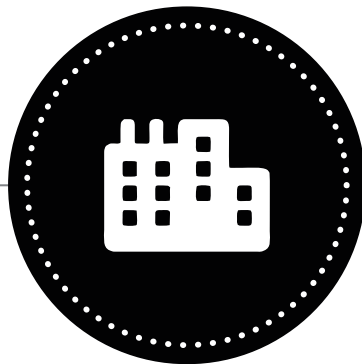


VOORTREKKER ROAD **CORRIDOR IMPROVEMENT DISTRICT**



ANNUAL REPORT
2023/24

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1 VRCID'S GENERAL INFORMATION

REGISTERED NAME:

Voortrekker Road Corridor Improvement District NPC

REGISTRATION NO:

1996/004458/08

PHYSICAL ADDRESS:

3A Bellpark, Cnr Durban & De Lange Road, Bellville, 7530

POSTAL ADDRESS:

PO Box 902, Bellville, Western Cape, 7535

TELEPHONE NUMBER:

+27 (0)21 823 6713

EMAIL ADDRESS:

derek.bock@vrcid.co.za

WEBSITE ADDRESS:

www.vrcid.co.za

EXTERNAL AUDITORS:

Cecil Kilpin & Co. | We are proud to have had 12 uninterrupted financial years with the same auditors, ensuring the integrity and transparency of the VRCID's operations.

BANKER'S INFORMATION:

ABSA, Strand Street, Bellville

COMPANY SECRETARY:

PJ Badenhorst [Laubscher & Hattingh Attorneys]

VRCID COO:

Derek Bock, +27 (0)21 823 6713, derek.bock@vrcid.co.za

VRCID 24-HOUR EMERGENCY NUMBER:

072 792 7168

MESSAGE FROM THE CHAIRMAN, HARDUS ZEVENSTER

As we celebrate 12 years of success at the Voortrekker Road Corridor Improvement District (VRCID), I am proud to reflect on what we have accomplished together this past year. As always, we have focussed our efforts on the safety and security of the people within the VRCID, the cleaning of our area and of course, one of our more rewarding goals of uplifting our area with our social strategy.

One of our most significant accomplishments has been the establishment of the Centre of Hope, a holistic initiative in collaboration with Mould Empower Serve (MES), which aims to address the complex issue of homelessness. I am thrilled to announce that the International Downtown Association (IDA) recognised the VRCID and MES with the prestigious Downtown Achievement Award of Excellence for our work on the Centre of Hope.

This award acknowledges an excellent response to urban management challenges, and our holistic approach to homelessness was celebrated by a jury of industry professionals. Receiving this award underscores the strength of our partnership with MES, our dedicated social development partner in Bellville and Parow. This recognition highlights the power of public-private collaboration in helping those in need. Through the Centre of Hope, we've shown that it's possible to bring individuals off the streets and offer them hope, even if only through a safe place to sleep. My sincerest gratitude is extended to Ilse Maartens, the MES Cape Town Manager, her exemplary team, and our former Social Development Manager, Wilma Piek, for their unwavering commitment to advancing this project.

One constant within the VRCID has been the unwavering dedication of the team, led by Derek Bock. Operationally, there have been some changes within the team, with new personnel joining the organisation. While staff turnover can present challenges, it also offers an opportunity to infuse the organisation with new energy and talent. We are also proud that the VRCID is being used as an example, assisting other CIDs in getting off the ground. The CID concept works, and it will always remain our focus.



HARDUS ZEVENSTER
CHAIRMAN

The VRCID's commitment to collaborating with partners like the City of Cape Town, SAPS, social welfare services, and our security and cleaning partner, Securitas, ensures that the VRCID remains a safe, clean, and caring environment. The strength of these collaborations is a testament to the spirit of teamwork and dedication that drives us forward.

Since the onset of the COVID-19 pandemic, the government has demonstrated a heightened level of engagement in addressing critical issues, such as the illegal dwellings and homelessness that continue to pose a significant challenge in our area. The recent increase in law enforcement personnel in the Bellville CBD is a direct result of this enhanced collaboration. Mayor Geordin Hill-Lewis and Alderman JP Smith have spearheaded the deployment of 18 additional law enforcement officers to Bellville. This initiative is part of a broader effort by the City of Cape Town to enhance safety and stimulate economic activity in key central business districts. Mayor Hill-Lewis has underscored the value of allocating dedicated resources to foster trust within the community, and we are already witnessing the positive outcomes of these efforts.

While we have made tremendous strides, it is important to acknowledge that the VRCID area remains a challenging one. Issues such as illegal structures, homelessness, and crime persist, and more resources are needed from local and provincial governments to address these challenges fully. The influx of illegal immigrants and vagrancy in the surrounding areas is a growing concern, and we need continued support to keep pushing forward.

In the short and medium term, one of our key goals is to address homelessness through the creation of more safe spaces. We urge everyone to support shelters and to give responsibly rather than on the streets, as this will help us address the criminal elements within the VRCID more effectively. Our ongoing collaboration with the SAPS will be critical in tackling these issues head-on.

I want to extend a special thanks to our VRCID board of directors, who work tirelessly and without compensation to ensure the organisation runs smoothly. Their commitment behind the scenes is what allows us to keep functioning at such a high level.

To our VRCID additional rate payers, thank you for your continued support. Your contributions are vital to the work we do, and we are grateful for your trust in us.

In closing, I want to remind everyone that it is impossible for a single organisation to transform a community. Collective effort is essential. Too many people sit back and watch, but the challenges we face are too vast for complacency. It will take all of us to overcome the obstacles ahead, but I believe, together, we can continue to make a real difference.

As Winston Churchill once said, “Birds raised in a cage think flying is a disease.” Let’s refuse to be boxed in by old ways of thinking. Let’s embrace innovation and continue to soar toward greater heights.



PHOTO COURTESY OF TYGERBURGER

MESSAGE FROM THE COO, DEREK BOCK

STRENGTHENING COMMUNITIES: DRIVING INNOVATION, ENHANCING SAFETY, AND CULTIVATING SUSTAINABLE GROWTH

As we reflect on the past year, the theme of strengthening communities through innovation, safety & cleaning, and sustainable growth resonates deeply with the work we have undertaken at the Voortrekker Road Corridor Improvement District (VRCID). The value of City Improvement Districts (CIDs) in Cape Town cannot be overstated.

Our achievements in the **2023/24** period highlight not only our commitment to these principles but also the power of collaboration in achieving lasting impact.

Our Public Safety Officers patrolled an impressive **384,893 kilometers**, a testament to our relentless drive to keep our precinct secure and accessible. Though we attended to fewer incidents overall - **34,558 in 2023/24**, down from **58,235 in 2022/23** - this reduction speaks to the effectiveness of our preventive measures and the strengthening of our safety protocols.

The increase in arrests, from **416** in the previous year to **608 in 2023/24**, demonstrates our focused efforts in combating criminal activities in partnership with the SAPS, Law Enforcement, and Neighbourhood Watches.

Our commitment to cleanliness has also seen significant progress, with **184,805 bags** of rubbish removed in the **2023/24** period, surpassing last year's total of **162,647**. Every corner of the VRCID area reflects our dedication to beautifying the environment, contributing not only to safety but also to the community's well-being.

The consistent rise in the number of vagrancy issues we've attended to - **3,348 in 2023/24** compared to **2,530** in the previous year - underscores the importance of continuing our innovative, holistic approach to social development.



DEREK BOCK
CHIEF OPERATING OFFICER

Innovation has been critical to our success, particularly in the adoption of advanced technologies. Tools like body cameras, face recognition systems, and in-vehicle cameras have become invaluable assets in our mission to maintain and enhance public safety. These technologies, coupled with the dedication of our team, have allowed us to address crime prevention in new, more effective ways, enabling us to stay ahead of challenges.

Thank you to our service provider, **Securitas**, and all departments at the City of Cape Town, including Law Enforcement, for their steadfast support.

A critical part of our innovation also includes social development. Our social team has continued its hands-on approach by visiting hotspots within the VRCID area, working tirelessly to provide support and services to those in need. We remain committed to engaging with individuals begging at intersections, offering them alternatives while urging the public to give responsibly. It is through compassion, combined with strategic intervention, that we continue to create lasting change.

The winter of 2024 was one of the longest and wettest Cape Town has seen in years. Yet, together, we ensured that the homeless were well-served during these extreme conditions, thanks in large part to the generous donations from our community. Your contributions to our shelter partners were crucial in offering a safe space to those who needed it most.

I'd like to congratulate MES and the City of Cape Town on the launch of the Durbanville Safe Space. This new shelter brings renewed hope to homeless individuals in the Northern Suburbs, following the legacy of MES's first Safe Space in Bellville, which was and still is financially backed by the VRCID. The Centre of Hope in Parow, recognised by the prestigious IDA award, stands as a powerful

testament to the impact of collaboration in addressing homelessness, providing meaningful support, and creating safe spaces for those in need. These initiatives are restoring dignity to shelters and their surroundings, aligned with South Africa's Bill of Rights, Chapter 2, Section 24, which guarantees everyone the right to an environment that is not harmful to their health or well-being.

Operationally, we've experienced some changes with new staff joining the VRCID, and I'm excited to introduce them to you. Michelle Lambrechts-De Jongh, our new Social Development Manager, brings extensive experience in social work, particularly in areas like child protection, forensic assessment, and interventions related to vulnerable populations. She has been a crucial addition to our team.

