meer die stad Kaapstad, die Suid-Afrikaanse Polisie en die Metropolise. Die VRCID handhaaf 'n deurlopende verbintenis om saam met alle belanghebbende uitdaginge te identifiseer en aan te spreek, en 'n aanvullende diens te bied tot hul rol as agentskappe wat die eerste reageerders is.

Elkeen van hierdie agentskappe het die dubbele verantwoordelikheid om ons individuele maar ook gesamentlike mandate na te kom, om sodoende 'n hoë-gehalte stedelike omgewing te handhaaf.

In my persoonlike hoedanigheid is ekself 'n besigheidsman met 'n sakeperseel in Parow. Die misdaad en vuilheid wat ek elke dag daar gesien het, was 'n dryfveer vir die ontstaan van die VRCID. As die VRCID sedert die ontstaan nie vordering gemaak het nie om dit aan te spreek nie, sou ons uit Parow getrek het. Maar ons het 'n baie doelbewuste kommersiële besluit geneem om in die omgewing te bly, omdat ons die verskil kan sien wat die VRCID gemaak het.

Ek voorspel dat baie ander ondernemings tot dieselfde kommersiële gevolgtrekking sal kom aan die hand van wat die VRCID deur die jare bereik het. Ons kan egter nie bekostig om op ons louere te rus nie. Elke skakel in die ketting moet volledig gevorm en onderhou word om doeltreffende dienste te lewer. Met die regte toewyding van al die vennote, kan ons saam voortgaan om te doen wat ons die beste doen, terwyl ons ook nuwe en innoverende maniere vind om ons gemeenskaplike doel te bereik.

Committed TO ONGOING SERVICE DELIVERY



Like all improvement districts across the country, the VRCID provides top-up services to augment those provided by the municipal government.

It is a necessary service, offered to levy payers as a means to supplement the City of Cape Town's constrained resources. An improvement district's operational boundaries are prescribed at the time it is established. Our budget is fixed and defined by the commercial property valuations within these boundaries. Until the policy and structure of the special rating area by-law is changed, this status quo will remain. This means that our resources are equally limited.

Despite these constraints, the VRCID team is committed to service delivery. We are also committed to working with our partners to maximise our shared resources.

Our partnership with South African Police Service (SAPS) has enabled us to be more proactive in monitoring criminal activity and apprehending or arresting perpetrators. We have also been able to identify crime hotspots and to deploy public safety officers to those areas as a deterrent.

We acknowledge and appreciate the City of Cape Town's efforts to upgrade the urban environment in Bellville and Parow. In particular, the upgrade of Kruskal Avenue and Elizabeth Park in Bellville have the potential to significantly improve public spaces for the Bellville community. We are looking forward to seeing other upgrades in the area too, such as infrastructure improvements and modernisation, and upgrades to roads, pavements and street furniture. Once complete, effective management of these spaces will be key to their continuing success. This will require close working partnerships on the ground, and commitments to continued investment.

The VRCID straddles both Bellville and Parow CBDs, which forms an area considered to be Cape Town's second CBD. Our remit is a daily grind to keep the area clean and safe for commuters and residents, and attractive for investors. As efforts to revitalise the CBD begin to bear fruit and the area becomes more successful, the need for ongoing investment and collaborative action from all partners will become even more urgent. This applies to major projects, such as the regeneration of the public transport interchange, as much as it applies to small-scale initiatives, such as public awareness campaigns that encourage people not to litter.

A successful urban environment is not only safe and clean. Aesthetic upgrades to the urban realm and infrastructure are necessary, but social development programmes and job creation are even more critical to our continued success as a community.

The social upliftment of the most vulnerable in society is of paramount importance for the VRCID. Our social development teams work on the streets every day, reaching out to people living on the street and facilitating their care according to their needs. This care also extends to the need for the community to give responsibly to support vulnerable people more effectively.

The VRCID is only one component in a large ecosystem of organisations, partners and stakeholders. Each component has a role to play. We are committed to working continually to bring about ongoing urban renewal on the streets and in public spaces of Bellville and Parow. We take our role very seriously, and thank our partners who are equally serious about doing and delivering more to produce exceptional results.



Verbind

TOT VOLGEHOUE DIENSLEWERING

Soos alle verbeteringsdistrikte regoor die land, lewer die VRCID aanvullende dienste tot die dienste wat deur die munisipaliteit verskaf word.

Dit is 'n noodsaaklike diens wat aangebied word aan heffingsbetalers as 'n manier om die beperkte hulpbronne van die Stad Kaapstad aan te vul. Die operasionele grense van 'n verbeteringsdistrik word voorgeskryf wanneer dit gevestig word. Ons begroting word vasgestel en gedefinieer deur die waarde van kommersiele eiendomme binne hierdie grense. Totdat die beleid en struktuur van die Verordening op spesiale heffingsgebied verander word, sal hierdie status quo bly. Dit beteken dat ons hulpbronne dienooreenkomstig beperk is.

Ondanks hierdie beperkings, is die VRCID-span daartoe verbind om dienslewering te verseker. Ons is ook daartoe verbind om saam met ons vennote te werk om ons gedeelde hulpbronne optimaal te gebruik.

Ons vennootskap met die Suid-Afrikaanse Polisiediens (SAPD) het ons in staat gestel om meer proaktief te wees in die monitering van kriminele aktiwiteite en die aanhouding of arrestasie van oortreders. Ons kon ook misdaad-knelpunte identifiseer en openbare veiligheidsbeamptes na hierdie gebiede ontbied as afweermiddel.

Ons erken en waardeer die Stad Kaapstad se pogings om Bellville en Parow op te knap. Die opgradering van Kruskallaan en Elizabeth Park in Bellville het veral die potensiaal om openbare ruimtes vir die Bellville-gemeenskap aansienlik te verbeter. Ons sien daarna uit om ook ander opgraderings in die omgewing te sien, soos infrastruktuurverbeterings en modernisering, en opgraderings aan paaie, sypaadjies en straatmeubels. Sodra

dit voltooi is, sal effektiewe bestuur van hierdie ruimtes die sleutel tot hul voortgesette sukses wees. Dit sal noue vennootskappe op die grond en verbinding tot voortgesette belegging vereis.

Die VRCID strek oor die Bellville sowel as die Parow-middestede, wat 'n gebied vorm wat as die tweede middestad van Kaapstad beskou word. Ons taak is 'n daaglikse uitdaging om die omgewing skoon en veilig te hou vir pendelaars en inwoners, en aantreklik vir beleggers. Namate pogings om die middestad te laat herleef vrugte afwerp en die gebied meer suksesvol word, sal die behoefte aan voortgesette belegging en samewerking van alle vennote nog belangriker word. Dit geld vir groot projekte, soos die herlewing van die openbare vervoer-wisselaar, net soos op kleinskaalse inisiatiewe, soos openbare bewusmakingsveldtogte wat mense aanmoedig om nie rommel te strooi nie.

'n Suksesvolle stadsomgewing is nie net veilig en skoon nie. Estetiese opgraderings aan die gebied en infrastruktuur is nodig, maar maatskaplike ontwikkelingsprogramme en werkskepping is selfs meer belangrik vir ons volgehoue sukses as 'n gemeenskap.

Die sosiale opheffing van die kwesbaarste in die samelewing is van uiterse belang vir die VRCID. Ons maatskaplike ontwikkelingspanne werk elke dag op straat en reik uit na mense wat op straat woon en fasiliteer hul sorg nagelang van hul behoeftes. Hierdie sorg strek ook tot die behoefte van die gemeenskap om verantwoordelik te gee om kwesbare mense meer effektief te ondersteun.

Die VRCID is slegs een komponent in 'n groot ekosisteem van organisasies, vennote en belanghebbendes. Elke komponent speel 'n rol. Ons is daartoe verbind om voortdurend te werk om deurlopende stedelike vernuwings op straat en in die openbare ruimtes van Bellville en Parow te bewerkstellig. Ons neem ons rol baie ernstig op, en bedank ons vennote wat ewe ernstig is om meer te doen en te by te dra om uitsonderlike resultate te lewer.

