



VOORTREKKER ROAD  
CORRIDOR IMPROVEMENT DISTRICT

# ANNUAL REPORT **2022-2023**





**VOORTREKKER ROAD**  
CORRIDOR IMPROVEMENT DISTRICT

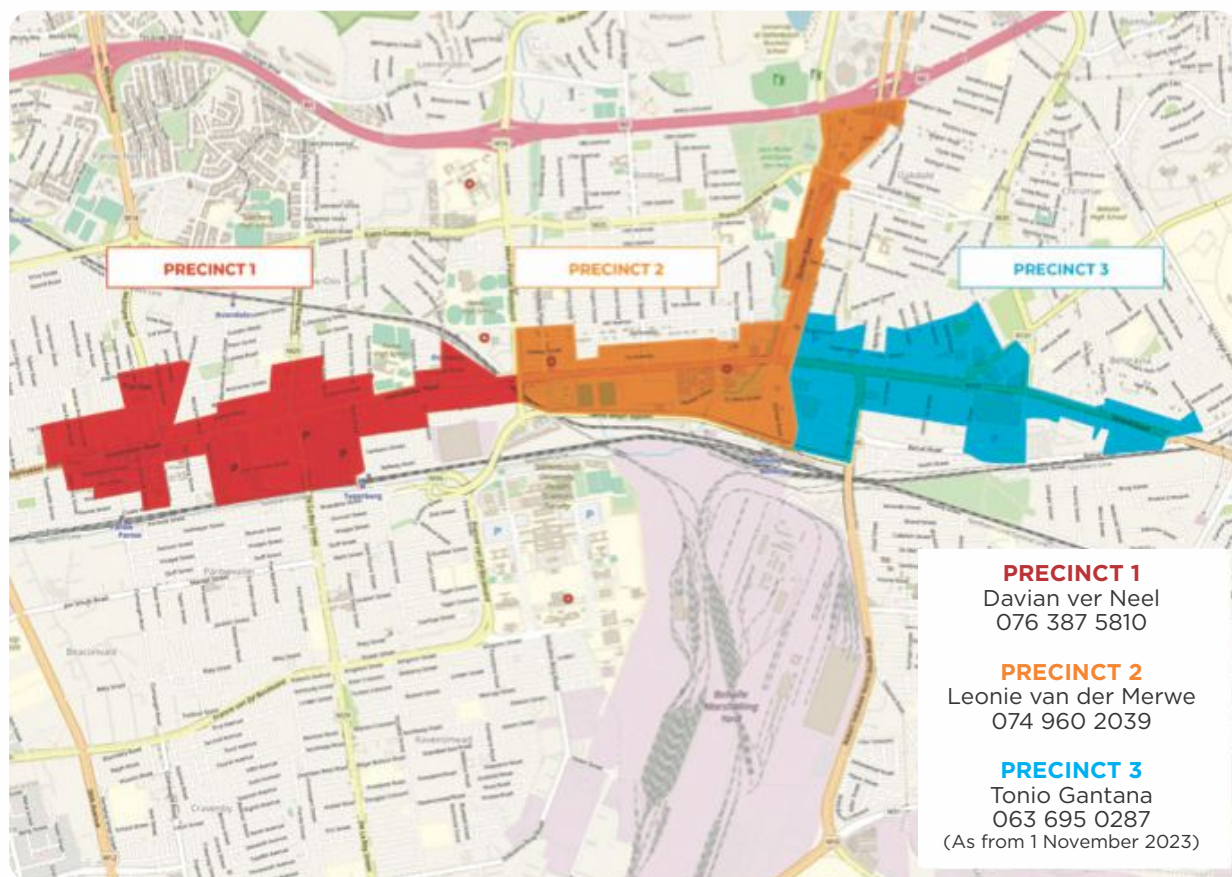
# ANNUAL REPORT

## 2022-2023

**The theme for the 2022-2023 Annual Report of the Voortrekker Road Corridor Improvement District (VRCID) is: "Building Resilience: Navigating Change, Fostering Social Development, and Shaping the Future Together."**

This theme reflects the VRCID's commitment to creating a clean, safe, and sustainable urban environment along the Voortrekker Road Corridor. It highlights the collaborative efforts between the VRCID, local authorities, and the community to enhance safety and security, implement effective urban management practices, and promote social development.





## OUR VISION

To create and maintain an urban environment along the Voortrekker Road Corridor that is clean, safe and sustainable.

## MISSION

To improve and upgrade the public environment for the benefit of all.

## OUR MANDATE

The VRCID operates within a clearly defined geographical boundary of eight square kilometer, providing top-up support to the City of Cape Town's service delivery teams.

The VRCID is funded by special levies paid by commercial property owners within the operational area.

### THE BOUNDARIES ARE:

N1 on Durban Road; Steenbras Road in Parow; Stikland Railway Bridge and the Tienie Meyer bypass in Bellville.



The Voortrekker Road Corridor Improvement District is an award-winning non-profit company, established in 2012 to provide top-up urban management, public safety and social upliftment services within an eight square kilometer urban corridor in the Northern Suburbs of Cape Town, South Africa.



THE GREATER  
**TYGERBERG**  
PARTNERSHIP







OFFICE OF THE EXECUTIVE DEPUTY MAYOR  
**ALDERMAN EDDIE ANDREWS**

## **MAKING PROGRESS POSSIBLE. TOGETHER.**

As the City of Cape Town, we have reverberated our vision for Cape Town, to be a City of Hope for all its residents. We remain resolute in our effort to ensure Cape Town remains the City of choice to live, work, play, and invest.

It has become more apparent South Africa needs municipalities that not only understand its obligation but more importantly appreciate the importance of securing sustainable partnerships with key stakeholders in an attempt to do more for its residents. It is globally accepted that Cities have to play a leading role in all matters affecting its citizens whether it is safety, public transport, meaningful economic growth, or the sustainable provision of basic services such as water and electricity. In the City of Cape Town, our efforts will often be seen as “fishing outside of our pond” which we accept, as we advocate for much-needed reforms in the public sector.

One such partnership, which we are very proud of is with our City Improvement Districts (CIDs). These are property owners who have partnered with the City not just as additional taxpayers but also to freely offer their professional skill sets. These partnerships ensure a dedicated focus on urban management issues which enhances the CID precinct and as a consequence promotes investor confidence.

The VRCID has clearly demonstrated over more than a decade what can be achieved if there is a vision, an implementation plan, and determination to effect change. Thank you VRCID for your contribution ensuring we make progress possible together. I look forward to further enhancing the relationship with all of our CIDs in the pursuit to effect additional reforms within our CID partnership.



CHAIRMAN'S MESSAGE | **HARDUS ZEVENSTER**

## “A HANDFUL OF PEOPLE FIGHTING AN OVERWHELMING FORCE.”

This powerful phrase has become a symbol of our collective journey in the Voortrekker Road Corridor Improvement District (VRCID). It represents our shared journey. I am honoured to present this report on behalf of the VRCID, highlighting our ongoing efforts to enhance safety and security, cleanliness, and social welfare in our beloved city, even amidst the most trying circumstances. Despite the hostile environment we find ourselves in, we have remained resolute in our commitment to creating a thriving community for all. I would like to express my sincere gratitude to all the stakeholders who have remained steadfast and persevered through various challenges and uncertainties. It is because of your dedication and resilience that we are able to make a positive impact in our community.

Over the past decade, we have remained committed to our fundamental business plan, with a focus on safety and security, cleanliness, and social development. One notable obstacle has been the lack of resources allocated to the SAPS, which has led the VRCID to take on a critical role in security. In the preceding year, our Security Operations Centre received 7,080 calls, while our CCTV network identified 8,076 incidents. Our Public Safety Officers responded to 58,235 incidents, an average of 4,850 per month. These statistics are a testament to our day-to-day challenges and the crucial work we perform.

***Our commitment to maintaining a clean environment was demonstrated by the removal of 162,647 bags of trash, equivalent to 813 tons of waste, and the cleaning of 1,441 storm drains.***

Daily rubble removal remains a recurring task, and the VRCID remains the first point of contact for safety concerns. Our social workers are managing an ever-increasing caseload, exacerbated this year by an unusually harsh winter for the homeless population. In our social development activities during the previous year, our field employees contacted and supported a total of 11,581 individuals.

Our commitment to a clean, safe, and sustainable VRCID reflects our shared values and collective unity. We continue to move forward, building a better future for our community. Our optimism remains unwavering.

I encourage everyone to remain focused and steadfast. With time, our communities will thrive. Woodstock serves as an excellent model for community improvement.

I would like to acknowledge the commercial property owners who have persevered in their efforts and have faith in the potential of the VRCID.

Your persistence will undoubtedly contribute to the growth of Parow and Bellville. We have seen encouraging signs of progress, such as The New National Hotel and The Boston Center, which are both excellent examples of regeneration.