Additionally, we have two new precinct managers: Frederick Adriaanse (Freddy), who has a background in property administration and human resources, and Shea Manuel, whose law enforcement experience at the City of Cape Town, coupled with his local knowledge as a Parow resident, make him an invaluable asset to our efforts in enhancing safety and security in the area. We are fortunate to welcome this dynamic new talent to the VRCID team.

Our staff's commitment is visible not only in their daily duties but also in the time they dedicate outside of work. Many have volunteered their personal time to serve on the Bellville Youth Crime Prevention Desk, further highlighting their dedication to uplifting our community.

I also want to express my deepest gratitude to Wilma Piek and Leonie van der Merwe for their commitment and compassion. We wish them both all the best in their future endeavors, knowing they will continue to make a positive impact wherever they go.

None of these achievements would be possible without the continued collaboration between the VRCID, City of Cape Town, SAPS Bellville, SAPS Parow, our community partners like the Greater Tygerberg Partnership (GTP) and our service provider, Securitas. Together, we have executed effective crime prevention operations, uplifting our environment corner by corner, and

contributing to the vibrancy and safety of Bellville and Parow.

As we move forward, we remain steadfast in our mission to strengthen our community, drive innovation, and promote sustainable growth.

Thank you to the VRCID Board for your unwavering support, and to our community for continuing to believe in our shared vision. **Together, we will continue to make a lasting difference.**



4

STATEMENT OF DIRECTORS' RESPONSIBILITY AND CONFIRMATION OF ACCURACY OF THE ANNUAL REPORT

We confirm that, to the best of our knowledge:

All relevant financial information disclosed in the annual report are consistent with the annual financial statements audited by **Cecil Kilpin & Co.**

The directors consider the annual report, taken as a whole, to be accurate, fair, balanced and free of material omissions.

The Financial Statements, prepared in accordance with the applicable accounting standards, give a true and fair view of the assets, liabilities, and financial position of the company.

The external auditors have been engaged to express an independent opinion on the annual financial statements.

Approved by the board on **Tuesday, 20 August 2024** and signed on behalf by:



CHAIRPERSON OF THE BOARD
Hardus Zevenster
22 October 2024



DEPUTY CHAIRPERSON OF THE BOARD
Johan Bester
22 October 2024



COMPANY SECRETARY
Piet Badenhorst
22 October 2024

5 STRATEGIC OVERVIEW

As the Voortrekker Road Corridor Improvement District (VRCID) reflects on 12 years of operation, we remain steadfast in our mission to foster economic growth, enhance safety, and promote cleanliness, while driving social upliftment within the Bellville and Parow communities.

Over the past year, our ongoing commitment to strengthening urban management and revitalizing public spaces— in close partnership with the City of Cape Town— has allowed us to continue making a meaningful impact on the lives of those we serve.

This year's theme, Strengthening Communities: Driving Innovation, Enhancing Safety, and Cultivating Sustainable Growth, encapsulates our vision for a future defined by resilience, collaboration, and sustainable progress. Together, we are building a thriving, inclusive urban corridor that fosters long-term prosperity for all.

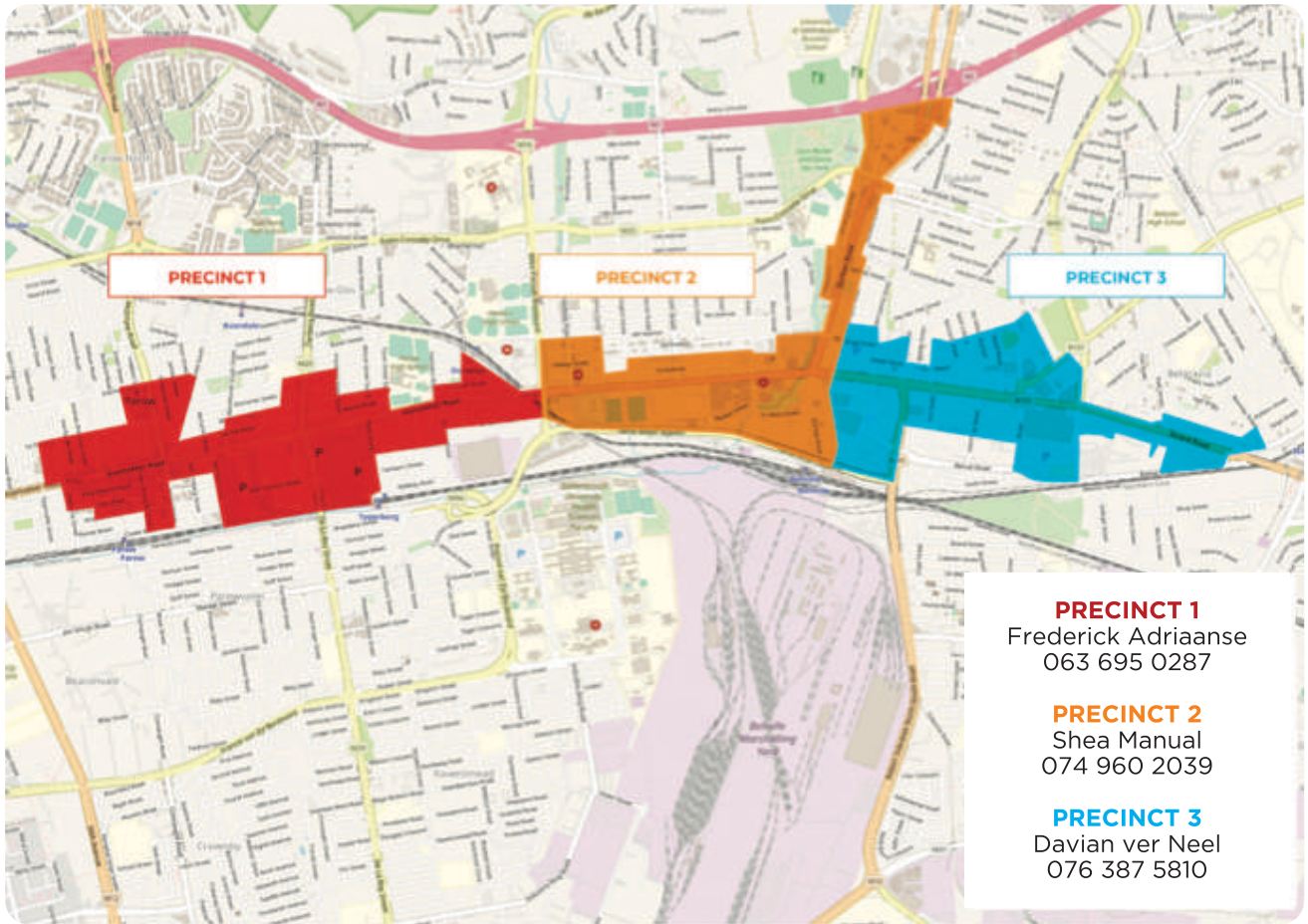
OUR VISION:

To create and maintain an urban environment along the Voortrekker Road Corridor that is clean, safe and sustainable.

OUR MISSION:

To improve and upgrade the public environment for the benefit of all.





6 STATUTORY MANDATE

The Voortrekker Road Corridor Improvement District (VRCID) was established in 2012 as a Special Ratings Area (SRA) to service the area in and around Voortrekker Road in Bellville and Parow.

It provides supplementary services to the City of Cape Town (CCT) in line with the CID By-law and Section 22 of the Municipal Property Rates Act. Funded by special levies paid by commercial property owners, the VRCID enhances urban management - covering safety, cleaning, and public space upgrades - while also driving social upliftment.

Led by COO Derek Bock and its own board of directors, the VRCID collaborates across both public and private sectors to promote and manage the area. The organisation operates under the oversight of the CCT, adhering to public procurement principles enshrined in Section 217 of the Constitution of South Africa.