Partnerships

ARE THE KEY TO PROGRESS



To underpin long-ranging visions for development and growth, city centres need to be clean and safe, and vulnerable citizens need to have access to the support and help they need.

These enhanced conditions will attract investment and growth into these nodes, offering investors a platform and confidence, consolidating their business case for investment there and supporting crucial investment decisions that will secure the future of the city.

The VRCID's job is one full of challenges and trials. Operating at the cliff-face of criminal activity, social deprivation and urban disorder is a daily test. The teams battle with ongoing tensions of managing the multiple demands of the community, levy payers and also administrative partners.

We applaud the commitment of the VRCID teams, but this is not the only factor involved in progress on the ground.

Partnerships form the other crucial component. They are critical to the VRCID's ability to deliver their mandate. We at the Greater Tygerberg Partnership pride ourselves on being a close partner of the VRCID and we have seen the benefits of supporting each other in delivering our respective mandates.

Partnerships help to expand resources, drive shared agendas and achieve common goals. We encourage everyone working in the sector to recognise the advantages of partnerships and to nurture those relationships so they can work as effectively as they can, for the greater good of the people in the city of Bellville and Parow.

In the meantime, we commend Derek and the whole team for the progress they have made, and continue to make in Bellville and Parow. Their work makes a significant contribution to the upliftment and regeneration of the area that we call home.



VRCID operations team:

(Left to right): Jean Beukman, Leonie van der Merwe, Bradley Abrahams, Chris Matthee

Vennootskappe

- DIE SLEUTEL TOT VORDERING



Om die langtermyn visie vir ontwikkeling en groei te ondersteun, moet stedelike sentrums skoon en veilig wees, en kwesbare burgers moet toegang hê tot die ondersteuning en hulp wat hulle benodig.

Hierdie basiese dog kritiese boublokke, lok beleggings en groei na hierdie omgewings, bied beleggers 'n goeie platform en die vertroue om hul besigheidsplanne daar te konsolideer, en ondersteun belangrike beleggingsbesluite wat die toekoms van die stad sal verseker.

Die VRCID se werk is een van uitdagings en beproewinge. Dit is 'n daaglikse toets om daadwerklik op te tree in die aangesig van misdadige aktiwiteite, sosiale ontbering en stedelike wanorde. Die spanne ervaar druk en is onder voortdurende spanning om die veelvuldige eise van die gemeenskap, heffingbetalers en ook administratiewe vennote te bestuur.

Ons prys die toewyding van die VRCID-spanne, maar dit is egter nie die enigste faktor wat vooruitgang op die grond

verseker nie. Vennootskappe vorm die ander belangrike komponent. Vennootskappe is van kritieke belang vir die VRCID se vermoë om hul mandaat na te kom. Ons by die Groter Tygerberg-vennootskap is trots daarop dat ons 'n noue vennoot van die VRCID is. Ons ervaar die voordele van wedersydse ondersteuning in die lewering van ons onderskeie mandate.

Vennootskappe help om hulpbronne optimaal aan te wend, gedeelde agendas na te streef en om gemeenskaplike doelstellings te bereik. Ons moedig almal in die sektor aan om die voordele van vennootskappe te erken en om hierdie verhoudings te koester sodat hulle so effektief as moontlik kan werk, tot voordeel van die mense in Bellville en Parow.

Intussen bedank ons Derek en die hele span vir die vordering wat hulle gemaak het, en steeds maak in Bellville en Parow. Hul werk lewer 'n belangrike bydrae tot die opheffing en herlewing van die gebied wat ons, ons tuiste noem.



VRCID operasionele span:

(Links tot regs): Jean Beukman, Leonie van der Merwe, Bradley Abrahams, Chris Matthee

A year of positive change AND PERSISTENT CHALLENGES



Last year we reported on the growth of our Social Development Department in terms of numbers, with the appointment of Allistair Scholtz as our third fieldworker; and in terms of knowledge and development, as Jacque Pietersen obtained a Social Auxiliary Diploma. I would like to mention our third fieldworker, Veronica Geduld, who also plays a vital role on our team. The team's work is seen on a daily basis. We are in awe of their devotion and passion to serve the homeless and vulnerable people on the streets of Bellville and Parow every day.

This year, we have seen many changes.

With gratitude for all of her work, we bade farewell to Lily Franks who led our main social development partner, MES, for two years. We welcome Jaco Leeuwener, who has stepped into her shoes with plans for a renewed focus for the organisation.

We have started to advocate for the development of a similar development programme in Parow, with a different partner, and hope to replicate the successes we have achieved in Bellville. These are all positive changes, offering us fresh energy and a sense of progress as we start to see growth from the foundations we have laid in recent years.

While we do feel optimistic that we are starting to reap the benefits of our past work, we are still facing significant challenges. The nature of those challenges has shifted, too.

The MES Safe Space is full every night, hosting 45 men and 18 women on a first-come, first-served basis. Some individuals have been there for months, paying R10 a night for a bed, ablution services and access to critical social services that could help them to ignite a successful pathway out of homelessness and to make a productive contribution to society. In this work, there is a primary focus on addressing substance abuse.

The strong partnership formed between MES, Bellville Haven and Sultan Bahu Outpatient Rehabilitation Programme has successfully supported the philosophy to address dependency first while also providing accommodation off the streets at the MES Safe Space and Bellville Haven. This philosophy dictates that dependency needs to be addressed first, whether through traditional rehabilitation programmes, out-patient treatment or a more contemporary harm-reduction and drug replacement therapy approach. If dependence is not resolved, the other support provided, such as accessing documentation, reuniting families or developing skills and employment, will only have minimum impact in the long run.

Together with our partners, we are also expanding our viewpoint to incorporate the needs of a client's family, particularly when working with street children. This approach considers the client's circumstances when he or she returns to their community.



Our team expanded their work with street children this year, through Salesians, HewLin Compassion and El-Theos.



In this work, we are supported by exciting initiatives such as the KFC Food Parcel Project, run by MES. This gives us the opportunity to refer parents of our street children for food support, but also to receive parental guidance classes and motivation to access income generating opportunities.

Over the years we have also grappled with the complex intersection between the VRCID's mandate to ensure public safety and address criminal behaviour and the need to provide social services to people living on the street. This year we worked more closely with the VRCID's public safety officers who are on the front line of the battle to curb criminality on the streets. We introduced a programme of sensitivity training for officers and compiled an alternative safety plan. We also initiated a set of standard operating procedures which provide a greater understanding of various medical, legal and technical processes. These are designed to provide greater clarity for public safety officers on how to interact with people living on the street, including sex workers and children. Through this process we hope to change the preconceived mindsets of the role of a public safety officer.

We have seen the rich potential of partnerships as catalysts for change in our work. One example has been the successful launch of the Trolley Project, with the Greater Tygerberg Partnership, which has enabled informal waste-pickers to earn a more predictable income by recycling waste for businesses.

A persistent challenge is that of children living on the street. During 2018, we counted 40 children on the streets of Parow. Through our partnership with El-Theos and Kids Rise

Above Circumstances (KRAC) we were collectively able to return 22 children back to their homes and enrolled 12 of these children into schools. We work closely with the education organisation, Salesians Institute Youth Project, in this regard. Having an opportunity to attend school can provide children with structure and support and can strengthen the impact on the safety and security of those children. Other highlights in our work with children were the Compassion Convention, delivered in partnership with HewLin Compassion, and a family camp for children and their families, run in partnership with El-Theos.