***I would like to express my gratitude to our Board members, whose unwavering commitment, provided voluntarily, has been pivotal to our success. I appreciate your exceptional perspectives, guidance, and dedicated efforts toward our goal.***

I am grateful for the support and cooperation of our Ward councillors, COCT officials, SAPS, and the non-governmental organizations working with us. Your collaborative efforts enhance our impact and provide hope to those in need. The shared goals and cohesion within our community reinforce our strength.

I would like to acknowledge the diligent staff at the VRCID and our partners, Securitas – the unnoticed warriors. Your hard work, which often goes unrecognized, drives our daily progress. Your commitment is commendable, and I want to express my personal gratitude for all your contributions.

While we celebrate our achievements, we also recognize that our work is far from complete. As we forge ahead, we remain committed to addressing the underlying issues that contribute to the hostile environment in which we currently operate. We will continue to work closely with local authorities, engage in open dialogue with stakeholders, and explore sustainable solutions to create lasting change.

To conclude, I want to express my sincere gratitude to the VRCID additional rate payers. Your continuous contributions to the resilience and growth of the VRCID are highly valued. We will persist in our efforts to maintain the safety, cleanliness, and social development of the VRCID. We are collectively moulding the VRCID to not only survive but thrive. Your support is crucial, and I am very grateful for your VRCID additional rate contributions.

As we progress on this journey, the VRCID serves as an example and inspiration to South Africa. Despite budget constraints and significant challenges, we demonstrate the potential for impressive achievements. As we work towards our shared goal, I am excited for the future chapters yet to be written.

***Let us keep our focus on our shared objective and look forward to what lies ahead.***

***Thank you for your continued trust and partnership.***





## “ ’N HANDJIE VOL MENSE WAT TEEN ’N OORMAG BAKLEI.”

Hierdie kragtige frase het ’n simbool geword van ons kollektiewe reis in die Voortrekkerweg-stadsverbeteringsdistrik (VRCID). Dit verteenwoordig ons gedeelde reis.

Ek voel geëerd om hierdie verslag namens die VRCID voor te lê, waarin ons hoogtepunte weergee van ons deurlopende pogings om veiligheid en sekuriteit, netheid en maatskaplike welstand in ons geliefde stad te bevorder, selfs te midde van die mees uitdagende omstandighede. Ten spyte van die gevaarlike omgewing waarin ons onself bevind, het ons onverskrokke gebly in ons toewyding om ’n florerende gemeenskap vir almal te skep.

Ek wil graag my opregte dank uitspreek teenoor al die belanghebbendes wat onwrikbaar gebly het en deurgedruk het deur verskeie probleme en onsekerhede. Dit is danksy julle toewyding en veerkragtigheid dat ons daarin kon slaag om ’n positiewe impak in ons gemeenskap te maak.

Oor die afgelope dekade het ons toegewyd gebly tot ons fundamentele sakeplan, met ’n fokus op veiligheid en sekuriteit, netheid en maatskaplike ontwikkeling. Een noemenswaardige struikelblok was die gebrek aan hulpbronne toegewys aan die SAPD, wat die VRCID genoep het om ’n kritieke rol in sekuriteit op te neem. In die voorafgaande jaar het ons Sekuriteits-bedryfsentrum 7,080 oproepe ontvang, terwyl ons CCTV-netwerk 8,076 insidente geïdentifiseer het. Ons openbare veiligheids-beamptes het op 58,235 insidente gereageer, ’n gemiddeld van 4,850 per maand. Hierdie statistieke is ’n getuigskrif van ons dag tot dag-uitdagings en die deurslaggewende werk wat ons verrig.

***Ons toewyding tot die instandhouding van ’n skoon omgewing is gedemonstreer deur die verwydering van 162,647 sakke rommel, gelykstaande aan 813 ton afval, en die skoonmaak van 1,441 stormdreine.***

Die daaglikse rommelverwydering bly ’n herhalende taak, en die VRCID bly die eerste kontakpunt vir veiligheidsaangeleenthede. Ons maatskaplike werkers bestuur ’n immergroeiende gevallelading wat vanjaar vererger is deur ’n ongewoon erge winter vir die hawelose mense. In ons maatskaplike-ontwikkelings-aktiwiteite in die vorige jaar het ons veldpersoneel altesaam 11,581 individue gekontak en ondersteun.

Ons toewyding tot ’n skoon, veilige en volhoubare VRCID reflekteer ons gedeelde waardes en kollektiewe eenheid. Ons beweeg onverpoosd vorentoe om ’n beter toekoms vir ons gemeenskap te bou. Ons optimisme bly onwrikbaar.

Ek moedig elkeen aan om gefokus en onwankelbaar te bly. Mettertyd gaan ons gemeenskappe floreer. Woodstock dien as ’n uitstekende model vir gemeenskapsverbetering.

Ek wil graag erkenning gee aan kommersiële eiendomseienaars wat volgehou het in hul pogings, en geloof het in die potensiaal van die VRCID. Julle volharding sal ongetwyfeld bydra tot die groei van Parow en Bellville. Ons sien bemoedigende tekens van vordering, soos The New National Hotel en The Boston Center, wat beide uitstekende voorbeelde van herskepping is.

***Ek wil ook my dank uitspreek teenoor ons raadslede, wie se onwankelbare toewyding, wat vrywillig aangebied word, sentraal staan tot ons sukses. Ek waardeer julle uitsonderlike perspektiewe, leiding en toegewyde moeite ter bereiking van ons doelwit.***

Ek is dankbaar vir die ondersteuning en samewerking van ons wykraadslede, Stad Kaapstad-beamptes, die SAPD en die nieregeringsorganisasies wat saam met ons werk. Julle saamwerkingspogings maak ons impak groter en bied hoop vir diegene in nood. Die gedeelde doelwitte en samehang in ons gemeenskap maak ons net sterker.

Ek wil ook erkenning gee aan die toegewyde personeel van die VRCID en ons vennoot, Securitas – die onsigbare krygers. Julle harde werk, wat dikwels nie erken word nie, is die dryfkrag agter ons daaglikse vordering. Julle toewyding is prysenswaardig, en ek wil my persoonlike dank uitspreek vir al julle bydraes.

Terwyl ons ons prestasies vier, erken ons ook dat ons werk ver van klaar af is. Soos wat ons voortbeur, bly ons toegewyd daartoe om die onderliggende aangeleenthede wat bydra tot die gevaarlike omgewing waarin ons tans werk, aan te spreek. Ons sal voortgaan om ten nouste met plaaslike owerhede saam te werk, betrokke te wees in gesprekke met belanghebbendes en volhoubare oplossings verken om blywende verandering teweeg te bring.

Ter afsluiting wil ek my opregte dank uitspreek teenoor die VRCID se aanvullende belastingbetalers. Julle volgehoute bydraes tot die veerkragtigheid en groei van die VRCID word hoog gewaardeer. Ons sal volhard in ons pogings om die veiligheid, netheid en maatskaplike ontwikkeling van die VRCID in stand te hou. Gesamentlik vorm ons die VRCID om nie net te oorleef nie, maar te floreer. Julle steun is beslissend, en ek is baie dankbaar vir julle VRCID aanvullende belastingbydraes.

Soos wat ons op die reis vorder, dien die VRCID as ’n voorbeeld en inspirasie vir Suid-Afrika. Ten spyte van begrotingsbeperkinge en aansienlike uitdagings, toon ons die potensiaal vir indrukwekkende prestasies. Soos wat ons na ons gedeelde doelwit vorder, is ek opgewonde oor die toekomstige hoofstukke wat nog geskryf moet word.

***Kom ons hou ons fokus op ons gedeelde doelwit en sien uit na wat nog voorlê. Baie dankie vir julle voortgesette vertroue en vennootskap.***



CHIEF OPERATIONS OFFICER | **DEREK BOCK**

## BUILDING RESILIENCE, NAVIGATING CHANGE, AND SHAPING OUR FUTURE

Considering this year's Annual Report, the theme of building resilience, navigating change, fostering social development, and shaping the future together, all have significant relevance to the journey we have taken at the Voortrekker Road Corridor Improvement District (VRCID). The role of the VRCID, along with our partners Securitas, City of Cape Town, and SAPS, has become increasingly vital in this ever-evolving socio-economic climate of Cape Town.

The challenging consequences of extreme poverty are evident on our streets, leading to homelessness, desperation, and criminal activity driven by basic needs. The alarming reality of human trafficking, which particularly affects vulnerable women, demands our unwavering attention and commitment. In addition, substance abuse exacerbates these issues, making it harder for those living on the streets to overcome their situation while also putting our communities in danger.