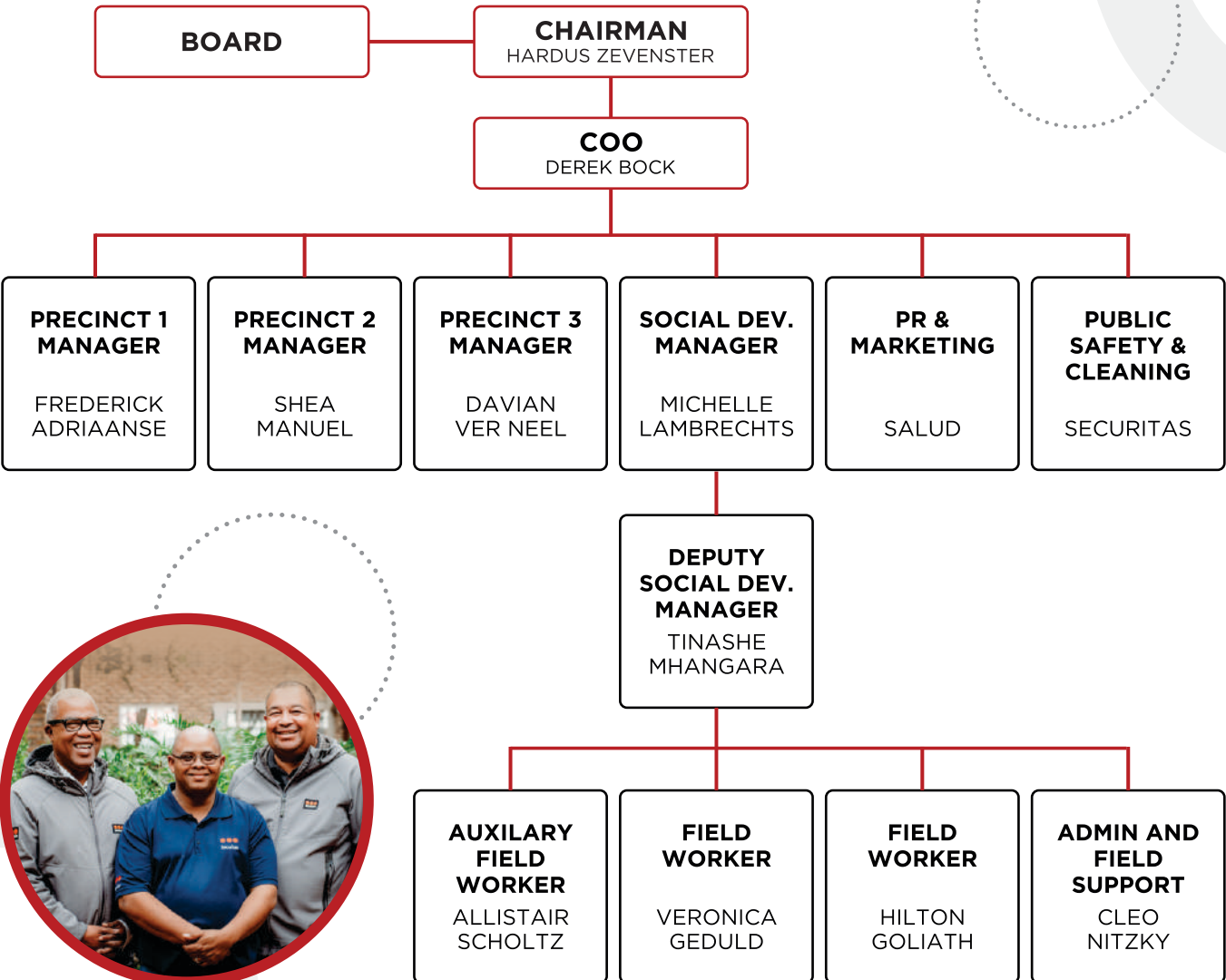
ENHANCING URBAN MANAGEMENT:

The VRCID, together with our trusted service provider Securitas, ensures comprehensive urban management by covering public safety, cleaning, and public space upgrades, contributing to the vibrancy and safety of Bellville and Parow.



7

ORGANISATIONAL STRUCTURE



VRCID SOCIAL DEVELOPMENT DEPARTMENT

The VRCID Social Development team is dedicated to providing support to homeless adults and children within the VRCID area through a coordinated approach that focuses on advocacy, outreach, and rehabilitation. By fostering partnerships with NGOs, NPOs, and other key stakeholders, the team ensures that homeless individuals have access to proper services.

The Social Development Team's primary objective is to facilitate the reintegration of homeless individuals back into the community through a holistic approach that encompasses social relief, rehabilitation, work readiness, and family reunification.

THE CORE OBJECTIVES ARE AS FOLLOWS:

1. Social Relief, Outreach- and Awareness Services
2. Change Readiness and Rehabilitation Support
3. Work Readiness and Skills Development
4. Exit, Reintegration, and Reunification

SOCIAL RELIEF, OUTREACH, AND AWARENESS SERVICES

The VRCID Social Development team works closely with NGOs and NPOs to provide essential services to the homeless population within the VRCID area. The team's objective is to gain an understanding of the support needs of homeless residents, and to ensure they have access to support services. Fieldworkers interact on a daily basis with individuals in identified hotspot areas with the objective of building relationships and connecting them with services such as psycho-social support, rehabilitation, accommodation, and family reunification.

The team's Social Intervention Plan has been effective in providing homeless individuals with access to services that address their immediate



MICHELLE LAMBRECHTS-DE JONGH
SOCIAL DEVELOPMENT
MANAGER

needs while offering opportunities for long-term stability. Partnerships between CIDs and NGOs have facilitated a collaborative approach to providing comprehensive support services, including rehabilitation, work readiness, and family reunification. These partnerships have proven invaluable in helping individuals transition from the streets to more secure, independent lives, promoting both individual well-being and social upliftment in the community.

KEY ACTIVITIES:

The following activities form part of the VRCID's social development services, with all initiatives focused on addressing homelessness in Bellville and Parow:

- Street Children Program
- Fieldworker Outreach Initiatives (TB/HIV with Hospice/Reeds clinic (TUTT) / TB/HIV Care - NSP)
- Feeding Scheme
- Early Intervention and Prevention Campaigns
- Awareness Campaigns
- Winter Readiness Program
- Social Relief and Support to Partnering organisations
- Stakeholder Relationship Building (Joint Operations Committee (JOC), outreach meetings, forums like the Western Cape Street Children's Forum, and partnerships with the Youth Desk Crime Prevention initiative.)

Through these strategic initiatives and partnerships, the VRCID Social Development team continues to address the challenges of homelessness in the Bellville and Parow areas, ensuring that individuals receive the support they need to transition from the streets to stable, independent lives. By focusing on collaboration and consistent outreach, the VRCID is making a significant impact on the lives of those most vulnerable in the community.

10 STRATEGIC OBJECTIVE NO. 1: NETWORKING AND COLLABORATING WITH STAKEHOLDERS AND PARTNERSHIPS

MEASURE	KEY PERFORMANCE INDICATOR	PLANNED TARGET 2023/2024	ACTUAL ACHIEVEMENT 2023/2024	DEVIATION FROM TARGET 2023/2024	COMMENTS ON DEVIATIONS
Work in partnership with NGO's, shelters, City of Cape Town, Provincial Government departments, faith based organisations, and other stakeholders to increase support services for the homeless population in Bellville and Parow	Joint Operations Committee (JOC) meetings in Bellville	6 (bi-monthly)	6	0	
	Joint Operations Committee (JOC) meetings in Parow	6 (bi-monthly)	6	0	
	Outreach partnership meetings	12	10	-2	December & January breaks in meetings, however outreach initiatives continued
	Forum engagement attendance	14	8	-6	Attendance depends on quarterly invitations
	Joint Outreach and Awareness Campaigns (e.g., TUTT, Give Dignity campaigns)	8 (2*4)	11	+3	Event themes based on service area needs
	Joint Social Relief Programs (Cold Sleep Site support / Winter Readiness)	Need-based	3	0	Within the 4-month period, the services are dependent on the weather for cold sleep sites. Winter readiness support is subjected to the requests for support in terms of food and basic needs
	In-Shelter support services in terms of food relief, group work and client support services	Ongoing			Dependent on needs and donations received
	Conduct surveys to understand the changing dynamics on the street	Annual			Next survey is scheduled for November 2024
Participate in research, data collection, and advocacy groups to represent the voices of homeless adults and children, while supporting impactful services provided by NGOs. This is done by attending meetings of the Western Cape Street People Forum, the Western Cape Street Children Forum, and the Cities' Network Meetings	Ongoing			The VRCID is passionate about development and advocacy. We participate in research, advocacy groups, and serve as a board member of the Western Cape Street Children's Forum	

STRATEGIC OBJECTIVE NO. 2: ENSURE EFFECTIVE DELIVERY OF SOCIAL DEVELOPMENT SERVICES THROUGH CONSISTENT FIELDWORK

MEASURE	KEY PERFORMANCE INDICATOR	PLANNED TARGET 2023/2024	ACTUAL ACHIEVEMENT 2023/2024	DEVIATION FROM TARGET 2023/2024	COMMENTS ON DEVIATIONS
Fieldwork in hotspot areas of Bellville and Parow	Engage with homeless population, offering holistic services and information	Daily	Daily	0	Fieldworkers aim to understand and become familiar with all client systems in the area to effectively advocate for support services
Identification of homeless individuals within the area	Conduct daily fieldwork to identify new adults or children on the streets	Daily	Daily	0	Identify influx or decrease of client systems within the area
Provide or refer for access to services or intervention	Referrals, assistance and support for medical services, rehabilitation, therapeutic intervention and social services	Daily	Daily	0	Access to services is dependent on the needs identified by client systems
Day Outreach (Bellville and Parow)	Address anti-social behaviour. Motivate for harm reduction programs Offer support services	12	12	0	
Night Outreach (Bellville and Parow)	Address anti-social behaviour. Motivate for harm reduction programs Offer support services	12	10	-2	During the cold sleep winter readiness periods, night outreach is reduced due to weather conditions and decreased client willingness to engage
Investigate and advocate for solutions based on service delivery complaints regarding social development services and the homeless population in Bellville and Parow	Address complaints investigated to satisfaction of complainant	100%	70%	-30%	All complaints made to the social department are followed up. In terms of homelessness, there are very few instances where success can be easily measured, as services cannot be forced upon a client system
Early intervention and harm reduction services	Educate and support client systems in accessing services by providing individual and group sessions focused on harm reduction, substance use, and health	Daily	Daily		
Promoting Health and Wellness	Assist with voluntary and involuntary admissions related to mental health matters, and provide education on TB/HIV awareness, including the health risks of defaulting on medication	Daily	Daily		4 Involuntary admissions were assisted by the VRCID social team within the 2023/2024 annual year
Provide emergency relief services	Emergency bedspace, ID applications, food and other basic needs for those who are not yet within our shelter programs	Need-based			When clients require placement after hours, the social team coordinates access to an emergency sleep space, with a maximum stay of 3 days

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STRATEGIC OBJECTIVE NO. 3: DECREASE NUMBER OF CHILDREN LIVING ON THE STREETS

MEASURE	KEY PERFORMANCE INDICATOR	PLANNED TARGET 2023/2024	ACTUAL ACHIEVEMENT 2023/2024	DEVIATION FROM TARGET 2023/2024	COMMENTS ON DEVIATIONS
Interaction, Advocacy & Referral for Street Children	Fieldworkers engage with street children through outreach programs	None determined			Child protection is not an indicator of service delivery
	Conduct education and awareness groups with adults and parents to reduce harm and the risk of children remaining on the streets	4	2	-2	VRCID did not host, but participated in parent child group interventions
	Conduct outreach group work targeting children living or begging on the streets of Bellville. Collaborate with NGOs and NPOs that provide services to these children, focusing on advocacy, referral processes, developmental support, and group work services	Need based	66	0	Group work with street children was conducted once a week at the library and in partnership with EI Theos
	Number of minors referred to designated child protection organisations for further intervention	Need based	26	0	Matters are to be attended by designated child protection organisation

CHANGE READINESS AND REHABILITATION SUPPORT

The VRCID advocates for strong partnerships, recognizing that reducing homelessness requires collaboration across various service providers. We believe that a siloed approach is ineffective when addressing the diverse needs of homeless individuals.