This year we have also turned our attention to the crisis of street people in Parow. With our partner U-Turn Homeless Ministries, we are seeking to raise funds or to secure a suitable building for U-Turn to provide their essential social and skills development services in Parow. Our target is to raise R1.7 million to run the centre annually. The centre will provide a community kitchen and ablution and food facilities during the day. At the same time, a daytime developmental programme will be delivered for 60-70 people, providing access to rehabilitation, skills development and job readiness programmes that will move individuals off the streets on a long-term basis. Participants will also be able to access critical social and occupational services.

We urge businesses in Parow to take ownership of this project and to make whatever contribution they can to see it come to fruition. This remains our strategic focus for the next year, to ensure that the most vulnerable people in Parow can find help, dignity and, ultimately, a u-turn into a new, positive life.

When we look back on the year, we see how much of a link we are in the chain of addressing social challenges in Bellville and Parow. We have not, and will not, lose hope, but we do encourage everyone to get on board. To provide help and support where they can, for the good of our community and for the whole of society.



'n Jaar van positiewe verandering EN VOORTDURENDE UITDAGINGS



Verlede jaar het ons verslag gedoen oor die groei van ons Departement van Maatskaplike Ontwikkeling, met die aanstelling van Allistair Scholtz as ons derde veldwerker; en wat kennis en ontwikkeling betref, dat Jacque Pietersen 'n diploma as sosiale hulpwerker verwerf het. Ek wil graag ook melding maak van veldwerker Veronica Geduld, wat ook 'n belangrike rol in ons span speel. Die span se werk is daaglik sigbaar en ons het respek vir hul toewyding en passie om die hawelose en weerlose mense op straat in Bellville en Parow te bedien.

Ons het vanjaar baie veranderings gesien.

Ons neem afskeid van Lily Franks wat ons belangrikste maatskaplike ontwikkelingsvennoot, MES, vir twee jaar gelei het. Ons is diep dankbaar vir haar hard werk. Ons verwelkom ook Jaco Leeuwner, wat in haar skoen tree met planne vir 'n hernude fokus vir die organisasie.

Ons is tans besig met die oorredings werk om 'n soortgelyke ontwikkelingsprogram in Parow van stapel te stuur saam met 'n nuwe vennoot met die hoop om die suksesse wat ons in Bellville behaal het, daar te herhaal. Dit is alles positiewe veranderinge wat ons vars energie en 'n gevoel van vooruitgang gee, soos wat ons voortgroei uit die grondwerk wat ons die afgelope jaar gedoen het.

Terwyl ons optimisties voel dat ons die vrugte van ons vorige werk begin pluk, staan ons nog steeds voor groot uitdagings. Die aard van daardie uitdagings het ook verander.

Die MES Safe Space is elke aand vol en bied 45 mans en 18 vroue slaapplek op die basis dat die eerste mense wat opdaag, plek kry. Sommige mense is al maande daar, betaal R10 per nag vir 'n bed, ablusie-dienste en toegang tot kritieke maatskaplike dienste wat poog om hulle te help om meer permanent van die straat af te kom. In hierdie werk is daar primêr gefokus op die hantering van dwelmmisbruik.

Die sterk vennootskap wat ontstaan het tussen MES, Bellville Haven en die Sultan Bahu-rehabilitasieprogram vir buitepatiënte, het die filosofie suksesvol ondersteun om dwelmafhanklikheid eerstens aan te spreek, terwyl dit ook akkommodasie by MES Safe Space en Bellville Haven gebied het. Hierdie filosofie bepaal dat afhanklikheid eerstens aangespreek moet word, hetsy deur middel van tradisionele rehabilitasieprogramme, buitepatiënt behandeling of 'n meer hedendaagse benadering tot skadevermindering en dwelmvervangingsterapie. As afhanklikheid nie opgelos word nie, sal die ander ondersteuning wat verleen word, soos toegang tot dokumentasie, hereniging met gesinne, of die ontwikkeling van vaardighede en werk, nie op die langtermyn volhoubaar en impakvol wees nie.

Saam met ons vennote verbreed ons ook ons siening om ook die behoeftes van 'n kliënt se gesin in te sluit, veral as ons met straatkinders werk. Hierdie benadering hou die kliënt se omstandighede in ag wanneer hy of sy na hul gemeenskap terugkeer.



Hierdie jaar het ons span se werk met straatkinders uitgebrei, met vennootskappe met Salesians, HewLin Compassion en El-Theos.



In hierdie werk word ons ondersteun deur opwindende inisiatiewe soos die KFC-kospakkie projek, gelei deur MES. Dit gee ons die geleentheid om die ouers van straatkinders met kos te ondersteun, maar ook om hulle na begeleidingsklasse te verwys en te motiveer om werksgeleenthede te ondersoek.

Ons werk by die ingewikkelde kruising tussen die mandaat van die VRCID om openbare veiligheid te verseker en om kriminele gedrag aan te spreek en die behoefte om maatskaplike dienste te lewer aan mense wat op straat woon. Hierdie jaar het ons nouer saamgewerk met die openbare veiligheidsbeamptes van die VRCID wat op die voorste linies van die stryd is om misdaad op straat te bekamp. Ons het 'n programme vir sensitiwiteitsopleiding vir beamptes bekendgestel en 'n alternatiewe veiligheidsplan opgestel. Ons het ook 'n stel standaard operasionele prosedures begin wat 'n groter begrip van verskillende mediese, wetlike en tegniese prosesse bied. Dit is ontwerp om groter duidelikheid te gee vir openbare veiligheidsbeamptes oor hoe om met mense op straat, insluitende sekswerkers en kinders, te kommunikeer. Deur hierdie proses hoop ons om die vooropgestelde idees oor die rol van 'n openbare veiligheidsbeampte te verander.

Ons erken dat innoverende vennootskappe nuwe inisiatiewe kan uitsluit. Een voorbeeld hiervan was die suksesvolle bekendstelling van die Trollie-projek met die Groter Tygerberg-vennootskap, wat informele rommel verwyderaars in staat gestel het om 'n meer gereelde inkomste te verdien deur rommel namens besighede te herwin.

'n Voortdurende uitdaging is die kinders wat op straat woon. Gedurende 2018 het ons 40 kinders in die strate van Parow getel. Deur ons vennootskap met El-Theos en Kids

Rise Above Circumstances (KRAC) kon ons gesamentlik 22 kinders na hul huise terugneem en het 12 van hierdie kinders by skole ingeskryf. Ons werk nou saam met die onderwysorganisasie, Salesians Institute Youth Project, in hierdie verband. Die geleentheid om skool by te woon help om die kinders se struktuur en ondersteuning te bied en kan die impak van 'n veilige omgewing vir hierdie kinders versterk. Ander hoogtepunte in ons werk met kinders was die Compassion Convention, wat in vennootskap met HewLin Compassion aangebied is, en 'n familiecamp vir kinders en hul gesinne, wat in samewerking met El-Theos aangebied is.

Hierdie jaar het ons ook aandag gegee aan die toenemende krisis van straatmense in Parow. Saam met ons vennoot U-Turn Homeless Ministries wil ons fondse insamel om 'n geskikte gebou vir U-Turn te bekom sodat hulle hul noodsaaklike maatskaplike en vaardigheidsontwikkelingsdienste in Parow kan lewer. Ons mikpunt is om R1,7 miljoen in te samel om die sentrum jaarliks te bedryf. Die sentrum sal bedags gemeenskaplike kombuis en ablusie- en eetgeriewe voorsien. Terselfdertyd sal 'n dagprogramme ontwikkel word wat toegang sal bied vir 60-70 mense tot rehabilitasie, vaardigheidsontwikkeling en werksgereedheidsprogramme met die oog daarop om die mense te help om die lewe op straat vaarwel te roep. Die sentrum sal ook toegang bied tot ander kritieke maatskaplike en beroepsdienste.

Ons doen 'n beroep op ondernemings in Parow om eienaarskap te neem van hierdie projek en om bydraes te maak om dit te verwesenlik. Dit bly ons strategiese fokus vir die volgende jaar, om te verseker dat die kwesbaarste mense in Parow die nodig hulp ontvang om uiteindelik 'n nuwe blaadjie te kan omslaan.