**The number of homeless children is one of our most pressing challenges, directly related to the goal of promoting social development. We are deeply concerned and dedicated to developing new opportunities that ensure the safety, education, and comprehensive development of these young individuals.**



*Derek Bock paid a working visit to the Mayor of Overstrand Municipality (Hermanus), Ald. Annelie Rabie to discuss best practices for City Improvement Districts. Pictured (L to R): Mayor Annelie Rabie, Deputy Mayor Lindile Ntsabo, and Derek Bock.*



***Securitas: Our VRCID Guardians,  
securing our community year-round***

Collaborative partnerships and positive relationships have played a vital role in our efforts. We have partnered with multiple organisations and shelters that assist us in our mission to provide support and a secure environment. Through these collective efforts, we demonstrate the strength of our unified approach and the transformative impact we can achieve when we work together.

Ensuring the safety of our communities within the VRCID remains one of our top priorities. We understand the importance of implementing preventative measures to combat crime and ensure the safety of all individuals in the VRCID. Our dedication to partnering with our law enforcement partners and the SAPS is demonstrated through our innovative approach, which incorporates the efficient use of CCTV cameras and the latest facial recognition technology. The installation of body cameras on VRCID's Public Safety Officers has enhanced transparency and security. We can now livestream incidents to our 24/7 Security Operation Center (SOC).

Our commitment lies in empowering our employees, including our service provider, Securitas, by promoting personal growth and developing leadership abilities within their respective fields. Together, we explore innovative approaches to improve public safety, maintain cleanliness within the VRCID, and seek fresh ideas to address the ever-changing needs of our community.

Our success is not solely measured by numbers, but also by the first impressions of those who visit the VRCID. The positive feedback we receive clearly demonstrates our effectiveness, reflecting the



impact we have in our ongoing efforts to improve the resilience and prosperity of the VRCID. Our esteemed team is the essential foundation of our organization's achievements. I would like to express my sincere gratitude to our service provider, Securitas, as well as the SAPS and City of Cape Town officials for their unwavering devotion and tireless contributions towards our collective mission.

**A special thanks to all commercial property owners within the VRCID who have united with us to endorse our common vision, contributing to the improvement of the VRCID. Through our collective efforts, we have made a significant impact, and we are eager to continue along this promising path.**

**Together, we are building a brighter future for all within the VRCID.**







## PROMOTING SOCIAL DEVELOPMENT: BUILDING RESILIENCE FOR A BETTER FUTURE

### FOSTERING SOCIAL DEVELOPMENT IN THE VOORTREKKER ROAD CORRIDOR IMPROVEMENT DISTRICT

The fundamental core pillar of the social development department of the VRCID, is to foster sustainability through focused social development services to vulnerable groups in the VRCID. The theme, 'building resilience', reflects our commitment to creating an inclusive and caring society.

Our goal is to provide the necessary support to vulnerable individuals, enabling them to thrive while navigating change and shaping the future together. Over the past year, we prioritised empowering street-based adults, uplifting street-based children through innovative approaches, and providing critical job rehabilitation opportunities that aim to improve our community for everyone.

Last but not least, we continued to cooperate, support, and collaborate with our partners, faith-based organisations, businesses, and community members who share our vision. Together, we strive to shape a future where social development is at the core of our community's progress.

### IT'S BEEN A REMARKABLE JOURNEY OF TRANSFORMATION

In the past year, we are proud to share that 18 resilient individuals from the streets of the VRCID have enrolled in our CBD Regeneration Programme and Public Employment Programme (PEP) with great success. These individuals now embark on a life-changing journey, thanks to a collaboration with Street-Scapes, who applied for funding on behalf of 12 non-profit organisations. The PEP program is among the most extensive job rehabilitation and developmental projects ever undertaken in the history of the NGO sector in the City of Cape Town.



For this journey to be successful, the VRCID's Social Development department partnered with our service provider, Securitas, The Bellville Haven, Mould Empower Serve (MES), Paint City Safe Space (Matdoc), Sultan Bahu Out-Patient Rehabilitation Centre, TB/HIV Care and Fisantekraal Development Centre to empower our participants with work experience and the necessary psycho-social services. The latter encompass substance use disorder services, financial planning, healthcare services, appropriate accommodation opportunities, job seeking skills and strengthening of family relationships to help them move off the streets permanently.

This initiative is a crucial step towards breaking the cycle of homelessness by empowering these individuals with the necessary tools for a brighter and more prosperous future. Expanding our PEP team to 25 participants not only improved our cleaning efforts, but also enhanced the quality of life for our homeless participants. Out of the 25 participants, 6 participants have secured permanent employment while the remaining 19 are still undergoing the transformation process.

### A COMPASSIONATE APPROACH FOR STREET CHILDREN

The VRCID maintains an unwavering commitment to supporting street-based children, which has led us to adopt innovative strategies to strive for their welfare. For example, we offer parents comprehensive psycho-social services, and we empower them with knowledge and parenting skills to become responsible caregivers. This approach ensures a safer transition for the children compared to the traditional method of removal, which were often dangerous and fear-inducing. Previously, it was challenging to remove a child without jeopardizing their safety. Our innovative approach includes a well-defined process that prioritizes a social framework, resulting in greater success. We partnered with Shofar Urban Church in Bellville to provide a venue for our daily program for twelve street-based children.

Our program covered essentials such as hygiene, nutrition, literacy, and numeracy. We are pleased to report that we have successfully rescued six children from the streets, and they are now accommodated in either registered Child and Youth Care Facilities (CYCC) or with their extended families. We would also like to thank Badisa Trio for their assistance whenever needed.

*Photo on left: VRCID CBD Regeneration Job Readiness Programme/PEP*



## STREET PEOPLE PROGRAM

Our participation in the City of Cape Town's Street People Program was a crucial collaboration that provided us with the opportunity to participate in the Employment Public Works Programme (EPWP). Throughout the year, 12 individuals were selected of which 8 were general workers who joined our cleaning program and 4 who supported our field and social outreach work. The added manpower to our Social Development department enabled us to reach more homeless people and children. Notably, two of the field workers were able to secure full-time positions with TB/HIV Care, while the other two, though contracted temporarily by the VRCID, continued working with us.

## EMPOWERMENT THROUGH SPORT: CREATING A HOMELESS LEAGUE

We understand the challenges faced by those who are street-based and the need for healthy outlets. In response, a sports program was created, specifically for the homeless community. This initiative serves as a destressing tool, providing respite from the trials and tribulations they face daily. The positive impact of this program has led to the involvement from other organisations that recognize its value. Partnerships have been formed with MES (as part of their Change Readiness Programme), The Kraaifontein Haven, The Bellville Haven and the VRCID's PEP participants.

This collaboration provides ample opportunity to network and contribute to a holistic and integrated service for our homeless community. Our goal is to create a netball and soccer league, fostering camaraderie, physical well-being, and a sense of belonging, thereby creating a more inclusive and supportive environment for everyone. This sports program has become an integral part of our social development efforts, contributing to our shared mission of building resilience and encouraging positive change in our community.

## ENCOURAGING COMMUNITY INVOLVEMENT AND COOPERATION

A coordinated and integrated approach has been fundamental to our work, and we continuously aim to enhance our relationships. We acknowledge the great importance of our partnerships with organizations such as the Greater Tygerberg Partnership (GTP), SAPS, City of Cape Town, and CID additional rate payers as well as all the NGO's we collaborate with. These partnerships have enabled us to conduct coordinated outreach operations and awareness projects, providing crucial aid and sharing essential resources, reinforcing the integrity of our community.

Firstly, we want to emphasise the crucial role played by our Joint Operational Committee for Social Development. This collaborative platform has catalysed innovative ideas and partnerships. For the second consecutive year, we have partnered with the GTP to conduct a survey of the homeless population within the VRCID. This will provide us with a wider understanding of the issue at hand and the necessary services needed to address it. Our commitment to advocacy remains unwavering. We collaborate



***Deputy Social Development Manager, Tinashe Mhangara, engages with street children during Child Protection Week, discussing their rights and responsibilities to ensure a safe and secure future, free from physical and sexual abuse***

closely by holding outreach meetings that bring together all our dedicated fieldworkers, including those from the City of Cape Town, MES, The Bellville Haven and other stakeholders. Our unified approach allows us to coordinate resources, address service delivery gaps, and advocate for much-needed resources, such as additional sleeping spaces.

Additionally, the VRCID is delighted to announce the opening of the MES Parow Centre of Hope on October 10, 2022. Furthermore, we are pleased to witness U-TURN's active participation in the change readiness program in Parow. The Parow Centre of Hope exemplifies the collaboration, coordination, and cooperation among noteworthy partners! The VRCID provided financial support to the Centre of Hope, with funds being allocated to the appointment of the appropriate staff.

In conclusion, our efforts to engage with the community, collaborate strategically with partners and pursue innovative initiatives are paving the way towards a brighter future for all in our region. Your ongoing support is essential to realizing this shared goal.