To support this, the VRCID Social Development Team has strategically aligned its interventions with the Four-Phase Approach to homelessness, a model used by MES and other shelter systems, to provide comprehensive support and rehabilitation services.



STRATEGIC OBJECTIVE NO. 4: PROVIDE AND IMPROVE TEMPORARY SHELTER FACILITIES AND SERVICES TO HOMELESS PERSONS IN VRCID AREA

MEASURE	KEY PERFORMANCE INDICATOR	PLANNED TARGET 2023/2024	ACTUAL ACHIEVEMENT 2023/2024	DEVIATION FROM TARGET 2023/2024	COMMENTS ON DEVIATIONS
Partner with NGOs and shelter partners to ensure effective support and services are provided during the Change Readiness Phase of the four-phase approach	Provide financial and resource support to shelter and NGO partners. Assist with shelter space, food, clothing and day to day services	Monthly	Monthly	0	No deviations in payments made
	Screening and admission of clients into the temporary shelter systems	Daily	Daily	0	A total of 684 placements were facilitated during this period
	Attend Case conferences and collaborative partnership meetings to discuss client progress and interventions	Monthly	36	0	A total of 36 meetings were attended with partners during this period
	Change readiness services provided to individual clients include assistance in acquiring ID, SASSA, Tax number, bank account and where necessary, referrals for rehabilitation and psycho-social service intervention	Daily	Daily	0	Ongoing work performances as indicated by statistics
	Conduct group and community work focusing on substance use, mental health and overall wellbeing during the change readiness phase	4	8	+4	Conducted 4 health & wellness community events. 4-8 week mental health & substance use groups

WORK READINESS AND SKILLS DEVELOPMENT

The VRCID Social Development team collaborates with local NGOs and NPOs, utilising the four-phase approach to homelessness, as used by MES. The third phase of this model is centred on work readiness, aiming to provide both temporary employment and long-term personal development.

The Work Readiness Program equips individuals with essential skills such as establishing routines, practising ethical behaviour, budgeting, and preparing for reintegration into the mainstream workforce. Additionally, it offers psycho-social support and training opportunities to foster overall well-being and future success.

THE FOLLOWING ACTIVITIES FORM PART OF THE WORK READINESS AND SKILLS DEVELOPMENT SERVICES WITHIN THE VRCID AREA:

1. **PEP** – A job readiness program offering entry-level, part-time/temporary work opportunities, along with structured training initiatives focused on skills development.
2. **SBOs** – A job readiness program providing entry-level, part-time/temporary work opportunities. We aim to add skills development projects to this program to align it more closely with our PEP program.

3. **EPWP (Expanded Public Works Programme)** – Provides temporary work placement and skills training opportunities.
4. **Skills Development** – Assists participants in acquiring permanent employment through CV writing, budgeting, and other practical skills.
5. **Psycho-Social Development Programs** – Offers activities such as sports and trauma support, designed to enhance emotional well-being and resilience.

14 STRATEGIC OBJECTIVE NO. 5: PROVIDE SKILLS DEVELOPMENT AND WORK READINESS OPPORTUNITIES

MEASURE	KEY PERFORMANCE INDICATOR	PLANNED TARGET 2023/2024	ACTUAL ACHIEVEMENT 2023/2024	DEVIATION FROM TARGET 2023/2024	COMMENTS ON DEVIATIONS
Provide work readiness opportunities while client receive psycho-social and work reintegration skills development	Arrange or facilitate development days for all work readiness client systems	Weekly	Weekly	0	Every Tuesday is a non-workday, dedicated to focusing on development initiatives
	Ensure development topics are aligned with the current and future needs of client systems	Weekly	Weekly	0	Topic is based on need of the week for client systems
	One-on-one therapeutic support for clients	Monthly	Monthly	0	
	Provide psycho-social development programs focusing on holistic wellness	Ongoing	Ongoing		
	Developing skills to acquire alternative permanent employment (CV, budgeting)	Weekly	Weekly		
	Explore skills development and job readiness programs with NGOs to create additional entry-level employment opportunities for street people	Ongoing	Ongoing		
	Refer Job seekers to NGO/NPO partners	Ongoing	Ongoing		
	Assist in sourcing alternative job opportunities for financial independence	Ongoing	Ongoing		

EXIT AND REINTEGRATION/REUNIFICATION

The VRCID is firmly committed to the reintegration of individuals into mainstream society.

Our approach includes educating client systems about the importance of mending broken family relationships, rebuilding trust, and accepting responsibility for their actions.

We work closely with families to provide the necessary education and support, facilitating successful reunification with their loved ones.

The following activities form part of the exit and reintegration/reunification services within the VRCID area:

- **Family Reunification** – Assisting individuals in reconnecting and reuniting with their families.
- **Work Readiness Reintegration** – Supporting individuals as they reintegrate into the community through work readiness programs.

15 STRATEGIC OBJECTIVE NO. 6: PROMOTE AND ASSIST IN FAMILY, COMMUNITY AND WORK-FORCE

MEASURE	KEY PERFORMANCE INDICATOR	PLANNED TARGET 2023/2024	ACTUAL ACHIEVEMENT 2023/2024	DEVIATION FROM TARGET 2023/2024	COMMENTS ON DEVIATIONS
Family reunification	Initiate and support programs aimed at preventing family disintegration in surrounding communities, which contributes to homelessness	2	3	+1	Clients requested an additional family day to showcase their development
	Provide assessment and transportation for individuals to be reunified with their families outside the area	Ongoing			Services are dependent on needs assessments
	Family support counselling for effective communication, education and support for reunification back into family systems	Ongoing			Services are dependent on needs assessments
	Family conferences, development days, community projects and advocacy for change behaviour towards family of rehabilitated client systems	Ongoing			Services are dependent on needs assessments
Community and work-force reintegration	Seek alternative mainstream employment	Ongoing			
	Promote and source second phase housing options	Ongoing			
	Facilitate awareness and education campaigns for reintegration	Ongoing			

Throughout the 2023/24 financial year, the VRCID Social Development team made substantial progress in addressing the needs of the homeless population. Their approach involved building networks, fostering collaboration, and advocating for coordinated services. By working closely with various NGOs, NPOs, and government entities, the team remained focused on reintegrating homeless individuals into the community, addressing anti-social behaviour, and promoting harm reduction strategies.

The key projects and initiatives achieved during the year are outlined below:

COMMUNITY CLEAN-UP

In partnership with community members and other stakeholders, the VRCID led a clean-up initiative around the Bellville Haven shelter, targeting an unserviced informal settlement in the area. This initiative not only enhanced environmental health but also encouraged residents to assume greater responsibility for maintaining cleanliness, thus enhancing overall community well-being.

THE GIVE DIGNITY CAMPAIGN

The Give Dignity campaign was a notable success in raising awareness about responsible giving. The VRCID encouraged the community to donate, purchase Mi-change vouchers, or contribute to organisations providing long-term support to the homeless, rather than giving directly to individuals. This approach helped create better opportunities for rehabilitation and reintegration for those in need and was therefore a highly effective use of resources.

PEP WORK READINESS PROJECT

In line with the four-phase model approach, the VRCID worked closely with its partners to provide entry-level work experience for individuals who had completed the Change Readiness phase of rehabilitation and reintegration. The project's objectives were to establish work routines, build structure, and offer practical experience, along with development days and additional training opportunities. Due to the project's success, the VRCID secured another PEP contract for the year 2024/25, positioning itself as one of the few organisations to achieve this milestone.

STEP-UP NEEDLE PROJECT

The VRCID, in collaboration with TB/HIV Care, implemented a needle pick-up system as part of its harm reduction strategy. The fieldwork teams actively educated the community on harm reduction while ensuring the safety and cleanliness of affected areas. This daily effort contributes to a safer environment for both residents and visitors.

JOINT OPERATIONS COMMITTEE (JOC) ENGAGEMENTS

The Joint Operations Committee (JOC) provides a vital forum where stakeholders can meet bi-monthly to discuss social challenges and potential solutions. These engagements have resulted in the strengthening of partnerships, the expansion of the support network and the facilitation of effective resource sharing, leading to an improvement in service delivery within the VRCID area for the year 2023/24.