As ons terugkyk op die jaar, is dit duidelik dat ons 'n kritiese skakel is in die ketting wat poog om die sosiale uitdagings in Bellville en Parow die hoof te bied. Ons het sakke vol hoop dat die taak moontlik is maar benodig almal se bydrae om dit te doen. Bied hulp en ondersteuning aan waar jy kan – dit is nie net tot voordeel van ons gemeenskap nie maar ook vir die breë samelewing.

KEEPING THE Service Chains Intact



We always say that the VRCID is the eyes and the ears on the ground in Bellville and Parow. As the Urban Management branch of the VRCID, we continue to support the levy payers, City of Cape Town and all our other partners in delivering top-up services on a daily basis.

Public-private partnerships play a critical role in our service delivery. It is through building and maintaining those partnerships that we try, and are able, to improve the quality of both life and the urban environment for all who live, work or pass through the VRCID.

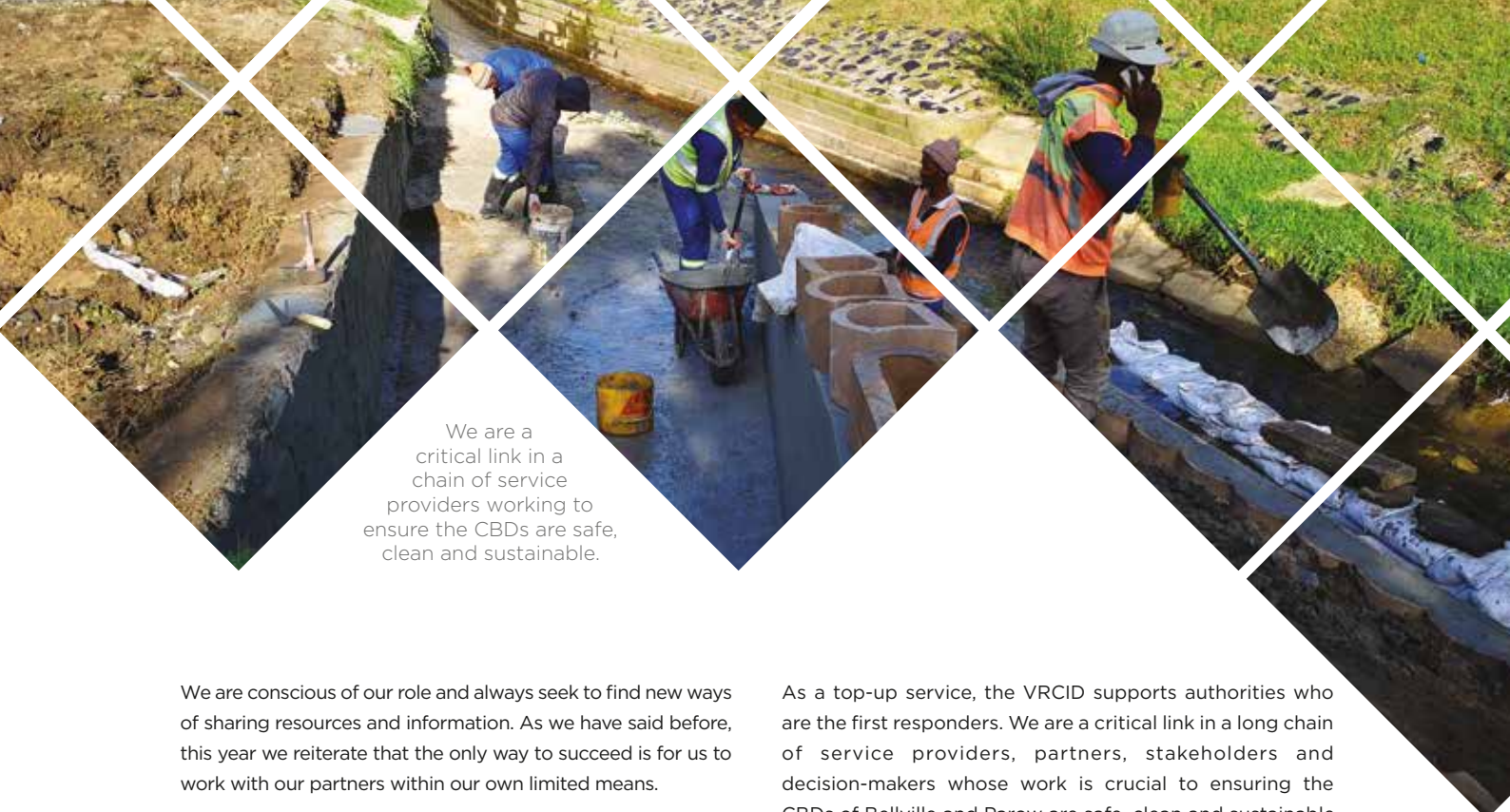
It is a challenging and demanding job that takes commitment and dedication from everyone within the organisation. Our Precinct Managers are under no illusion. It is a tough job which they know must be done, whether they are on the streets talking to the cleansing teams, the public safety officers or business owners; or in boardrooms working to find solutions with our partners.

During the past year in review, the stark reality of the challenges we face has been reinforced. Dwindling resources and deeply entrenched socio-economic issues have placed authorities under pressure and that pressure has been passed along to everyone working in the sector. Unfortunately, in these conditions, crime increases as a result of desperation and opportunism. This challenging climate impacts everyone, from the security teams on the ground to the cleaners on the streets, and the average commuter who is trying to stay safe on their way to and from work.

Despite the many challenges we have grappled with this past year, we are proud of our security operations centre, where we monitor 67 closed-circuit television cameras located throughout the VRCID. Licence plate recognition cameras have also helped our law enforcement partners and our partners at the South African Police Services (SAPS) to clamp down on suspicious and or stolen vehicles.



The VRCID is the eyes and the ears on the ground in Bellville and Parow.



We are a critical link in a chain of service providers working to ensure the CBDs are safe, clean and sustainable.

We are conscious of our role and always seek to find new ways of sharing resources and information. As we have said before, this year we reiterate that the only way to succeed is for us to work with our partners within our own limited means.

In spite of the challenges we have faced this year, we are proud to present our statistics for the past year in this report. We are only a top-up service, but these numbers reflect how much we have achieved.

Change has been slow but sure since we started operations in 2012, but we have seen progress. During the past year, several businesses have upgraded their buildings and work environment. To them we say thank you for your contribution towards urban renewal in the VRCID area. A perfect example is that of the University of the Western Cape's Community Health Sciences Building, right in the middle of the Bellville central business district (CBD).

As a top-up service, the VRCID supports authorities who are the first responders. We are a critical link in a long chain of service providers, partners, stakeholders and decision-makers whose work is crucial to ensuring the CBDs of Bellville and Parow are safe, clean and sustainable.

Our collective success will be measured by how clean the streets are and how safe people feel. To achieve that, it is vital that all the links in the chain remain intact and unbroken.



It is vital that all links in the chain remain intact and unbroken.



Urban renewal is a full-time job, not only confined to litter removal and street cleansing

HOU DIE SKAKELS VAN Dienslewering Instand



Ons sê altyd dat die VRCID die oë en die ore op die grond in Bellville en Parow is. As die stedelikebestuurspan van die VRCID, ondersteun ons steeds die heffingsbetalers, Stad Kaapstad en al ons ander vennote om daaglikse aanvullende dienste te lewer.

Vennootskappe tussen die openbare en privaat sektor speel 'n kritiese rol in ons dienslewering. Dit is deur die opbou en instandhouding van die vennootskappe wat ons in staat is om die kwaliteit van die lewe sowel as die stedelike omgewing te verbeter vir almal wat in die VRCID leef, werk of pendel.