## PROMOTING WELLNESS AND EMPOWERMENT

Our support to the homeless community extends beyond providing basic assistance. We organise wellness days to increase community awareness about health, services and accessible resources, which are crucial for overall well-being. This innovative approach creates a platform where individuals feel supported and acknowledged, fostering relationships that can help them leave the streets. Special awareness days have helped us recognize the pressing need for support among homeless children, inspiring impactful events like Christmas gatherings. Our primary objective is to ensure that these young individuals are reintegrated into school, emphasising education as a powerful means to secure a brighter future. Our unwavering commitment to rehabilitating school-age children and reintegrating them into the education system and a secure living environment aligns with our broader objective of fostering empowerment and growth in our community.



## CHALLENGES AND RESILIENCE

We've encountered many challenges, ranging from limited space to address homelessness, to the ongoing struggle against substance abuse, and the increasing number of sex workers in the VRCID. We continue advocating for harm reduction initiatives, safe spaces, and innovative solutions while navigating the complexities of rising mental health issues on the streets.

Throughout our decade-long journey, we've learned to prioritize adaptability. We constantly adjust our approach to meet changing needs, working together with a network of partners to achieve significant results. The impact we've made, from removing children from the streets to providing outreach, awareness campaigns, and critical life skills training, underscores the transformative power of collective action.

## A HEARTFELT THANK YOU

A special thank you goes out to our dedicated field team, the unsung heroes who embody the true spirit of compassion and work tirelessly on the frontlines of our initiatives. Their steadfast dedication, day in and day out, is the backbone of our social development efforts. Their efforts do not go unnoticed.

***We would also like to express our sincere appreciation to our Community Liaison Officer, Cleopetra Nitzsky, and the VRCID's Deputy Social Development Manager, Tinashe Mhangara, for their exceptional support in administering the PEP program.***

***Their contribution has been invaluable in ensuring our program runs smoothly and allows us to focus on making a meaningful impact.***

Reflecting on our journey since 2012, we have made significant progress since Wilma Piek's appointment as our Social Development Manager, followed by the inclusion of two field workers. It is remarkable to witness the growth of our team over the past decade, and this year specifically has been transformative. The addition of a deputy manager and two EPWP field workers has doubled our capacity, and we extend our gratitude to the Board for approving the necessary funds for these appointments.

The City of Cape Town has been a key partner in our journey. Their support has played a pivotal role in our growth, enabling us to double our impact, and we're immensely grateful for the opportunities they have provided. We're maximizing our resources and persevering through challenges, determined to make a positive impact.

The collective efforts of our team, partners and community have enabled us to manage change, build resilience and create a future where everyone has the chance to a better life. Thank you for your consistent support and for embracing our vision. We're not just 'biting the bullet' - we're driving change, creating opportunity and, together, making a lasting impact.



**Joint Outreach - Northumberland Street**



**Parow Centre of Hope Opening**

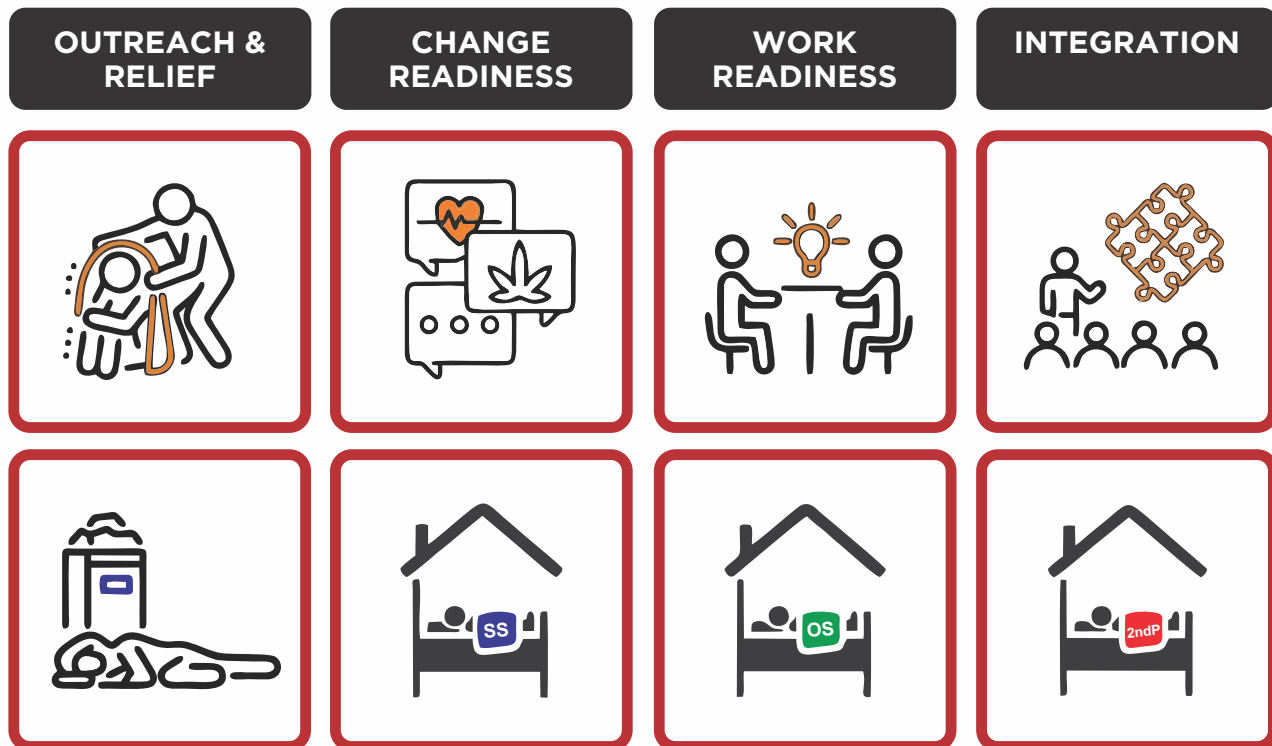


**Remarkable Growth: Our Social Development team doubles in capacity over the past decade**



# JOC MODEL TO ADDRESS HOMELESSNESS

(WITH ACKNOWLEDGEMENT TO MES, U-TURN AND VRCID)



*Graduation of first group who completed the Change Readiness Programme*



# SOCIAL DEVELOPMENT



**11 581**

Total number  
of contacts



**294**

Number of people  
placed at shelters



**30**

Number of people  
assisted with income  
generating Work  
Readiness Programme



**250**

Assistance offered  
Emergency Winter  
Sleep + Shelter bags



**142**

Number of people  
referred to Hospital



**71**

Number of people  
reunified/relocated  
with families



**2 295**

Number of contacts  
with day strollers



**15**

Number of people  
assisted to apply  
for SASSA Grants



**42**

Number of contacts  
with street children  
**PAROW**



**128**

Number of contacts  
with street children  
**BELLVILLE**



**50**

Children assisted with  
uniforms/stationery



**6**

Children removed from  
the streets into CYCC  
or extended families



**184**

Donations received  
and re-distributed



**307**

Number of Life Skills  
Training sessions  
facilitated by Social  
Workers & Fieldworkers



# 2022 - 2023 IN NUMBERS



**56**

Sports: Homeless  
Soccer League



**16**

Outsourced  
programmes  
(Fisantekraal)



**51**

Number of  
Outreach Operations



**6**

Number of awareness  
campaigns



**480**

Number of people  
reached with  
awareness  
campaigns



**287**

Number of people  
referred to GROW/  
CV/Social Work  
Interventions



**275**

Number of people  
assisted with social  
relief



**336**

Assist with food  
vouchers



**684**

Assist with Safe  
Space sleeping  
vouchers



**51**

Number of Assistance  
for ID Applications



**93**

Hot spot - Boompie  
area contact with  
individuals

**VR**CID





## URBAN MANAGEMENT REPORT LEONIE VAN DER MERWE, DAVIAN VER NEEL

# ENHANCING URBAN MANAGEMENT

In the pursuit of our mission to improve and upgrade the public environment for the benefit of all, effective urban management is at the core of our efforts. Our precincts have dedicated teams of skilled cleaners and maintenance workers. They are responsible for crucial tasks, including weeding, removing graffiti, cleaning drains, and maintaining a clean public space within the VRCID.

To fulfil the diverse requirements of the VRCID, we have partnered with MES (Mould. Empower. Serve), our job creation collaborator. This partnership offers invaluable assistance in terms of job creation, enabling us to ensure that the VRCID is clean, well-maintained, and visually attractive.

Our maintenance teams are a relatively new addition, having been launched just last year. In each precinct, we have deployed two semi-skilled individuals who focus on specific tasks that directly impact urban renewal. These team members take on small tasks such as replacing pavement, painting bollards, and repairing curbstones, for example.

While parks and other public spaces fall outside of our direct mandate, our commitment to community

well-being drives us to go above and beyond. We utilize the capabilities of the MES teams to expand our reach and ensure that even our parks remain free of litter.