STREET CHILDREN PROJECT

The VRCID team invested significant effort into fostering trusting relationships with children living on the streets through regular fieldwork initiatives. The project's objective was to provide these vulnerable children with access to education, safety and advocacy. The programme included group work sessions, brief family interventions when appropriate, and referrals to support services and designated child protection organisations, with the objective of assisting children in finding safer pathways forward.

WINTER READINESS PROJECT

During the challenging winter period, the VRCID collaborated with local faith-based organisations to provide supplementary sleeping accommodation at designated cold sleep sites. The project offered caretakers, a range of support services, food, and basic necessities. Furthermore, the VRCID supplied resources to assist shelter partners in managing increased demand during this critical period, guaranteeing that those most vulnerable had access to safe and warm accommodation.

TARGETED UNIVERSAL TB TREATMENT (TUTT) PROJECT

In partnership with the Department of Health and TB/HIV Care, the TUTT project focused on advocacy, awareness, and education regarding TB diagnosis. The initiative aimed to reduce the number of TB-positive individuals, prevent recurring infections, and address the health risks associated with defaulting on medication. Through these efforts, the VRCID contributed to the overall health and well-being of the homeless population in its area.

Through these projects, the VRCID Social Development team made a meaningful impact on the lives of the homeless and vulnerable populations within Bellville and Parow, showcasing the power of collaboration and targeted interventions in fostering a more inclusive community.

SOCIAL DEVELOPMENT



7 552

Total interactions



684

Emergency placement at shelters



188

Referrals to work readiness



418

Assistance offered Winter Sleep/Readiness



26

Number of referrals to Badisa



41

Reunification/Relocation



2 523

Contact with day strollers



4

SASSA Grants assistance



202

Number of contacts with street children



66

Children reached through group work



57

Donations received and re-distributed



36

Number of home/family visits



11

Rehabilitation Services



36

Number of meetings attended

2023/24 IN NUMBERS



2

Transport fees for clients



86

Transported clients outside boundary



22

Outreach operations



91

Number of psycho-social counselling provided



453

Meals offered



70

Number of Chronic Medication assistance



352

Social Work Intervention



1 014

Number of people assisted with social relief



259

Food vouchers provided



1 204

Assist with Safe Space sleeping vouchers



87

Number of assistance for ID/Birth applications



206

Follow up with existing clients



31

Number of client intakes into Work Readiness programs



255

Hospital/Clinic referrals

17

URBAN MANAGEMENT, SAFETY & SECURITY

The Voortrekker Road Corridor Improvement District (VRCID) operates in line with the core "strategic focus areas" of the City Improvement District (CID) model, ensuring a comprehensive approach to urban management and upliftment in the Bellville and Parow areas. The VRCID's mandate includes enhancing safety, maintaining cleanliness, and improving public spaces to create a better urban environment for all commercial property owners, workers, and visitors.

18

PUBLIC SAFETY AND SECURITY

Safety and security remain the backbone of the VRCID's success. In partnership with Securitas, the South African Police Service (SAPS) in Bellville and Parow, as well as the City of Cape Town Police Services (Metro Police, Law Enforcement, and Traffic Services), the VRCID supplements these efforts with its own dedicated team. This includes employing two Law Enforcement Officers who, together with Securitas Public Safety Officers (PSOs), enforce the City's bylaws and maintain safety in the area. The PSOs operate under the guidance of full-time Precinct Managers and provide 24/7 patrols, ensuring high visibility in branded uniforms and vehicles. Their efforts are supported by a 24-hour control room and strategically placed mobile security trailers, all working to deter criminal activity.

In **2023/24**, the PSOs patrolled over **384,893** kilometers, observed **7,777** incidents via CCTV, attended to **34,558** incidents, and made **608** arrests, significantly contributing to the area's security. The consistent rapid response strategy enabled the PSO teams to be the first responders to various issues, including medical emergencies, motor vehicle accidents, incidents of aggressive begging, anti-social behavior, and public inquiries. Despite these efforts, persistent crime issues - such as petty theft, cellphone "snatch-and-grab" incidents, theft from motor vehicles, common robberies, and car remote jamming - remain a challenge, particularly in the Bellville CBD, with the latter three being the most prevalent issues.



DAVIAN VER NEEL & FREDDY ADRIAANSE
URBAN MANAGEMENT,
SAFETY & SECURITY

To combat these issues, our Precinct Managers consistently run awareness campaigns in conjunction with the SAPS, informing the public to remain vigilant and be on the lookout for such petty crimes. These efforts are reinforced through posters, social media messages, and signage stating "**PUBLIC SAFETY - OUR PRIORITY,**" along with the VRCID's 24-hour emergency number for reporting criminal activity or suspicious behaviour. Traffic congestion, especially around the Bellville taxi rank and Voortrekker Road, compounds these problems, with taxis frequently violating traffic laws and illegal street trading obstructing pedestrian movement. The recent deployment of additional law enforcement and metro police officers by the City of Cape Town has been a positive step, and their presence is already providing reassurance to the community.

19

MAINTENANCE AND CLEANSING

The VRCID is committed to maintaining a clean and well-managed urban environment. With cleaning teams working seven days a week, the VRCID provides top-up services to the City of Cape Town's Solid Waste Department, ensuring that public spaces are clean and inviting. Precinct Managers oversee these operations and work closely with City colleagues to maintain high standards of cleanliness throughout the district. Their responsibilities extend beyond basic cleaning to include graffiti removal, illegal poster removal, and reporting infrastructure issues to relevant Council departments.

In response to Cape Town Mayor Geordin Hill-Lewis's challenge to raise awareness about the importance of a clean environment, the VRCID launched a World Cleanup Day awareness campaign in Bellville and Parow in September 2023. The objective of the campaign was to

highlight the significant volume of litter collected daily on our streets and emphasize the need for public cooperation in maintaining a clean and liveable environment. During the campaign, VRCID teams collected three tons of litter in Bellville and Parow in just one day, which was then temporarily dumped in the parking area of Tygerberg 104FM to demonstrate the ongoing challenges and encourage community collaboration for a cleaner, healthier environment.

In November 2023, a fire broke out near The Haven Night Shelter in Bellville, leaving the area cluttered with hazardous materials and dirt, stripping it of its dignity. The VRCID partnered with the City of Cape Town's Solid Waste Department to spearhead a Community Clean-Up initiative, aimed at restoring the area's dignity. On Friday, 15 March 2024, the VRCID organised an event to restore dignity to The Haven Night Shelter and its surroundings, in honour of Human Rights Month.

In partnership with the Greater Tygerberg Partnership (GTP), the City of Cape Town, and Mould Empower Serve (MES), the VRCID launched innovative recycling initiatives that promote environmental sustainability and create employment opportunities for previously disadvantaged individuals. Through the Better Bellville Together (BBT) campaign, this collaboration also established a composting site for food waste recycling and beautified Bellville with upgraded road medians featuring flowers and trees.

The VRCID unveiled the "We Want Your Butts" campaign by installing special cigarette disposal bins throughout Bellville - an eco-friendly initiative aimed at keeping streets free of cigarette litter. The bins are regularly serviced, and all collected cigarette butts are sent to a special recycler, ensuring the community remains clean and beautiful.

In partnership with TB/HIV Care, the VRCID launched the Step-Up Programme Bicycle Initiative to tackle the issue of used syringe needles in Bellville. Additionally, the VRCID introduced the Compost Toilet Project in collaboration with contractor James Raad, showcasing sustainable waste management solutions. The trial installation of a Dry Compost Toilet in the Karoo Parking area addresses the scarcity of ablution facilities and serves the community's high foot traffic, highlighting the VRCID's commitment to innovative urban management.



20 GREENING AND BEAUTIFICATION

Greening and beautification initiatives are another cornerstone of the VRCID's mission. These efforts aim to enhance the aesthetic appeal of public spaces, contributing to a more sustainable and attractive environment. By focusing on beautification, the VRCID not only improves the area's visual appeal but also fosters community pride and promotes the district as a desirable place to live, work, and visit.

21 CHALLENGES AND REMEDIAL ACTIONS

The VRCID has faced a number of challenges in the course of providing its services. One significant issue is the rise of illegal building activities, unregulated businesses such as unauthorised "restaurants," and brothels disguised as "bed and breakfasts." In order to address these challenges, the VRCID advocates for the establishment of a dedicated Problem Building Unit in Bellville. This unit would focus on enforcing City bylaws related to illegal construction and ensuring compliance with health and safety regulations until landlords and business owners meet the required standards.

Operationally, the VRCID had vacant positions for Precinct Managers. While it took time to find the right candidates, we are now fortunate to have filled these roles with dynamic new talent, strengthening our team's capacity to deliver services effectively.

22 EXTERNAL FACTORS IMPACTING SERVICE DELIVERY

Several external factors have constrained the VRCID's ability to fully implement certain services and projects. The significant congestion on Lower Durban Road, caused by illegal street trading and

traffic violations, has made managing the urban area more difficult. Illegal trading activities, particularly in the Bellville CBD, contribute to the accumulation of litter and make it challenging to maintain a clean environment. In addition, limited resources for monitoring and enforcing compliance with building regulations and business standards have delayed long-term improvements. Despite these challenges, the VRCID continues to work closely with the City of Cape Town and law enforcement to ensure effective service delivery and to advocate for the necessary resources to address these growing concerns.