Dit is 'n uitdagende en veeleisende werk wat almal in die organisasie se toewyding vereis. Ons gebiedsbestuurders is onder geen illusie nie. Dit is 'n moeilike taak wat hulle weet gedoen moet word, of dit nou op straat is om met die skoonmaakspanne, die openbare veiligheidsbeamptes of sake-eienaars te praat; of in raadsale om saam met ons vennote oplossings te vind.

Gedurende die afgelope jaar is die realiteit van die uitdagings waarmee ons te kampe het, versterk. Kwynende hulpbronne en diep verskanste sosio-ekonomiese kwessies het owerhede onder druk geplaas en die druk is oorgedra aan almal wat in die sektor werk. Ongelukkig, as gevolg van desperaatheid en opportunisme, neem misdaad toe onder hierdie omstandighede. Hierdie uitdagende realiteit beïnvloed almal, van die veiligheidspanne op die grond tot die skoonmakers op straat, en die gemiddelde pendelaar wat probeer om veilig te bly op pad na, en van die werk.

Ondanks die vele uitdagings waarmee ons die afgelope jaar te kampe gehad het, is ons trots op ons beheerkamer vir sekuriteitsoperasies, waar ons 67 geslote kringtelevisiecameras die VRCID-gebiedmonitor. Kameras wat karlisensies erken het ons wetstoepassers en vennote by die Suid-Afrikaanse Polisie (SAPD) gehelp om agterdogtig en, of, gesteelde voertuie op te spoor.



Die VRCID se oë en ore op die grond in Bellville en Parow



Ons is 'n kritieke skakel in die ketting van diensverskaffers wat werk om te verseker dat die stadskern veilig, skoon en volhoubaar is.

Ons is bewus van ons rol en soek altyd nuwe maniere om hulpbronne en inligting te deel. Soos ons al voorheen gesê het, is die enigste manier om te slaag, om in noue samewerking met ons vennote saam te span om die meeste van beperkte hulpbronne te maak.

Ten spyte van die hierdie jaar se uitdagings, is ons trots om ons statistieke vir die afgelope jaar in hierdie verslag aan te bied. Ons is slegs 'n aanvullende diens, maar hierdie getalle weerspieël hoeveel ons bereik het.

Die verandering was stadig dog merkbaar sedert ons in 2012 begin het. Die afgelope jaar het verskeie ondernemings hul geboue en werksomgewing opgegradeer. Aan hulle sê ons dankie vir die bydrae tot stedelike vernuwing in die VRCID-gebied. 'n Perfekte voorbeeld is dié van die Universiteit van die Wes-Kaap se Gemeenskapsgesondheidswetenskappe-gebou, reg in die middel van die Bellville-sentrale sakegebied.

As 'n aanvullende diens ondersteun die VRCID owerhede wat die eerste linie van reageerders is. Ons is 'n kritiese skakel in 'n lang ketting van diensverskaffers, vennote, belanghebbendes en besluitnemers wie se werk van uiterse belang is om te verseker dat die sakekerns van Bellville en Parow veilig, skoon en volhoubaar is.

Ons gesamentlike sukses word gemeet aan hoe skoon die strate is en hoe veilig mense voel. Om dit te bereik, is dit noodsaaklik dat al die skakels in die ketting ongeskonde en ononderbroke bly.



Dit is belangrik dat al die skakels in die ketting heel en in plek bly.



Stadsvernuwing is 'n voltydse taak en soveel meer as net rommelverwydering en skoonmaak werk.



COLLECTIVE STATS (2018-19)

All organisations

VOORTREKKER ROAD
CORRIDOR IMPROVEMENT DISTRICT



5 106

Total number of Contacts
with street people,
vulnerable people,
street children



213
270

Number of People
Reunified/Relocation
Home visits
with families



616

Number contacts with
Day Strollers



418

Number of Meetings,
Training Sessions,
Discussion



60

People assisted to obtain
SASSA Grants Disability



52

Parenting workshops
took place.
25 Parents attended
each workshop



305
22

Number of interventions with
street children at El-Theos Drop-in
Centre for Street Children in Parow
Number of street children re-unified with
their families in cooperation with El-Theos

50
12

Number of vulnerable youths assisted to
obtain EPWP work opportunities
Number of street children and
school drop-outs assisted
back to school



1 831

Safe Space Sleeping Vouchers
and MES Food Vouchers
sponsored



320

Number of contacts with Recycling Project/Informal Waste Pickers

30

Number of Informal Waste Pickers
assessed and assisted



500

Number of vulnerable children
assisted with community
projects and facilitating
programmes



92

People referred to Winter Readiness

135

People placed at shelters



1257

Food parcels
distributed



226

People assisted and referred
to medical care



1 331

Number of people referred to MES
(GROW/CV/Social Work
Interventions)

social stats

2018-2019

urban development stats



247

VRCID assisted
arrests



283

Graffiti signage removed



2721

Traffic fines issued
R 1 509 800.00
Value of traffic
fines



36 630 MES
103 825 VRCID

Litter collected
- bags



146 520 MES
415 300 VRCID

Litter collected
- KGs



417 336 532

Vehicles through LPR's
as from 18 Febr. 2019



36

People assisted with
recycling project



11

People assisted with
wheelchairs/beds



483

Motor vehicle accidents
attended



3 520

C3 notifications



130

MES workers - Job creation



7983

Vagrancy issues
attended to



1 438

Substance abuse
call outs



1022

Storm water drains
cleaned



1 221

MES Shifts paid for
by VRCID

Corporate governance

BOARD

The following Directors served on the Board of the Voortrekker Road Corridor Improvement District in a voluntary and non-executive role:

Hardus Zevenster (Radio Tygerberg): Chairperson, Johan Bester (Sanlam): Vice Chairperson, Lamesa Modak (Growthpoint Properties), Allen Bosman (The Foschini Group), Romanie Smithdorf (Vodacom), Piet Badenhorst (Laubscher & Hattingh Attorneys), Reg Barry (private property owner), Johan Oosthuizen (private property owner) and Geo Nel (McCarthy Volkswagen Parow).

The City of Cape Town was represented by the following Councillors. They are Councillor Mercia Kleinsmith (as from September 2019), Rosemary Rau (until December 2018), Jacoline Visser, Leonore van der Walt, Franshesca Walker and Cecille Janse van Rensburg.

During the year in review, the VRCID Board met four times to develop strategy and consider reports as submitted by the Chief Operations Officer of the VRCID. In addition, the Board decided to form various sub-committees which would in turn lend support and guidance to the VRCID staff. These committees, with the nominated Directors, are as follows:

CHARTER: FINANCIAL & HR MANAGEMENT COMMITTEE

(Hardus Zevenster (Chair); Allen Bosman, Johan Bester, Reg Barry, Geo Nel and Derek Bock)

Membership

The Board will annually appoint a Financial & HR Management Committee consisting of at least four members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee. A representative nominated by the City will also be a member of this committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least four times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible to manage the financial affairs of the Company with reference to its approved Business Plan and Operational Budget.

Furthermore, it will in general be responsible for the Company's intellectual capital including a supportive remuneration strategy. It is also involved in establishing and maintaining an effective operational and management team.

The Committee is specifically authorised to perform the following tasks:

A nominated committee member to have access to the

VRCID's bank account to ensure that no improper transactions take place.

The above nominated committee member will at the end of each month or whenever a payment is made by the COO, be informed in writing of each transaction made and the reason thereof.

Such committee member will be the Committee representative in the event of any communication between this Committee and the appointed accounting officers if necessary.

The Chairman of the Board, who as a rule will always serve on this Committee, will together with the COO sign off on the Annual Financial Statements. The more comprehensive Annual Report on the VRCID's activities to be approved by the Board.

To ensure that the VRCID stays within its allocated budget.

To pre-approve all material capital expenses and the terms of all major service provider agreements.

To approve all unbudgeted or "out of the norm" types of expenses.

To approve recommendations by the COO regarding possible fixed deposits (short, medium or long-term) with specific reference to surpluses.