### PUBLIC SAFETY PARTNERSHIP

Our dedication to public safety has resulted in significant achievements in partnership with our service provider, Securitas. Through a joint effort involving the SAPS, metro police, law enforcement, and local security companies, the VRCID made 416 arrests during the reporting year. This partnership has led to measurable outcomes and empowered the VRCID to assist the City to even act against problematic buildings, as an example. Such collaborations have resulted in improved public safety within the VRCID.

We have taken a leading role in implementing proactive safety measures, including the integration of facial recognition technology into our security systems. Our success in public safety is due to the collaboration with the SAPS and law enforcement agencies of the City of Cape Town.



*The term urban management, in the VRCID's case, also includes cleansing. The VRCID has dedicated cleaning teams who work 7 days a week to keep the streets of the VRCID clean. These staff members work tirelessly day and night to ensure a pleasant experience for the people working or living within the VRCID.*

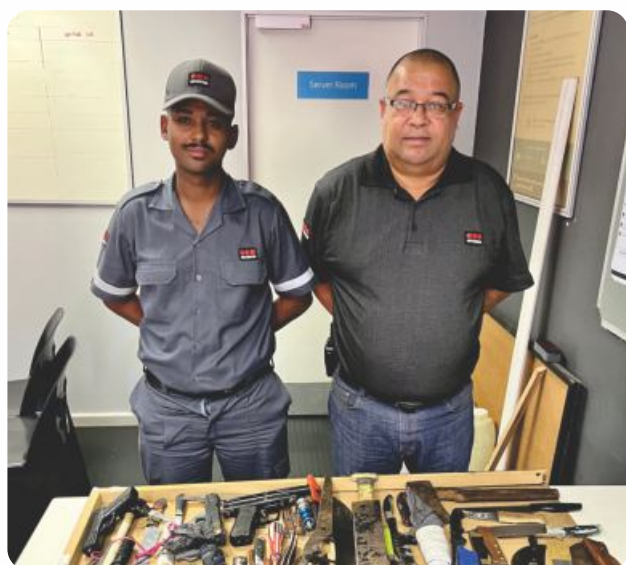




***Our Urban Management dream team:  
The trio behind the VRCID's vibrant precincts***



***Building a Better Bellville Together: Our collaboration  
with the City of Cape Town-funded initiative, under the  
leadership of the Greater Tygerberg Partnership,  
is positively transforming the Bellville CBD.***



***The VRCID's public safety officers have taken decisive  
action to remove dangerous weapons from our streets.***

## INNOVATIVE EFFORTS IN BEAUTIFICATION

Despite facing challenges with limited funds as a nonprofit organization, our dedication to transforming the environment motivates us to think and act creatively. We have leveraged the power of community involvement, with businesses and individuals generously contributing to the beautification project. We would like to express our gratitude for all donations made to the VRCID.

## BETTER. BELLVILLE. TOGETHER.

Our collaboration with the City of Cape Town funded initiative "Better. Bellville. Together" under the leadership of the Greater Tygerberg Partnership has made significant improvements to the Bellville CBD, including beautification efforts. This campaign unites local businesses and residents to revitalize the area. The GTP's diverse range of initiatives, including waste management education, recycling, and aesthetic improvements, have served as a catalyst for positive change. The collaboration has provided invaluable knowledge and expertise.

## RESPONSIVE URBAN MANAGEMENT

We have transitioned from reactive to proactive urban management. Our devoted teams work tirelessly to sustain the aesthetics and functionality of our urban areas. Our solid relationships with the City and its various departments enable us to effectively address issues reported on the City's C3 fault reporting system, ensuring prompt resolutions. Furthermore, our ability to mobilise resources and engage with relevant departments has greatly contributed to the upkeep of infrastructure, including the repair of burst water pipes and road damage.

## EMPOWERING THE COMMUNITY

Supporting the community is one of our primary areas of focus. This support extends beyond ensuring public safety and managing urban spaces. We work closely with local businesses to provide them with the necessary assistance and resources. In terms of fostering a closer working relationship with our VRCID additional rate payers in each specific precinct, every precinct manager has created their own WhatsApp group to report any public safety issues.

## URBAN MANAGEMENT IS AT THE HEART OF WHAT WE DO

We want to thank the VRCID additional rate payers for all the supportive messages we received during the past year.

In summary, our urban management efforts cover a wide range of responsibilities, from routine cleaning and maintenance to ensuring public safety. We are dedicated to innovative collaboration and committed to going the extra mile to create an environment that our VRCID community can take pride in.

We appreciate your ongoing support as we strive to establish a cleaner, safer, and more sustainable VRCID.

# URBAN MANAGEMENT SAFETY & SECURITY



**7 080**

Calls received  
in SOC



**8 076**

Incidents observed  
via CCTV



**1 441**

Storm water drains  
cleaned by VRCID



**58 235**

Incidents attended  
to by PSO



**382 595**

Public Safety Officers  
patrolled distance  
(km)



**824**

Graffiti removed



**162 647**

Bags of rubbish  
removed



**416**

Arrests made



**7 995**

C3's logged  
with COCT



**396**

Operations within  
SAPS/Law  
Enforcement



**2 530**

Vagrancy issues  
attended to



**199**

Fire related incidents  
attended to by the  
VRCID



**23**

Firearm related  
incidents attended  
to by the VRCID



**16**

Arson attended  
to by the VRCID



**401**

Accidents attended  
to by the VRCID

**VRCID**



**813**

Tons of litter  
collected by VRCID



**89**

Tons of litter  
collected by MES

**2022 TO 2023  
IN NUMBERS**



# CORPORATE GOVERNANCE

## CHARTER: FINANCIAL & HR MANAGEMENT COMMITTEE

**Hardus Zevenster (Chair); Allen Bosman; Johan Bester; Reg Barry; Geo Nel and Derek Bock**

### MEMBERSHIP

The Board will annually appoint a Financial & HR Management Committee consisting of at least four members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee. A representative nominated by the City will also be a member of this committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least four times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

### RESPONSIBILITIES

The Committee will in general be responsible to manage the financial affairs of the Company with reference to its approved Business Plan and Operational Budget. Furthermore, it will in general be responsible for the Company's intellectual capital including a supportive remuneration strategy. It is also involved in establishing and maintaining an effective operational and management team.

The Committee is specifically authorised to perform the following tasks:

A nominated committee member to have access to the VRCID's bank account to ensure that no improper transactions take place.

The above nominated committee member will at the end of each month or whenever a payment is made by the COO, be informed in writing of each transaction made and the reason thereof.

Such committee member will be the Committee representative in the event of any communication between this Committee and the appointed accounting officers if necessary.

The Chairman of the Board, who as a rule will always serve on this Committee, will together with the COO sign off on the Annual Financial Statements. The more comprehensive Annual Report on the VRCID's activities to be approved by the Board.

To ensure that the VRCID stays within its allocated budget.

To pre-approve all material capital expenses and the terms of all major service provider agreements.

To approve all unbudgeted or "out of the norm" types of expenses with a full explanation thereof before such expenses incurred.

To approve recommendations by the COO regarding possible fixed deposits (short, medium or long-term) with specific reference to surpluses.

To approve any local and international travel by the COO and staff.

To assist the COO, if deemed necessary, by conducting interviews for vacant staff positions.

To approve the appointment of staff on the recommendation of the COO.

To approve and or make recommendations on any staffing changes and or requirements which the COO may wish to implement.

To approve all staff bonuses and salary adjustments as and when motivated by the COO.

## CHARTER: OPERATIONAL COMMITTEE

**Johan Oosthuizen (Chair); Piet Badenhorst; Johan Bester; Lamesa Modak; Romanie Smithdorf, Allen Bosman, Reg Barry and Derek Bock**

### MEMBERSHIP

The Board will annually appoint an Operational Committee consisting of at least three members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least two times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

### RESPONSIBILITIES

The Committee will in general be responsible for developing and implementing an operational strategy for the Company in cooperation with the COO.

The Committee is specifically authorised to perform the following tasks:

The Committee to approve the request for additional manpower by the COO after which such request is then forwarded by the COO to the Financial and HR Committee for financial approval.

The Committee may at its discretion meet with the COO, Operational staff and the main Service providers as and when needed to discuss security concerns or general operational matters.

The Committee may at its discretion request to be briefed on deployment of operational personnel.

# CORPORATE GOVERNANCE

The Committee to consider all legal aspects regarding the operational activities of the Company.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

## CHARTER: EXECUTIVE COMMITTEE

**Hardus Zevenster (Chair); Johan Bester; Johan Oosthuizen, Geo Nel**

### MEMBERSHIP

The Board will annually appoint an Executive Committee consisting of at least four members, the majority of whom shall be non-executive directors. The Chairman of the Board will ex-officio be a member of the Committee and the COO will attend all meetings. A representative nominated by the City will also be a member of this committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

### RESPONSIBILITIES

The Committee will in general be responsible to assist the COO in urgent matters arising between Board meetings. In exceptional urgent matters the Committee may take interim decisions on behalf of the Board.