23 CONCLUSION

In conclusion, while challenges persist, the VRCID, in collaboration with Securitas, has made significant progress in maintaining safety and managing the urban environment. Through its dedicated efforts in safety, maintenance, and beautification, and by advocating for targeted interventions and increased resources, the VRCID is well-positioned to continue enhancing the quality of life in the Bellville and Parow communities. The success of initiatives like the Community Clean-Up, organised in March 2024, further underscores the positive impact that can be achieved through collaboration and community action.



MEASURE	KEY PERFORMANCE INDICATOR (KPI)	FREQUENCY	COMMENTS
Conduct visible, daily foot patrols	VRCID teams joined by Law Enforcement, Securitas, SAPS (South African Police Service), and other safety and security stakeholders on foot patrols	Daily	Patrols are conducted collaboratively to ensure visible law enforcement presence
Conduct visible, daily vehicle patrols	Addressing factors contributing to crime levels in consultation with SAPS, Securitas, CCT (City of Cape Town), Security Services & other stakeholders	Daily	Regular vehicle patrols focus on areas identified as high-risk, based on crime trends
Regular meetings with SAPS, CCT, Securitas & other stakeholders to discuss crime trends and focus areas	Collaborative discussions to inform crime-prevention strategies	Monthly	Meetings help adjust focus areas based on up-to-date crime statistics
Maintain the VRCID's incident reporting system	Record and track crime incidents and trends to identify "hotspots"	Daily	Hotspot lists are updated quarterly
Utilize CCTV camera infrastructure	Identifying crime hotspots and redirecting resources accordingly	Daily	CCTV cameras were relocated based on evolving crime patterns
Conduct a crime threat analysis	Identifying threats and specific crime hotspots within the VRCID's footprint using SAPS crime statistics	Monthly	Crime threat analyses guide resource allocation
Suspect profiling in consultation with SAPS, Security Services, & other stakeholders	Profiling suspects to support targeted crime prevention efforts	As needed	Information shared with stakeholders for focused action
Conduct joint crime prevention operations	Collaborate with stakeholders to conduct crime prevention initiatives	Daily/Weekly/Monthly	Regular joint operations reflect consistent collaboration in crime reduction
Respond swiftly to public assistance requests	Monitor and track cases where public assistance is provided (vehicle accidents, medical emergencies, alarm activations, etc.)	As required	VRCID teams maintain monthly statistics on all public assistance cases
Implement a targeted public safety awareness program	Provide safety talks and advice on crime trends and safety tips	Regular	Safety information is shared via street-level interactions, briefings, email, WhatsApp, pamphlets and social media platforms
Develop and maintain positive relationships with primary safety partners	Conduct joint operations, provide logistical support, attend Community Policing Forum meetings and SAPS sector meetings	Daily / Weekly / Monthly	Sustained collaboration and active participation in safety meetings and forums

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STRATEGIC OBJECTIVES NO. 2: CLEANING & MAINTENANCE

MEASURE	KEY PERFORMANCE INDICATOR (KPI)	FREQUENCY	COMMENTS
Provide clean streets and sidewalks through top-up cleaners	Ensure cleaners address litter on pavements, in pots, tree wells, and middle islands	Daily	Top-up cleaning services complement the City's efforts
Address illegal dumping	Report illegal dumping to the City of Cape Town and remove illegally dumped materials	Daily	VRCID waste truck offloads to CCT truck twice a day
Clear litter from electrical substations	Ensure electrical substations are litter-free	Monthly	Urban Management coordinated with the City to open electrical substations for cleaning
Clean and disinfect public spaces where ablutions occur	Ensure public spaces are clean and do not pose health risks	Daily	Focused cleaning efforts prevent health hazards in public areas
Remove graffiti in public spaces	Ensure graffiti is removed promptly and track removal through statistics	Weekly	Graffiti removal is monitored through regular statistics
Remove illegal stickers and posters from public infrastructure	Keep VRCID areas free of unsightly stickers and posters	Weekly	Routine inspections ensure public spaces remain visually clean
Clean stormwater drains	Prevent flooding by cleaning stormwater drains, particularly during winter months	Monthly	Drains are monitored and unblocked as needed
Fix road signs and poles	Repair defective street signs and reinstall missing poles	As required	Maintenance is conducted in response to reported issues
Repair and replace bollards	Maintain bollards in good condition	Weekly/Monthly	Bollards are regularly inspected and repaired
Install and maintain cigarette-butt bins	Reduce cigarette-butt litter by providing designated bins		Six bins have been installed and are emptied twice a month
Fix paving	Repair or replace damaged paving to ensure safe pedestrian pathways	As required	Paving repairs are carried out promptly in response to damage reports
Report infrastructure defects to the City of Cape Town	Ensure timely reporting of observed defects, logging C3 notifications for the City to address issues	Daily	A total of 14 192 C3 notifications (defects) were logged with the City of Cape Town for action

26

STRATEGIC OBJECTIVES NO. 3: PUBLIC SPACE GREENING & BEAUTIFICATION

MEASURE	KEY PERFORMANCE INDICATOR (KPI)	FREQUENCY	COMMENTS
Provide gardening services and trim trees	Maintain gardens, install new ones and ensure trees are trimmed	When required	Gardening services enhance public spaces and tree maintenance is conducted on an as-needed basis
Cut grass and weed control	Remove weeds and ensure grass in public spaces is regularly maintained and well-kept	When required	Weed control is carried out regularly and grass cutting is done to maintain aesthetic appeal
Enhancing public spaces through murals, painted bollards, and ongoing beautification	Increase the aesthetic appeal and vibrancy of the area by installing murals, painting bollards, and performing regular upgrades and beautification to public spaces	When required	Several beautification projects, including mural installations and bollard painting, were completed to enhance the community's visual appeal and create inviting public spaces

URBAN MANAGEMENT SAFETY & SECURITY



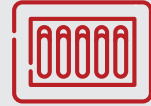
6 019

Calls received in Security Operations Centre and attended to



7 777

Incidents observed via CCTV and attended to



174

Storm water drains cleaned by VRCID



34 558

Incidents attended to by PSO



384 893

Public Safety Officers patrolled distance (km)



861

Graffiti removed



184 805

Bags of rubbish removed



608

Citizens arrests made



14 192

C3 notifications (defects) reported to COCT to attend to



381

Operations with SAPS/Law Enforcement



3 348

Vagrancy issues attended to



845

Tons of litter collected by VRCID



79

Tons of litter collected by MES

VRCID

**2023/24
IN NUMBERS**

27 CORPORATE GOVERNANCE

APPLICATION OF KING IV

IN RECOGNITION OF THE FACT THAT THE VRCID IS ENTRUSTED WITH PUBLIC FUNDS, PARTICULARLY HIGH STANDARDS OF FISCAL TRANSPARENCY AND ACCOUNTABILITY ARE DEMANDED.

To this end, the VRCID voluntarily subscribes to the King Code of Corporate Governance for South Africa 2016 (“King IV”), which came into effect on 1 April 2017. King IV contains a series of recommended reporting practices under the 15 voluntary governance principles. The practices applied by the company are explained in this part (Part C), of the Annual Report. In determining which reporting practices to apply, the Board took account of, among other things, the City of Cape Town’s bylaw & policy on CID’s and the reporting protocols appropriate to a nonprofit entity such as the VRCID.

COMPLIANCE WITH KING IV FOR THE REPORTING PERIOD.

The board is satisfied that the VRCID has complied with the applicable principles set out in King IV during the period under review, to the extent reasonably possible, which are provided fully below.

CHARTER:

FINANCIAL & HR MANAGEMENT COMMITTEE

(Hardus Zevenster (Chair); Allen Bosman, Johan Bester, Reg Barry, Geo Nel and Derek Bock)

MEMBERSHIP

The Board will annually appoint a Financial & HR Management Committee consisting of at least four members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee. A representative nominated by the City will also be a member of this committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least four times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee’s deliberations.

RESPONSIBILITIES

The Committee will in general be responsible to manage the financial affairs of the Company with reference to its approved Business Plan and Operational Budget. Furthermore, it will in general be responsible for the Company’s intellectual capital including a supportive remuneration strategy. It is also involved in establishing and maintaining an effective operational and management team.

The Committee is specifically authorised to perform the following tasks:

A nominated committee member to have access to the VRCID’s bank account to ensure that no improper transactions take place.

The above nominated committee member will at the end of each month or whenever a payment is made by the COO, be informed in writing of each transaction made and the reason thereof.

Such committee member will be the Committee representative in the event of any communication between this Committee and the appointed accounting officers if necessary.

The Chairman of the Board, who as a rule will always serve on this Committee, will together with the Deputy Chairman sign off on the Annual Financial Statements. The more comprehensive Annual Report on the VRCID’s activities to be approved by the Board.

To ensure that the VRCID stays within its allocated budget.

To pre-approve all material capital expenses and the terms of all major service provider agreements.

To approve all unbudgeted or “out of the norm” types of expenses with a full explanation thereof before such expenses incurred.

To approve recommendations by the COO regarding possible fixed deposits (short, medium

or long-term) with specific reference to surpluses.

To approve any local and international travel by the COO and staff.

To assist the COO, if deemed necessary, by conducting interviews for vacant staff positions.

To approve the appointment of staff on the recommendation of the COO.

To approve and or make recommendations on any staffing changes and or requirements which the COO may wish to implement.

To approve all staff bonuses and salary adjustments as and when motivated by the COO.