To approve any local and international travel by the COO and staff.

To assist the COO, if deemed necessary, by conducting interviews for vacant staff positions.

To approve the appointment of staff on the recommendation of the COO.

To approve and or make recommendations on any staffing changes and or requirements which the COO may wish to implement.

To approve all staff bonuses and salary adjustments as and when motivated by the COO.

CHARTER: OPERATIONAL COMMITTEE

(Johan Oosthuizen (Chair); Piet Badenhorst; Johan Bester; Lamesa Modak; Romanie Smithdorf, Allen Bosman, Reg Barry and Derek Bock)

Membership

The Board will annually appoint an Operational Committee consisting of at least three members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least two times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Corporate governance

Responsibilities

The Committee will in general be responsible for developing and implementing an operational strategy for the Company in cooperation with the COO.

The Committee is specifically authorised to perform the following tasks:

The Committee to approve the request for additional manpower by the COO after which such request is then forwarded by the COO to the Financial and HR Committee for financial approval.

The Committee may at its discretion meet with the COO, Operational staff and the main Service providers as and when needed to discuss security concerns or general operational matters.

The Committee may at its discretion request to be briefed on deployment of operational personnel.

The Committee to consider all legal aspects regarding the operational activities of the Company.

CHARTER: EXECUTIVE COMMITTEE

(Hardus Zevenster (Chair); Johan Bester; Romanie Smithdorf and Allen Bosman)

Membership

The Board will annually appoint an Executive Committee consisting of at least four members, the majority of whom shall be non-executive directors. The Chairman of the Board will ex-officio be a member of the Committee and the COO will attend all meetings. A representative nominated by the City will also be a member of this committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible to assist the COO in urgent matters arising between Board meetings. In exceptional urgent matters the Committee may take interim decisions on behalf of the Board.

The Committee is specifically authorised to perform the following tasks:

The Committee will have the authority to make an immediate and well informed decision in the event of an emergency or crisis. The Board to be informed thereof as soon as practically possible.

A nominated Committee member can stand-in for the COO in terms of decision making when and if the COO is not in a position to do so.

CHARTER: SOCIAL DEVELOPMENT COMMITTEE

(Lamesa Modak (Chair); Geo Nel; Wilma Piek and Derek Bock)

Membership

The Board will annually appoint a Social Development Committee consisting of at least three members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least two times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

Responsibilities

The Committee will in general be responsible for developing a Social Development strategy for the Company in cooperation with the Social Development Manager and COO for consideration by the Board. After the approval of the strategy by the Board, the Committee will be responsible for overseeing the implementation thereof.

The Committee is specifically authorised to perform the following tasks:

The Committee to consider requests for additional funding by the Social Development Manager after which such requests are then forwarded by the COO to the Financial Committee for financial approval.

The Committee may at its discretion meet with the Social Development Manager and COO as and when needed to discuss general vagrancy, homelessness, anti-social behavioural etc. matters.

The Committee may at its discretion request to be briefed on the cooperation with the City of Cape Town and NGO's of choice within the VRCID.

The Committee may request a Director to accompany either the Social Development Manager and / or COO when he or she meets with the City of Cape Town on issues of mutual concern.



VOORTREKKER ROAD CORRIDOR IMPROVEMENT DISTRICT NPC

(Registration number 1996/004458/08)
Annual Financial Statements for the year ended 30 June 2019
These annual financial statements were prepared by:

ROSLYN KRUUSE

ACCOUNTANT

These annual financial statements have been audited in compliance with the applicable requirements of the Companies Act 71 of 2008.

Issued 27/08/2019

GENERAL INFORMATION

Country of incorporation and domicile	South Africa
Nature of business and principal activities	To provide over and above the services rendered by SAPS and COCT, security, cleansing and social development support within the Voortrekker Road Corridor Improvement District.
Directors	PJ Badenhorst GS Zevenster AM Bosman RG Smithdorf SJ Oosthuizen LM Modak JP Bester RM Barry GP Nel
Registered office	1 Waterford Mews Century Boulevard Century City, 7441
Business address	3A Bell Park Cnr Durban and De Lange Road Bellville 7530
Postal address	PO Box 902 Bellville Western Cape 7535
Bankers	ABSA
Auditors	Cecil Kilpin & Co. Chartered Accountants (S.A.) Registered Auditors 7446
Secretary	PJ Badenhorst
Company registration number	1996/004458/08
VAT reference number	4790261210
Level of assurance	These annual financial statements have been audited in compliance with the applicable requirements of the Companies Act 71 of 2008.

INDEPENDENT AUDITORS' REPORT

To the members of Voortrekker Road Corridor Improvement District NPC

Opinion

We have audited the annual financial statements of Voortrekker Road Corridor Improvement District NPC (the company) set out on pages 25 to 31, which comprise the statement of financial position as at 30 June 2019, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the annual financial statements, including a summary of significant accounting policies.

In our opinion, the annual financial statements present fairly, in all material respects, the financial position of Voortrekker Road Corridor Improvement District NPC as at 30 June 2019, and its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act 71 of 2008.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the annual financial statements section of our report. We are independent of the company in accordance with the sections 290 and 291 of the Independent Regulatory Board for Auditors' Code of Professional Conduct for Registered Auditors (Revised January 2018), parts 1 and 3 of the Independent Regulatory Board for Auditors' Code of Professional Conduct for Registered Auditors (Revised November 2018) (together the IRBA Codes) and other independence requirements applicable to performing audits of annual financial statements in South Africa. We have fulfilled our other ethical responsibilities, as applicable, in accordance with the IRBA Codes and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Codes are consistent with the corresponding sections of the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) respectively. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The directors are responsible for the other information. The other information comprises the Directors' Report as required by the Companies Act 71 of 2008, which we obtained prior to the date of this report, and the supplementary information as set out on page 32. The other information does not include the annual financial statements and our auditor's report thereon.

Our opinion on the annual financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the annual financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the annual financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the Annual Financial Statements

The directors are responsible for the preparation and fair presentation of the annual financial statements in accordance with International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act 71 of 2008, and for such internal control as the directors determine is necessary to enable the preparation of annual financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the annual financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Annual Financial Statements

Our objectives are to obtain reasonable assurance about whether the annual financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual financial statements.

As part of an audit in accordance with International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the annual financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the annual financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the annual financial statements, including the disclosures, and whether the annual financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Cecil Kilpin & Co.
Chartered Accountants (S.A.)
Registered Auditors
Per Partner: S Schonegevel

Century City

Date: 27/08/2019

DIRECTORS' RESPONSIBILITIES AND APPROVAL

The directors are required by the Companies Act 71 of 2008, to maintain adequate accounting records and are responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is their responsibility to ensure that the annual financial statements fairly present the state of affairs of the company as at the end of the financial year and the results of its operations and cash flows for the period then ended, in conformity with the International Financial Reporting Standard for Small and Medium-sized Entities. The external auditors are engaged to express an independent opinion on the annual financial statements.

The annual financial statements are prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities and are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The directors acknowledge that they are ultimately responsible for the system of internal financial control established by the company and place considerable importance on maintaining a strong control environment. To enable the directors to meet these responsibilities, the board sets standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the company and all employees are required to maintain the highest ethical standards in ensuring the company's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the company is on identifying, assessing, managing and monitoring all known forms of risk across the company. While operating risk cannot be fully eliminated, the company endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.


The directors are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The directors have reviewed the company's cash flow forecast for the year to 30 June 2020 and, in the light of this review and the current financial position, they are satisfied that the company has or has access to adequate resources to continue in operational existence for the foreseeable future.


The external auditors are responsible for independently auditing and reporting on the company's annual financial statements. The annual financial statements have been examined by the company's external auditors and their report is presented on pages 21 to 22.