The Committee is specifically authorised to perform the following tasks:

The Committee will have the authority to make an immediate and well-informed decision in the event of an emergency or crisis. The Board to be informed thereof as soon as practically possible.

A nominated Committee member can stand-in for the COO in terms of decision making when and if the COO is not in a position to do so.

## CHARTER: SOCIAL DEVELOPMENT COMMITTEE

**Lamesa Modak (Chair); Geo Nel; Ciska Mouton and Derek Bock**

### MEMBERSHIP

The Board will annually appoint a Social Development Committee consisting of at least three members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least two times per year.

### RESPONSIBILITIES

The Committee will in general be responsible for developing a Social Development strategy for the Company in cooperation with the Social Development Manager and COO for consideration by the Board. After the approval of the strategy by the Board, the Committee will be responsible for overseeing the implementation thereof.

The Committee is specifically authorised to perform the following tasks:

The Committee to consider requests for additional funding by the Social Development Manager after which such requests are then forwarded by the COO to the Financial Committee for financial approval.

The Committee may at its discretion meet with the Social Development Manager and COO as and when needed to discuss general vagrancy, homelessness, anti-social behavioural etc. matters.

The Committee may at its discretion request to be briefed on the cooperation with the City of Cape Town and NGO's of choice within the VRCID.

The Committee may request a Director to accompany either the Social Development Manager and / or COO when he or she meets with the City of Cape Town on issues of mutual concern.



# VOORTREKKER ROAD CORRIDOR IMPROVEMENT DISTRICT NPC

(REGISTRATION NUMBER 1996/004458/08)

ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2023

**THESE ANNUAL FINANCIAL STATEMENTS WERE PREPARED BY:**

ROSLYN EACHUS - ACCOUNTANT

THESE ANNUAL FINANCIAL STATEMENTS HAVE BEEN AUDITED IN COMPLIANCE  
WITH THE APPLICABLE REQUIREMENTS OF THE COMPANIES ACT OF SOUTH AFRICA.

## GENERAL INFORMATION

<b>Country of incorporation and domicile</b>	South Africa
<b>Nature of business and principal activities</b>	To provide over and above the services rendered by SAPS and COCT, security, cleansing and social development support within the Voortrekker Road Corridor Improvement District.
<b>Directors</b>	PJ Badenhorst GS Zevenster AM Bosman RG Smithdorf SJ Oosthuizen LM Modak JP Bester RM Barry GP Nel SW Mouton
<b>Registered office</b>	3A Bell Park Cnr Durban and De Lange Road Bellville 7530
<b>Business address</b>	3A Bell Park Cnr Durban and De Lange Road Bellville 7530
<b>Postal address</b>	PO Box 902 Bellville Western Cape 7535
<b>Auditors</b>	Cecil Kilpin & Co. Chartered Accountants (SA) Registered Auditors
<b>Secretary</b>	PJ Badenhorst
<b>Company registration number</b>	1996/004458/08
<b>Level of assurance</b>	These annual financial statements have been audited in compliance with the applicable requirements of the Companies Act of South Africa.

## DIRECTORS' RESPONSIBILITIES AND APPROVAL

The directors are required by the Companies Act of South Africa, to maintain adequate accounting records and are responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is their responsibility to ensure that the annual financial statements fairly present the state of affairs of the company as at the end of the financial year and the results of its operations and cash flows for the period then ended, in conformity with the International Financial Reporting Standard for Small and Medium sized Entities. The external auditors are engaged to express an independent opinion on the annual financial statements.

The annual financial statements are prepared in accordance with the International Financial Reporting Standard for Small and Medium sized Entities and are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The directors acknowledge that they are ultimately responsible for the system of internal financial control established by the company and place considerable importance on maintaining a strong control environment. To enable the directors to meet these responsibilities, the directors set standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the company and all employees are required to maintain the highest ethical standards in ensuring the company's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the company is on identifying, assessing, managing and monitoring all known forms of risk across the company. While operating risk cannot be fully eliminated, the company endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The directors are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

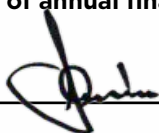
The directors have reviewed the company's cash flow forecast for the year to 30 June 2024 and, in the light of this review and the current financial position, they are satisfied that the company has or has access to adequate resources to continue in operational existence for the foreseeable future.

The external auditors are responsible for independently auditing and reporting on the company's annual financial statements. The annual financial statements have been examined by the company's external auditors and their report is presented on pages 23 to 24.

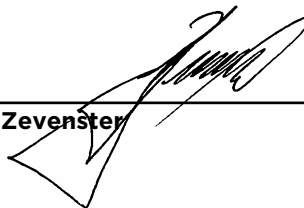
The annual financial statements set out on pages 25 to 31, which have been prepared on the going concern basis, were approved by the board and were signed on its behalf by:

### Approval of annual financial statements

JP Bester



GS Zevenster



Cape Town

Date: 22 August 2023

## COMPANY SECRETARY'S CERTIFICATION

In my capacity as company secretary, I hereby confirm that to the best of my knowledge and in terms of the Companies Act 2008, that for the year ended 30 June 2023, the company lodged with the Registrar of Companies all such returns as are required of a Company in terms of this Act and all such returns are true, correct and up to date.

Company Secretary



Date: 22 August 2023



# DIRECTORS' REPORT

The directors have pleasure in submitting their report on the annual financial statements of Voortrekker Road Corridor Improvement District NPC for the year ended 30 June 2023.

## 1. REVIEW OF FINANCIAL RESULTS AND ACTIVITIES

The annual financial statements have been prepared in accordance with International Financial Reporting Standard for Small and Medium sized Entities and the requirements of the Companies Act of South Africa. The accounting policies have been applied consistently compared to the prior year.

Full details of the financial position, results of operations and cash flows of the company are set out in these annual financial statements.

The Voortrekker Road Corridor Improvement District NPC is engaged in providing over and above services rendered by SAPS and the City of Cape Town ("COCT"), security, cleansing and social development support within the Voortrekker Road Corridor Improvement District and operates principally in South Africa.

During the 2016 financial year the VRCID and the City of Cape Town concluded a property lease agreement whereby the VRCID manages certain public parking areas on behalf of the City of Cape Town. Subsequently, the VRCID concluded a parking management agreement with Safe2Park Managed Services (Pty) Ltd ("S2P"). The net income derived from these two agreements is to be utilised in the support of the VRCID's principle activities. These two agreements reached an end of their agreed upon term on 30 June 2020. Notwithstanding all the Board's efforts to formally extend the term of the original agreement or to negotiate a new agreement with effect from 1 July 2020, nothing has yet been finalised. The VRCID has in the meantime in the interest of both the COCT and the VRCID continued to act as the City's custodian of the relevant parking areas without a formal leasing agreement being in place. They could not afford the Bellville CBD to degenerate further from the state in which is currently is. The VRCID's actions in this regard are aligned with the Mayor's vision for a "Future Bellville City" which is clean and safe. It should also be noted that no provision has been made in these financial statements for any costs related to parking management.

The special rating area is financed by additional property rates levied on all commercial properties by the COCT on the Improvement District's behalf, within the boundaries of the Voortrekker Road Corridor Improvement District.

The net deficit of the company for the current year was R195,804 (2022 surplus of R177,847).

## 2. DIRECTORS

The directors in office at the date of this report are as follows:

### Directors

PJ Badenhorst	AM Bosman	SJ Oosthuizen	JP Bester	GP Nel
GS Zevenster	RG Smithdorf	LM Modak	RM Barry	SW Mouton

There have been no changes to the directorate for the period under review.

## 3. EVENTS AFTER THE REPORTING PERIOD

The directors are not aware of any material event which occurred after the reporting date and up to the date of this report.

## 4. GOING CONCERN

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

The directors believe that the company has adequate financial resources to continue in operation for the foreseeable future and accordingly the annual financial statements have been prepared on a going concern basis. The directors have satisfied themselves that the company is in a sound financial position and that it has access to sufficient borrowing facilities to meet its foreseeable cash requirements. The directors are not aware of any new material changes that may adversely impact the company. The directors are also not aware of any material non-compliance with statutory or regulatory requirements or of any pending changes to legislation which may affect the company.

## 5. AUDITORS

Cecil Kilpin & Co. continued in office as auditors for the company for 2023.

## 6. SECRETARY

The company secretary is PJ Badenhorst.

## 7. RESERVES

Accumulated reserves on 30 June 2023 was R 6,958,245 (2022: R 7,154,049). These reserves comply with the COCT's minimum reserve guidelines for 2023 R 4,821,358 (2022: R 4,367,615), equal to 2 month's budgeted operational expense plus VAT thereon. The board decided to set aside another month's operational expense plus VAT and has no intention to grow it in excess thereof. The non receipt of retention funds from COCT during the year was countered by an increase in investment income received and a reduction in the number of special projects.