CHARTER:

OPERATIONAL COMMITTEE

(Johan Oosthuizen (Chair); Piet Badenhorst; Johan Bester; Lamesa Modak; Romanie Smithdorf, Allen Bosman, Reg Barry and Derek Bock)

MEMBERSHIP

The Board will annually appoint an Operational Committee consisting of at least three members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least two times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

RESPONSIBILITIES

The Committee will in general be responsible for developing and implementing an operational strategy for the Company in cooperation with the COO.

The Committee is specifically authorised to

perform the following tasks:

The Committee to approve the request for additional manpower by the COO after which such request is then forwarded by the COO to the Financial and HR Committee for financial approval.

The Committee may at its discretion meet with the COO, Operational staff and the main Service providers as and when needed to discuss security concerns or general operational matters.

The Committee may at its discretion request to be briefed on deployment of operational personnel.

The Committee to consider all legal aspects regarding the operational activities of the Company.

CHARTER:

EXECUTIVE COMMITTEE

(Hardus Zevenster (Chair); Johan Bester; Johan Oosthuizen, Geo Nel)

MEMBERSHIP

The Board will annually appoint an Executive Committee consisting of at least four members, the majority of whom shall be non-executive directors. The Chairman of the Board will ex-officio be a member of the Committee and the COO will attend all meetings. A representative nominated by the City will also be a member of this committee.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

RESPONSIBILITIES

The Committee will in general be responsible to assist the COO in urgent matters arising between Board meetings. In exceptional urgent matters the Committee may take interim decisions on behalf of the Board.

The Committee is specifically authorised to perform the following tasks:

The Committee will have the authority to make an immediate and well-informed decision in the event of an emergency or crisis. The Board to be informed thereof as soon as practically possible.

A nominated Committee member can stand-in for the COO in terms of decision making when and if the COO is not in a position to do so.

**CHARTER:
SOCIAL DEVELOPMENT COMMITTEE**

*(Lamesa Modak (Chair); Geo Nel;
Ciska Mouton and Derek Bock)*

MEMBERSHIP

The Board will annually appoint a Social Development Committee consisting of at least three members, the majority of whom shall be non-executive directors. The COO will ex-officio be a member of the Committee with the Social Development Manager in attendance.

The Board will appoint a chairman for the Committee who will decide on the frequency of meetings and who will set the agenda for such meetings. The Committee will meet at least two times per year.

The chairman of the Committee will provide regular feedback to the Board on the Committee's deliberations.

RESPONSIBILITIES

The Committee will in general be responsible for developing a Social Development strategy for the Company in cooperation with the Social Development Manager and COO for consideration by the Board. After the approval of the strategy by the Board, the Committee will be responsible for overseeing the implementation thereof.

The Committee is specifically authorised to perform the following tasks:

The Committee to consider requests for additional funding by the Social Development Manager after which such requests are then forwarded by the COO to the Financial Committee for financial approval.

The Committee may at its discretion meet with the Social Development Manager and COO as and when needed to discuss general vagrancy, homelessness, anti-social behavioural etc. matters.

The Committee may at its discretion request to be briefed on the cooperation with the City of Cape Town and NGO's of choice within the VRCID.

The Committee may request a Director to accompany either the Social Development Manager and / or COO when he or she meets with the City of Cape Town on issues of mutual concern.



ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

VOORTREKKER ROAD CORRIDOR IMPROVEMENT DISTRICT NPC
(REGISTRATION NUMBER 1996/004458/08)

These annual financial statements were prepared by:
ROSLYN EACHUS - ACCOUNTANT

**THESE ANNUAL FINANCIAL STATEMENTS HAVE BEEN AUDITED IN COMPLIANCE
WITH THE APPLICABLE REQUIREMENTS OF THE COMPANIES ACT OF SOUTH AFRICA.**

1 GENERAL INFORMATION

Country of incorporation and domicile

South Africa

Nature of business and principal activities

To provide over and above the services rendered by SAPS and COCT, security, cleansing and social development support within the Voortrekker Road Corridor Improvement District.

Directors	RG Smithdorf	RM Barry
	PJ Badenhorst	SJ Oosthuizen
	GS Zevenster	LM Modak
	AM Bosman	JP Bester
		GP Nel
		SW Mouton

Registered office

3A Bell Park
Cnr Durban and De Lange Road Bellville 7530

Business address

3A Bell Park
Cnr Durban and De Lange Road Bellville 7530

Postal address

PO Box 902
Bellville Western Cape 7535

Auditors

Cecil Kilpin & Co.
Chartered Accountants (SA) Registered Auditors

Secretary

PJ Badenhorst

Company registration number

1996/004458/08

Level of assurance

These annual financial statements have been audited in compliance with the applicable requirements of the Companies Act of South Africa.

2 INDEX

The reports and statements set out below
comprise the annual financial statements
presented to the members:

	Page:
- Directors' Responsibilities and Approval	30
- Company Secretary's Certification	30
- Directors' Report	31
- Independent Auditor's Report	32
- Statement of Financial Position	34
- Statement of Comprehensive Income	35
- Statement of Changes in Equity	35
- Statement of Cash Flows	35
- Accounting Policies	36
- Notes to the Annual Financial Statements	38

The following supplementary information
does not form part of the annual financial
statements and is unaudited:

Detailed Income Statement	41
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3 DIRECTORS' RESPONSIBILITIES AND APPROVAL

The directors are required by the Companies Act of South Africa, to maintain adequate accounting records and are responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is their responsibility to ensure that the annual financial statements fairly present the state of affairs of the company as at the end of the financial year and the results of its operations and cash flows for the period then ended, in conformity with the International Financial Reporting Standard for Small and Medium-sized Entities. The external auditors are engaged to express an independent opinion on the annual financial statements.

The annual financial statements are prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities and are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The directors acknowledge that they are ultimately responsible for the system of internal financial control established by the company and place considerable importance on maintaining a strong control environment. To enable the directors to meet these responsibilities, the directors set standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the company and all employees are required to maintain the highest ethical standards in ensuring the company's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the company is on identifying, assessing, managing and monitoring all known forms of risk across the company. While operating risk cannot be fully eliminated, the company endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The directors are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The directors have reviewed the company's cash flow forecast for the year to 30 June 2025 and, in the light of this review and the current financial position, they are satisfied that the company has or has access to adequate resources to continue in operational existence for the foreseeable future.

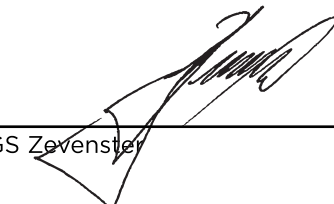
The external auditors are responsible for independently auditing and reporting on the company's annual financial statements. The annual financial statements have been examined by the company's external auditors and their report is presented on pages 32 to 34.

The annual financial statements set out on pages 34 to 42, which have been prepared on the going concern basis, were approved by the board and were signed on their behalf by:

Approval of annual financial statements



JP Bester




GS Zewenster

Cape Town
Date: 20 August 2024

COMPANY SECRETARY'S CERTIFICATION

In my capacity as company secretary, I hereby confirm that to the best of my knowledge and in terms of the Companies Act 2008, that for the year ended 30 June 2024, the company lodged with the Registrar of Companies all such returns as are required of a Company in terms of this Act and all such returns are true, correct and up to date.



Company Secretary

Date: 20 August 2024

4 DIRECTORS' REPORT

The directors have pleasure in submitting their report on the annual financial statements of Voortrekker Road Corridor Improvement District NPC for the year ended 30 June 2024.

1. REVIEW OF FINANCIAL RESULTS AND ACTIVITIES

The annual financial statements have been prepared in accordance with International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act of South Africa. The accounting policies have been applied consistently compared to the prior year.

Full details of the financial position, results of operations and cash flows of the company are set out in these annual financial statements.

The Voortrekker Road Corridor Improvement District NPC is engaged in providing over and above services rendered by SAPS and the City of Cape Town ("COCT"), security, cleansing and social development support within the Voortrekker Road Corridor Improvement District and operates principally in South Africa.

During the 2016 financial year the VRCID and the City of Cape Town concluded a property lease agreement whereby the VRCID manages certain public parking areas on behalf of the City of Cape Town. Subsequently, the VRCID concluded a parking management agreement with Safe2Park Managed Services (Pty) Ltd ("S2P"). The net income derived from these two agreements is to be utilised in the support of the VRCID's principle activities. These two agreements reached an end of their agreed upon term on 30 June 2020. The Board and the City of Cape Town is in the process to negotiate a new agreement but nothing has yet been finalised. The VRCID has in the meantime in the interest of both the COCT and the VRCID continued to act as the City's custodian of the relevant parking areas without a formal leasing agreement being in place. They could not afford the Bellville CBD to degenerate further from the state in which it currently is. The VRCID's actions in this regard are aligned with the Mayor's vision for a "Future Bellville City" which is clean and safe. It should also be noted that no provision has been made in these financial statements for any costs related to parking management.

The special rating area is financed by additional property rates levied on all commercial properties by the COCT on the Improvement District's behalf, within the boundaries of the Voortrekker Road Corridor Improvement District.

The net surplus of the company for the current year was R 1,119,714 (2023 deficit of R195,804).

2. DIRECTORS

The directors in office at the date of this report are as follows:

Directors

PJ Badenhorst	AM Bosman	SJ Oosthuizen	JP Bester	GP Nel
GS Zevenster	RG Smithdorf	LM Modak	RM Barry	SW Mouton

There have been no changes to the directorate for the period under review.