The annual financial statements set out on pages 25 to 31, which have been prepared on the going concern basis, were approved by the board and were signed on its behalf by:

APPROVAL OF ANNUAL FINANCIAL STATEMENTS:




Director
Date: 27/08/2019



Director

DECLARATION BY COMPANY SECRETARY

In my capacity as a company secretary, I hereby confirm that to the best of my knowledge and in terms of the Companies Act, 2008, that for the year ended 30 June 2019, the company lodged with the Registrar of Companies all such returns as are required of a Company in terms of this Act and that all such returns are true, correct and up to date.



Date: 27/08/2019
PJ Badenhorst
(Company Secretary)

Date: 27/08/2019

DIRECTORS' REPORT

The directors have pleasure in submitting their report on the annual financial statements of Voortrekker Road Corridor Improvement District NPC ("VRCID") for the year ended 30 June 2019.

Review of financial results and activities

The annual financial statements have been prepared in accordance with International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act 71 of 2008. The accounting policies have been applied consistently compared to the prior year.

The Voortrekker Road Corridor Improvement District NPC is engaged in providing over and above the services rendered by SAPS and City of Cape Town (" COCT "), security, cleansing and social development support within the Voortrekker Road Corridor Improvement District and operates principally in South Africa.

During the 2016 financial year the VRCID and the COCT concluded a property lease agreement whereby the VRCID manages certain public parking areas on the behalf of the COCT. Subsequently the VRCID concluded a parking management agreement with Safe2Park Managed Services (Pty) Ltd ("S2P"). The net income derived from these two agreements is to be utilized in the support of the VRCID's principal activities.

The special rating area is financed by additional property rates levied on all commercial properties by the COCT on the Improvement District's behalf, within the boundaries of the Voortrekker Road Corridor Improvement District.

Net surplus of the company for the current year was **R1,865,413**.

Directors

The directors in office at the date of this report are as follows:

Directors	Changes during the year
PJ Badenhorst	
GS Zevenster	
AM Bosman	
RG Smithdorf	
SJ Oosthuizen	
LM Modak	
JP Bester	
RM Barry	
GP Nel	Appointed 27 November 2018
S Pienaar	Resigned 28 August 2018
ES Eades	Resigned 03 August 2018

The directorate expressed its sincere appreciation to the outgoing Directors for their contributions during their respective periods of office.

Events after the reporting period

The directors are not aware of any material event which occurred after the reporting date and up to the date of this report.

Auditors

Cecil Kilpin & Co. continued in office as auditors for the company for 2019.

Secretary

The company secretary is PJ Badenhorst.

Reserves

These reserves are in accordance with COCT guidelines and it is not the directors intention to grow the reserves in excess of 3 months operational expenses. Due to the receipt of unbudgeted Retention Fees of R2,258,859 during the year the company did not comply with these guidelines at the end of the year. The Board has approved a number of short-term projects to be funded by the Retention Fees over a two year period. These projects will focus on the strategic areas of Cleansing, Security and Social upliftment. An amount of **R687,425** has already been spent on these projects during the year under review.

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2019

	Note(s)	2019 R	2018 R
Assets			
Non-Current Assets			
Property, plant and equipment	2	653,908	76,293
Current Assets			
Trade and other receivables	3	890,898	1,667,006
Cash and cash equivalents	4	5,754,716	4,159,449
		6,645,614	5,826,455
Total Assets		7,299,522	5,902,748
Equity and Liabilities			
Equity			
Retained income		6,630,499	4,765,086
Liabilities			
Current Liabilities			
Trade and other payables	5	669,023	1,137,662
Total Equity and Liabilities		7,299,522	5,902,748

STATEMENT OF COMPREHENSIVE INCOME

	Note(s)	2019 R	2018 R
Revenue	6	20,348,355	18,121,963
Other income	7	2,545,673	3,151,199
Operating expenses		(21,220,886)	(20,066,913)
Operating surplus		1,673,142	1,206,249
Investment revenue	8	197,075	227,414
Finance costs		(4,804)	(263)
Surplus for the year		1,865,413	1,433,400
Other comprehensive income		-	-
Total comprehensive income for the year		1,865,413	1,433,400

STATEMENT OF CHANGES IN EQUITY

	Retained Income R	Total Equity R
Balance at 01 July 2017	3,331,686	3,331,686
Surplus for the year	1,433,400	1,433,400
Other comprehensive income	-	-
Total comprehensive income for the year	1,433,400	1,433,400
Balance at 01 July 2018	4,765,086	4,765,086
Surplus for the year	1,865,413	1,865,413
Other comprehensive income	-	-
Total comprehensive income for the year	1,865,413	1,865,413
Balance at 30 June 2019	6,630,499	6,630,499

STATEMENT OF CASH FLOWS

	Note(s)	2019 R	2018 R
Cash flows from operating activities			
Cash receipts from participants / special levy payers	11	21,124,463	16,455,221
Cash paid to suppliers and employees		(18,976,690)	(15,728,559)
Cash generated from operations	10	2,147,773	726,662
Interest income		197,075	227,414
Finance costs		(4,804)	(263)
Net cash from operating activities		2,340,044	953,813
Cash flows from investing activities			
Purchase of property, plant and equipment	2	(406,496)	(57,635)
Cash flows from financing activities			
Finance lease payments		(338,281)	-
Total cash movement for the year		1,595,267	896,178
Cash at the beginning of the year		4,159,449	3,263,271
Total cash at end of the year	4	5,754,716	4,159,449

ACCOUNTING POLICIES

1. Basis of preparation and summary of significant accounting policies

The annual financial statements have been prepared on a going concern basis in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities, and the Companies Act 71 of 2008. The annual financial statements have been prepared on the historical cost basis, and incorporate the principal accounting policies set out below. They are presented in South African Rands.

These accounting policies are consistent with the previous period.

1.1 Property, plant and equipment

Property, plant and equipment are tangible assets which the company holds for its own use or for rental to others and which are expected to be used for more than one period.

Property, plant and equipment is initially measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

Property, plant and equipment is subsequently stated at cost less accumulated depreciation and any accumulated impairment losses, except for land which is stated at cost less any accumulated impairment losses.

Depreciation is provided using the straight-line method to write down the cost, less estimated residual value over the useful life of the property, plant and equipment.

Item	Depreciation method	Average useful life
Furniture and fixtures	Straight line	6 years
Motor vehicles	Straight line	5 years
Office equipment	Straight line	6 years
Computer equipment	Straight line	3 years
Security systems	Straight line	3 years

The residual value, depreciation method and useful life of each asset are reviewed only where there is an indication that there has been a significant change from the previous estimate.

Gains and losses on disposals are recognised in surplus or deficit.

1.2 Financial instruments

Initial measurement

Financial instruments are initially measured at the transaction price (including transaction costs except in the initial measurement of financial assets and liabilities that are measured at fair value through profit or loss) unless the arrangement constitutes, in effect, a financing transaction in which case it is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial instruments at amortised cost

These include loans, trade receivables and trade payables. Those debt instruments which meet the criteria in section 11.8(b) of the standard, are subsequently measured at amortised cost using the effective interest method. Debt instruments which are classified as current assets or current liabilities are measured at the undiscounted amount of the cash expected to be received or paid, unless the arrangement effectively constitutes a financing transaction.

At each reporting date, the carrying amounts of assets held in this category are reviewed to determine whether there is any objective evidence of impairment. If there is objective evidence, the recoverable amount is estimated and compared with the carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit or loss.

1.3 Tax

Tax expenses

No provision has been made for current tax, nor deferred taxation as the company is exempt from income tax in terms of Section 10(1)(cN) of the Income Tax Act.

1.4 Impairment of assets

The company assesses at each reporting date whether there is any indication that property, plant and equipment or intangible assets or goodwill may be impaired.

If there is any such indication, the recoverable amount of any affected asset (or group of related assets) is estimated and compared with its carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit or loss.

If an impairment loss subsequently reverses, the carrying amount of the asset (or group of related assets) is increased to the revised estimate of its recoverable amount, but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset (or group of assets) in prior years. A reversal of impairment is recognised immediately in profit or loss.