# INDEPENDENT AUDITOR'S REPORT

## TO THE MEMBERS OF VOORTREKKER ROAD CORRIDOR IMPROVEMENT DISTRICT NPC

### OPINION

We have audited the annual financial statements of Voortrekker Road Corridor Improvement District NPC (the company) set out on pages 25 to 31, which comprise the statement of financial position as at 30 June 2023, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and the notes to the annual financial statements, including a summary of significant accounting policies.

In our opinion, the annual financial statements present fairly, in all material respects, the financial position of Voortrekker Road Corridor Improvement District NPC as at 30 June 2023, and its financial performance and cash flows for the year then ended in accordance with the International Financial Reporting Standard for Small and Medium sized Entities and the requirements of the Companies Act of South Africa.

### BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Annual Financial Statements section of our report. We are independent of the company in accordance with the Independent Regulatory Board for Auditors' Code of Professional Conduct for Registered Auditors (IRBA Code) and other independence requirements applicable to performing audits of annual financial statements in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the corresponding sections of the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards). We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### OTHER INFORMATION

The directors are responsible for the other information. The other information comprises the information included in the document titled "Voortrekker Road Corridor Improvement District NPC annual financial statements for the year ended 30 June 2023", which includes the Directors' Report as required by the Companies Act of South Africa and the supplementary information as set out on page 32. The other information does not include the annual financial statements and our auditor's report thereon.

Our opinion on the annual financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the annual financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the annual financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



## RESPONSIBILITIES OF THE DIRECTORS FOR THE ANNUAL FINANCIAL STATEMENTS

The directors are responsible for the preparation and fair presentation of the annual financial statements in accordance with the International Financial Reporting Standard for Small and Medium sized Entities and the requirements of the Companies Act of South Africa, and for such internal control as the directors determine is necessary to enable the preparation of annual financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the annual financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### Auditor's Responsibilities for the Audit of the Annual Financial Statements

Our objectives are to obtain reasonable assurance about whether the annual financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual financial statements.

As part of an audit in accordance with International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the annual financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the annual financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the annual financial statements, including the disclosures, and whether the annual financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



**Cecil Kilpin & Co.**  
**Chartered Accountants (SA)**  
**Registered Auditors**  
**Per partner: Dylan Cox**

**Century City**  
**Date: 22 August 2023**

## STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2023

	Note(s)	2023 R	2022 R
<b>Assets</b>			
<b>Non-Current Assets</b>			
Property, plant and equipment	2	652,250	427,558
<b>Current Assets</b>			
Trade and other receivables	3	211,735	345,590
Current tax receivable		4,599	-
Cash and cash equivalents	4	6,366,712	6,420,815
		<b>6,583,046</b>	<b>6,766,405</b>
<b>Total Assets</b>		<b>7,235,296</b>	<b>7,193,963</b>
<b>Equity and Liabilities</b>			
<b>Equity</b>			
Retained income		6,958,245	7,154,049
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Trade and other payables	5	277,051	38,290
Current tax payable		-	1,624
		<b>277,051</b>	<b>39,914</b>
<b>Total Equity and Liabilities</b>		<b>7,235,296</b>	<b>7,193,963</b>

## STATEMENT OF COMPREHENSIVE INCOME

	Note(s)	2023 R	2022 R
Revenue	6	25,154,913	22,787,554
Other income	7	1,462,720	748,694
Operating expenses		(27,137,729)	(23,548,463)
<b>Operating deficit</b>		<b>(520,096)</b>	<b>(12,215)</b>
Investment revenue	9	439,607	249,334
Finance costs	10	(547)	(3,458)
<b>(Deficit) / Surplus before taxation</b>		<b>(81,036)</b>	<b>233,661</b>
Taxation	11	(114,768)	(55,814)
<b>(Deficit) / Surplus for the year</b>		<b>(195,804)</b>	<b>177,847</b>
Other comprehensive income			
<b>Total comprehensive (deficit) / surplus for the year</b>		<b>(195,804)</b>	<b>177,847</b>



## STATEMENT OF CHANGES IN EQUITY

	Retained Income R	Total Equity R
<b>Balance at 01 July 2021</b>	<b>6,976,202</b>	<b>6,976,202</b>
Surplus for the year	177,847	177,847
Other comprehensive income	-	-
<b>Total comprehensive income for the year</b>	<b>177,847</b>	<b>177,847</b>
<b>Balance at 01 July 2022</b>	<b>7,154,049</b>	<b>7,154,049</b>
Deficit for the year	(195,804)	(195,804)
Other comprehensive income	-	-
<b>Total comprehensive loss for the year</b>	<b>(195,804)</b>	<b>(195,804)</b>
<b>Balance at 30 June 2023</b>	<b>6,958,245</b>	<b>6,958,245</b>

## STATEMENT OF CASH FLOWS

	Note(s)	2023 R	2022 R
<b>Cash flows from operating activities</b>			
Cash receipts from stakeholders		26,751,487	23,536,248
Cash paid to suppliers and employees		(26,675,908)	(23,441,154)
Cash generated from operations	12	75,580	95,094
Interest income		439,607	249,334
Finance costs		(547)	(3,458)
Tax paid	13	(120,991)	(251,798)
<b>Net cash from operating activities</b>		<b>393,649</b>	<b>89,172</b>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment	2	(447,752)	(59,130)
<b>Total cash movement for the year</b>		<b>(54,103)</b>	<b>30,042</b>
Cash and cash equivalents at the beginning of the year		6,420,815	6,390,773
<b>Total cash at end of the year</b>	<b>4</b>	<b>6,366,712</b>	<b>6,420,815</b>

# ACCOUNTING POLICIES

## 1. BASIS OF PREPARATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The annual financial statements have been prepared on a going concern basis in accordance with the International Financial Reporting Standard for Small and Medium sized Entities, and the Companies Act of South Africa. The annual financial statements have been prepared on the historical cost basis, except for the measurement of investment properties and certain financial instruments at fair value, and incorporate the principal accounting policies set out below. They are presented in South African Rands.

These accounting policies are consistent with the previous period.

### 1.1 PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are tangible assets which the company holds for its own use or for rental to others and which are expected to be used for more than one period.

Property, plant and equipment is initially measured at cost.

Cost includes costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

Property, plant and equipment is subsequently stated at cost less accumulated depreciation and any accumulated impairment losses, except for land which is stated at cost less any accumulated impairment losses.

Depreciation of an asset commences when the asset is available for use as intended by management. Depreciation is charged to write off the asset's carrying amount over its estimated useful life to its estimated residual value, using a method that best reflects the pattern in which the asset's economic benefits are consumed by the company.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Depreciation method	Average useful life
Furniture and fixtures	Straight line	6 years
Motor vehicles	Straight line	5 years
Office equipment	Straight line	6 years
IT equipment	Straight line	3 years
Security systems	Straight line	3 years

When indicators are present that the useful lives and residual values of items of property, plant and equipment have changed since the most recent annual reporting date, they are reassessed. Any changes are accounted for prospectively as a change in accounting estimate.

Impairment tests are performed on property, plant and equipment when there is an indicator that they may be impaired. When the carrying amount of an item of property, plant and equipment is assessed to be higher than the estimated recoverable amount, an impairment loss is recognised immediately in profit or loss to bring the carrying amount in line with the recoverable amount.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its continued use or disposal. Any gain or loss arising from the derecognition of an item of property, plant and equipment, determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item, is included in profit or loss when the item is derecognised.

### 1.2 FINANCIAL INSTRUMENTS

#### Initial measurement

Financial instruments are initially measured at the transaction price (including transaction costs except in the initial measurement of financial assets and liabilities that are measured at fair value through profit or loss) unless the arrangement constitutes, in effect, a financing transaction in which case it is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.



## Financial instruments at amortised cost

These include loans, trade receivables and trade payables. They are subsequently measured at amortised cost using the effective interest method. Debt instruments which are classified as current assets or current liabilities are measured at the undiscounted amount of the cash expected to be received or paid, unless the arrangement effectively constitutes a financing transaction.

At each reporting date, the carrying amounts of assets held in this category are reviewed to determine whether there is any objective evidence of impairment. If there is objective evidence, the recoverable amount is estimated and compared with the carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit or loss.

### 1.3 TAX

#### Tax expenses

Tax expense is recognised in terms of Section 10(1)(e).

### 1.4 IMPAIRMENT OF ASSETS

The company assesses at each reporting date whether there is any indication that property, plant and equipment may be impaired.

If there is any such indication, the recoverable amount of any affected asset (or group of related assets) is estimated and compared with its carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit or loss.

If an impairment loss subsequently reverses, the carrying amount of the asset (or group of related assets) is increased to the revised estimate of its recoverable amount, but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset (or group of assets) in prior years. A reversal of impairment is recognised immediately in profit or loss.

### 1.5 GOVERNMENT GRANTS

Grants that do not impose specified future performance conditions are recognised in income when the grant proceeds are receivable.