1.5 Government grants

Grants that do not impose specified future performance conditions are recognised in income when the grant proceeds are receivable.

Grants that impose specified future performance conditions are recognised in income only when the performance conditions are met.

Grants received before the revenue recognition criteria are satisfied are recognised as a liability.

Grants are measured at the fair value of the asset received or receivable.

1.6 Revenue

Revenue is recognised to the extent that the company has transferred the significant risks and rewards of ownership of goods to the buyer, or has rendered services under an agreement provided the amount of revenue can be measured reliably and it is probable that economic benefits associated with the transaction will flow to the company. Revenue is measured at the fair value of the consideration received or receivable and represents the amounts receivable from sponsorships, donations and special levies, excluding sales taxes and discounts.

Support from the company objectives through non-monetary support and contributions are recognised in the annual report.

Interest is recognised, in profit or loss, using the effective interest rate method.

NOTES TO THE ANNUAL FINANCIAL STATEMENTS

2. Property, plant and equipment

	2019			2018		
	Cost or revaluation	Accumulated depreciation	Carrying value	Cost or revaluation	Accumulated depreciation	Carrying value
Furniture and fixtures	153,471	(45,992)	107,479	28,471	(23,975)	4,496
Motor vehicles	518,888	(377,465)	141,423	372,588	(363,198)	9,390
Office equipment	82,348	(45,892)	36,456	38,598	(38,598)	-
Computer equipment	237,602	(139,678)	97,924	146,155	(83,749)	62,406
Leasehold improvements	338,281	(67,656)	270,625	-	-	-
Security System	8,668	(8,667)	1	8,668	(8,667)	1
Total	1,339,258	(685,350)	653,908	594,480	(518,187)	76,293

Reconciliation of property, plant and equipment - 2019

	Opening balance	Additions	Depreciation	Closing balance
Furniture and fixtures	4,496	125,000	(22,017)	107,479
Motor vehicles	9,390	146,300	(14,267)	141,423
Office equipment	-	43,750	(7,294)	36,456
Computer equipment	62,406	91,447	(55,929)	97,924
Leasehold improvements	-	338,280	(67,655)	270,625
Security system	1	-	-	1
	76,293	744,777	(167,162)	653,908

Reconciliation of property, plant and equipment - 2018

	Opening balance	Additions	Depreciation	Closing balance
Furniture and fixtures	4,407	4,222	(4,133)	4,496
Motor vehicles	78,598	-	(69,208)	9,390
Office equipment	6,427	-	(6,427)	-
Computer equipment	30,217	53,413	(21,224)	62,406
Security system	1	-	-	1
	119,650	57,635	(100,992)	76,293

Net carrying amounts of leased assets

Leasehold improvements	270,625	-
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	2019 R	2018 R
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3. Trade and other receivables

Trade receivables	839,263	1,330,435
Deposits	51,635	336,571
	890,898	1,667,006

Trade receivables relates to a prior year adjustment made during 2018 and had been raised to include the prior period income the company expected to recover from S2P. These recoveries are on target.

	2019 R	2018 R
4. Cash and cash equivalents		
Cash and cash equivalents consist of:		
Bank balances	5,754,716	4,159,449
5. Trade and other payables		
Trade Payables	629,845	1,011,405
VAT	39,178	15,667
Other payables	-	42,105
Accrued expense	-	68,485
	669,023	1,137,662
Trade payables relates to payments due to the COCT for prior years and has been raised as a prior year adjustment during 2018 to include the prior year operating expenses which had not yet been recognised previously. These payments are on schedule.		
6. Revenue		
Revenue - SRA Rates	18,089,496	16,749,533
COCT - Retention Funds	2,258,859	1,372,430
	20,348,355	18,121,963
7. Other income		
Rental income	470,181	242,488
Monthly Parking Management Fee	1,960,607	1,570,381
Insurance claim received	12,130	7,895
Prior period adjustment - Safe2Park	-	1,330,435
Other income	102,755	-
	2,545,673	3,151,199
8. Investment revenue		
Interest revenue		
Bank	197,075	227,414
9. Auditor's remuneration		
Fees	20,000	27,025
10. Cash generated from operations		
Profit before taxation	1,865,413	1,433,400
Adjustments for:		
Depreciation and amortisation	167,162	100,992
Interest received	(197,075)	(227,414)
Finance costs	4,804	263
Changes in working capital:		
Trade and other receivables	776,108	(1,666,742)
Trade and other payables	(468,639)	1,086,163
	2,147,773	726,662

	2019 R	2018 R
11. Cash receipts from participants / special levy payers		
Revenue - SRA Rates	18,089,496	16,749,533
COCT - Retention Funds	2,258,859	1,372,430
Changes in working capital: Trade and other receivables	776,108	(1,666,742)
	21,124,463	16,455,221
Changes in working capital: Trade and Other receivables		
Opening balance	(1,667,006)	(264)
Closing balance	890,898	1,667,006
(Increase) / decrease in Trade and Other Receivables	776,108	(1,666,742)

12. Related parties

Relationships

Common Directors

Bubesi Investments 34 Proprietary Limited

Radio Tygerberg NPO

Greater Tygerberg Partnership NPO

Related party balances and transactions with other related parties

Related party balances

Payment made by company to related parties with regards to the rent and services agreement

Greater Tygerberg Partnership NPC	-	380,753
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Payment received by company from related parties with regards to the rent and services agreement

Greater Tygerberg Partnership NPC	291,192	164,288
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13. Directors' remuneration

No emoluments were paid to the directors during the year.

DETAILED INCOME STATEMENT

	Note(s)	2019 R	2018 R
Revenue			
Revenue - SRA Rates		18,089,496	16,749,533
COCT - Retention Funds		2,258,859	1,372,430
	6	20,348,355	18,121,963
Other income			
Insurance claim received		12,130	7,895
Interest received	8	197,075	227,414
Other income		102,755	-
Parking Management Fees		1,960,607	1,570,381
Prior period adjustment: Parking Income - Safe2Park		-	1,330,435
Rental income		470,181	242,488
		2,742,748	3,378,613
Operating expenses			
Accounting fees		60,000	54,145
Advertising		296,426	279,464
Auditors remuneration	9	20,000	27,025
Bank charges		8,952	7,939
Cleansing		2,645,163	2,423,993
Computer expenses		46,182	21,918
Conference participation costs		47,432	-
Depreciation, amortisation and impairments		167,162	100,992
Employee costs		2,996,461	3,099,459
Environmental upgrading		68,169	82,171
Insurance		52,825	50,249
Law Enforcement		357,120	321,720
Legal expenses		65,204	-
Meeting expenses		38,839	39,135
Office cleaning		36,004	40,452
Other expenses		105,571	41,886
Parking Management - Lease COCT		2,005,999	1,506,054
Parking management expenses		587	18,090
Printing and stationery		85,667	87,734
Prior period adjustment: parking management fee City of Cape Town		-	1,024,831
Project - Additional cleansing		46,304	-
Project - CCTV camera operation		-	1,000,000
Project - Additional security safety		470,000	-
Project - Additional social upliftment		171,121	-
Project - VRCID Launch event		12,000	59,087
Public safety		10,379,304	8,985,408
Rent and utilities		612,002	444,437
Repairs and maintenance		34,420	33,065
Secretarial fees		7,550	-
Social upliftment		119,129	124,721
Telecommunications		175,410	148,374
Travel - local		39,363	15,617
Travel - overseas		50,520	28,947
		21,220,886	20,066,913
Operating surplus		1,870,217	1,433,663
Finance costs		(4,804)	(263)
Surplus for the year		1,865,413	1,433,400

The supplementary information presented does not form part of the annual financial statements and is unaudited.





ADDING VALUE | IMPROVING LIVES | BUILDING PARTNERSHIPS

through our people, our technology and our passion



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