Grants that impose specified future performance conditions are recognised in income only when the performance conditions are met.

Grants received before the revenue recognition criteria are satisfied are recognised as a liability.

Grants are measured at the fair value of the asset received or receivable.

### 1.6 REVENUE

Revenue is recognised to the extent that the company has transferred the significant risks and rewards of ownership of goods to the buyer, or has rendered services under an agreement provided the amount of revenue can be measured reliably and it is probable that economic benefits associated with the transaction will flow to the company. Revenue is measured at the fair value of the consideration received or receivable, excluding sales taxes and discounts.

Support from the company objectives through non monetary support and contributions are recognised in the annual report.

Interest is recognised, in profit or loss, using the effective interest rate method.

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

### 2. PROPERTY, PLANT AND EQUIPMENT

	2023			2022		
	Cost or revaluation	Accumulated depreciation and impairment	Carrying value	Cost or revaluation	Accumulated depreciation and impairment	Carrying value
Furniture and fixtures	153,471	(132,157)	21,314	153,471	(110,616)	42,855
Motor vehicles	1,172,381	(670,030)	502,351	733,628	(590,510)	143,118
Office equipment	235,847	(151,829)	84,018	235,847	(118,948)	116,899
IT equipment	320,039	(275,473)	44,566	311,040	(254,012)	57,028
Leasehold improvements	338,281	(338,281)	-	338,281	(270,624)	67,657
Security systems	8,668	(8,667)	1	8,668	(8,667)	1
<b>Total</b>	<b>2,228,687</b>	<b>(1,576,437)</b>	<b>652,250</b>	<b>1,780,935</b>	<b>(1,353,377)</b>	<b>427,558</b>

#### 2023 | RECONCILIATION OF PROPERTY, PLANT AND EQUIPMENT

	Opening balance	Additions	Depreciation	Closing balance
Furniture and fixtures	42,855	-	(21,541)	21,314
Motor vehicles	143,118	438,753	(79,520)	502,351
Office equipment	116,899	-	(32,881)	84,018
IT equipment	57,028	8,999	(21,461)	44,566
Leasehold improvements	67,657	-	(67,657)	-
Security systems	1	-	-	1
	<b>427,558</b>	<b>447,752</b>	<b>(223,060)</b>	<b>652,250</b>

#### 2022 | RECONCILIATION OF PROPERTY, PLANT AND EQUIPMENT

	Opening balance	Additions	Depreciation	Closing balance
Furniture and fixtures	64,396	-	(21,541)	42,855
Motor vehicles	215,326	-	(72,208)	143,118
Office equipment	149,781	-	(32,882)	116,899
IT equipment	10,029	59,130	(12,131)	57,028
Leasehold improvements	135,313	-	(67,656)	67,657
Security systems	1	-	-	1
	<b>574,846</b>	<b>59,130</b>	<b>(206,418)</b>	<b>427,558</b>

	2023 R	2022 R
<b>3. TRADE AND OTHER RECEIVABLES</b>		
Trade receivables	160,101	277,630
Prepayments	-	16,325
Deposits	51,634	51,635
	<b>211,735</b>	<b>345,590</b>



## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

	2023 R	2022 R
<b>4. CASH AND CASH EQUIVALENTS</b>		
<b>Cash and cash equivalents consist of:</b>		
Cash on hand	275	-
Bank balances	6,366,437	6,420,815
	<b>6,366,712</b>	<b>6,420,815</b>
<b>5. TRADE AND OTHER PAYABLES</b>		
Trade payables	1,588	11,030
VAT	60,463	26,911
Other payable	215,000	349
	<b>277,051</b>	<b>38,290</b>
<b>6. REVENUE</b>		
Revenue - Additional rates received	25,154,913	22,787,554
<b>7. OTHER INCOME</b>		
Donation received	145,974	21,325
Insurance claim received	6,148	7,826
Other income - EPWP	657,774	-
Other recovery	40,950	29,563
Parking management fee	42,370	115,000
Rental recovery	569,504	574,980
	<b>1,462,720</b>	<b>748,694</b>
<b>8. AUDITOR'S REMUNERATION</b>		
Fees	32,100	31,125
<b>9. INVESTMENT REVENUE</b>		
<b>Interest revenue</b>		
Bank	439,607	249,334
<b>10. FINANCE COSTS</b>		
Interest paid - SARS	547	3,458
<b>11. TAXATION</b>		
<b>Major components of the tax expense</b>		
<b>Current taxation</b>		
South African normal tax - year	104,722	55,814
South African normal tax - prior period (over) under provision	10,046	-
	<b>114,768</b>	<b>55,814</b>

The non-profit company is subject to tax at the company rate of 27% (2022:28%) on the net investment income, in excess of R 50,000, in terms of Section 10(1)(e) of the Income Tax Act.

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

	2023 R	2022 R
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### 12. CASH GENERATED FROM OPERATIONS

Net (loss) profit before taxation	(81,036)	233,661
<b>Adjustments for:</b>		
Depreciation	223,060	206,418
Investment income	(439,607)	(249,334)
Finance costs	547	3,458
<b>Changes in working capital:</b>		
Trade and other receivables	133,854	(16,325)
Trade and other payables	238,762	(82,784)
	<b>75,580</b>	<b>95,094</b>

### 13. TAX PAID

Balance at beginning of the year	(1,624)	(197,608)
Current tax for the year recognised in profit or loss	(114,768)	(55,814)
Balance at end of the year	(4,599)	1,624
	<b>(120,991)</b>	<b>(251,798)</b>

### 14. RELATED PARTIES

#### Relationships

Common Directors

Bubesi Investments 34 Proprietary Limited  
Radio Tygerberg NPO  
Greater Tygerberg Partnerships NPO

#### Related party balances and transactions with other related parties

#### Related party balances

#### Amounts included in Trade receivable (Trade Payable) regarding related parties

Greater Tygerberg Partnerships NPO	-	(11,033)
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#### Related party transactions

#### Office expense paid to (received from) related parties

Greater Tygerberg Partnerships NPO	128,070	131,124
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#### Rent paid to (received from) related parties

Greater Tygerberg Partnerships NPO	(358,450)	(360,193)
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### 15. DIRECTORS' AND PRESCRIBED OFFICER'S REMUNERATION

No emoluments were paid to the directors or any individuals holding a prescribed office during the year.



## DETAILED INCOME STATEMENT

	Note(s)	2023 R	2022 R
<b>Revenue</b>			
Revenue - Additional Rates Received		25,154,913	22,787,554
<b>Other income</b>			
Donations received		145,974	21,325
Insurance claim received		6,148	7,826
Other expense recoveries		40,950	29,563
Parking management fee		42,370	115,000
EPWP Project claims		657,774	-
Rental recovery		569,504	574,980
		<b>1,462,720</b>	<b>748,694</b>
<b>Expenses</b> (Refer below for details)		<b>(27,137,729)</b>	<b>(23,548,463)</b>
<b>Operating deficit</b>		<b>(520,096)</b>	<b>(12,215)</b>
Investment income	9	439,607	249,334
Finance costs	10	(547)	(3,458)
		<b>439,060</b>	<b>245,876</b>
<b>(Deficit) / Surplus before taxation</b>		<b>(81,036)</b>	<b>233,661</b>
Taxation	11	(114,768)	(55,814)
<b>(Deficit) / Surplus for the year</b>		<b>(195,804)</b>	<b>177,847</b>
<b>Operating expenses</b>			
Accounting fees		78,590	72,840
Advertising		308,336	311,524
Auditors remuneration	8	32,100	31,125
Bank charges		10,832	7,620
Catering and food		37,716	33,446
Cleansing		3,726,626	3,254,604
Computer expenses		26,373	37,192
Depreciation		223,060	206,418
Employee costs		3,754,593	3,245,042
Environmental upgrading		294,335	61,887
EPWP Project - development costs		167,347	-
EPWP Project - staff costs		504,821	-
Insurance		68,724	56,351
Law enforcement		461,880	366,818
Legal expenses		117,538	-
Meeting expense		19,896	15,194
Motor vehicle expense		70,997	-
Office cleaning		41,936	42,863
Other expenses		74,119	117,667
Parking management fee - Ad hoc expense		4,567	59
Printing and stationery		83,112	73,936
Project - Centre of Hope		460,000	-
Project - VRCID Launch event		88,679	15,361
Project - additional public safety		-	1,423,495
Project - Social upliftment		-	225,154
Project - Staff medical		-	9,489
Public Safety		15,052,605	12,742,233
Rent and Utilities		698,651	625,515
Repairs and maintenance		77,307	152,284
Secretarial fees		7,250	12,175
Social upliftment		308,015	205,068
Staff welfare		46,886	-
Telecommunications		183,155	165,835
Travel - local		42,293	37,268
Travel - overseas		65,390	-
		<b>27,137,729</b>	<b>23,548,463</b>

The supplementary information presented on this page does not form part of the annual financial statements and is unaudited.









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