3. EVENTS AFTER THE REPORTING PERIOD

The directors are not aware of any material event which occurred after the reporting date and up to the date of this report.

4. GOING CONCERN

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

The directors believe that the company has adequate financial resources to continue in operation for the foreseeable future and accordingly the annual financial statements have been prepared on a going concern basis. The directors have satisfied themselves that the company is in a sound financial position and that it has access to sufficient borrowing facilities to meet its foreseeable cash requirements. The directors are not aware of any new material changes that may adversely impact the company. The directors are also not aware of any material non-compliance with statutory or regulatory requirements or of any pending changes to legislation which may affect the company.

5. AUDITORS

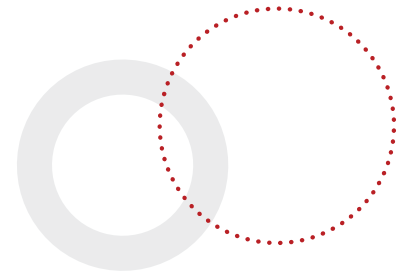
Cecil Kilpin & Co. continued in office as auditors for the company for 2024.

6. SECRETARY

The company secretary is PJ Badenhorst.

7. RESERVES

Accumulated reserves on 30 June 2024 was R8,077,959 (2023: R6,958,245). These reserves comply with the COCT's minimum reserve guidelines for 2024 R5,207,067 (2023: R4,821,358), equal to 2 month's budgeted operational expense plus VAT thereon. The board decided to set aside another month's operational expense plus VAT and has no intention to grow it in excess thereof. After strengthening of the total reserves with the required R578,562, the excess reserves only amounted to R267,459. The non-receipt of retention funds from COCT during the year was countered by an increase in investment income received and a reduction in the number of special projects.



5 INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF VOORTREKKER ROAD CORRIDOR IMPROVEMENT DISTRICT NPC

OPINION

We have audited the annual financial statements of Voortrekker Road Corridor Improvement District NPC (the company) set out on pages 34 to 41, which comprise the statement of financial position as at 30 June 2024, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and the notes to the annual financial statements, including a summary of significant accounting policies.

In our opinion, the annual financial statements present fairly, in all material respects, the financial position of Voortrekker Road Corridor Improvement District NPC as at 30 June 2024, and its financial performance and cash flows for the year then ended in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act of South Africa.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Annual Financial Statements section of our report. We are independent of the company in accordance with the Independent Regulatory Board for

Auditors' Code of Professional Conduct for Registered Auditors (IRBA Code) and other independence requirements applicable to performing audits of annual financial statements in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the corresponding sections of the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards). We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

OTHER INFORMATION

The directors are responsible for the other information. The other information comprises the information included in the document titled "Voortrekker Road Corridor Improvement District NPC annual financial statements for the year ended 30 June 2024", which includes the Directors' Report as required by the Companies Act of South Africa and the supplementary information as set out on pages 41 to 42. The other information does not include the annual financial statements and our auditor's report thereon.

Our opinion on the annual financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the annual financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the annual financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF THE DIRECTORS FOR THE ANNUAL FINANCIAL STATEMENTS

The directors are responsible for the preparation and fair presentation of the annual financial statements in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act of South Africa, and for such internal control as the directors determine is necessary to enable the preparation of annual financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the annual financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE ANNUAL FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the annual financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual financial statements.

As part of an audit in accordance with International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the annual financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

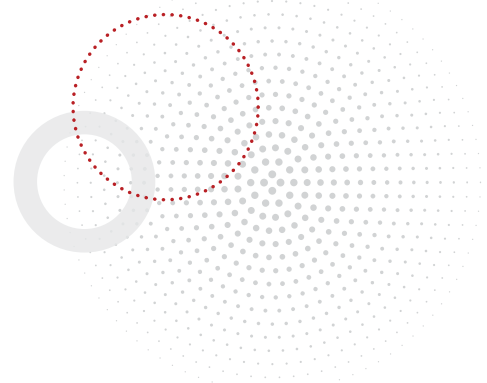
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the annual financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the annual financial statements, including the disclosures, and whether the annual financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

CK & Co.

Cecil Kilpin & Co.
Chartered Accountants (SA)
Registered Auditors
Per partner: Dylan Cox

Century City
Date: 28 August 2024



6 STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2024

	Note(s)	2024 R	2023 R
Assets			
Non-Current Assets			
Property, plant and equipment	2	724 650	652 250
Current Assets			
Trade and other receivables	3	223 373	211 735
Current tax receivable		4 288	4 599
Cash and cash equivalents	4	7 456 483	6 366 712
		7 684 144	6 583 046
Total Assets		8 408 794	7 235 296
Equity and Liabilities			
Equity			
Retained income		8 077 959	6 958 245
Liabilities			
Current Liabilities			
Trade and other payables	5	330 835	277 051
Total Equity and Liabilities		8 408 794	7 235 296

7 STATEMENT OF COMPREHENSIVE INCOME

	Note(s)	2024 R	2023 R
Revenue	6	27 167 306	25 154 913
Other income	7	1 872 792	1 462 720
Operating expenses		(28 331 938)	(27 137 729)
Operating surplus (deficit)		708 160	(520 096)
Investment revenue	9	544 567	439 607
Finance costs	10	(48)	(547)
Surplus (deficit) before taxation		1 252 679	(81 036)
Taxation	11	(132 965)	(114 768)
Surplus (Deficit) for the year		1 119 714	(195 804)
Other comprehensive income		-	-
Total comprehensive surplus (deficit) for the year		1 119 714	(195 804)

8 STATEMENT OF CHANGES IN EQUITY

	Retained Income R	Total Equity R
Balance at 01 July 2022	7 154 049	7 154 049
Deficit for the year	(195 804)	(195 804)
Other comprehensive income	-	-
Total comprehensive loss for the year	(195 804)	(195 804)
Balance at 01 July 2023	6 958 245	6 958 245
Surplus for the year	1 119 714	1 119 714
Other comprehensive income	-	-
Total comprehensive income for the year	1 119 714	1 119 714
Balance at 30 June 2024	8 077 959	8 077 959

9 STATEMENT OF CASH FLOWS

	Note(s)	2024 R	2023 R
Cash flows from operating activities			
Cash receipts from customers		28 908 895	26 751 488
Cash paid to suppliers and employees		(28 031 411)	(26 675 908)
Cash generated from operations	12	877 484	75 580
Interest income		544 567	439 607
Finance costs		(48)	(547)
Tax paid	13	(132 654)	(120 991)
Net cash from operating activities		1 289 349	393 649
Cash flows from investing activities			
Purchase of property, plant and equipment	2	(319 143)	(447 752)
Cash flows from financing activities			
Repayments of other financial liabilities		119 565	-
Total cash movement for the year		1 089 771	(54 103)
Cash and cash equivalents at the beginning of the year		6 366 712	6 420 815
Total cash at end of the year	4	7 456 483	6 366 712

10 ACCOUNT POLICIES

1. BASIS OF PREPARATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The annual financial statements have been prepared on a going concern basis in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities, and the Companies Act of South Africa. The annual financial statements have been prepared on the historical cost basis, except for the measurement of investment properties and certain financial instruments at fair value, and incorporate the principal accounting policies set out below. They are presented in South African Rands.

These accounting policies are consistent with the previous period.

1.1 PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are tangible assets which the company holds for its own use or for rental to others and which are expected to be used for more than one period.

Property, plant and equipment is initially measured at cost.

Cost includes costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

Property, plant and equipment is subsequently stated at cost less accumulated depreciation and any accumulated impairment losses, except for land which is stated at cost less any accumulated impairment losses.

Depreciation of an asset commences when the asset is available for use as intended by management. Depreciation is charged to write off the asset's carrying amount over its estimated useful life to its estimated residual value, using a method that best reflects the pattern in which the asset's economic benefits are consumed by the company.

The useful lives of items of property, plant and equipment have been assessed as follows:

ITEM	DEPRECIATION METHOD	AVERAGE USEFUL LIFE
Furniture and fixtures	Straight line	6 years
Motor vehicles	Straight line	5 years
Office equipment	Straight line	6 years
IT equipment	Straight line	3 years
Security systems	Straight line	3 years

When indicators are present that the useful lives and residual values of items of property, plant and equipment have changed since the most recent annual reporting date, they are reassessed. Any changes are accounted for prospectively as a change in accounting estimate.

Impairment tests are performed on property, plant and equipment when there is an indicator that they may be impaired. When the carrying amount of an item of property, plant and equipment is assessed to be higher than the estimated recoverable amount, an impairment loss is recognised immediately in profit or loss to bring the carrying amount in line with the recoverable amount.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its continued use or disposal. Any gain or loss arising from the derecognition of an item of property, plant and equipment, determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item, is included in profit or loss when the item is derecognised.

1.2 FINANCIAL INSTRUMENTS

Initial measurement

Financial instruments are initially measured at the transaction price (including transaction costs except in the initial measurement of financial assets and liabilities that are measured at fair value through profit or loss) unless

the arrangement constitutes, in effect, a financing transaction in which case it is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

1.2 FINANCIAL INSTRUMENTS (CONTINUED)

Financial instruments at amortised cost

These include loans, trade receivables and trade payables. They are subsequently measured at amortised cost using the effective interest method. Debt instruments which are classified as current assets or current liabilities are measured at the undiscounted amount of the cash expected to be received or paid, unless the arrangement effectively constitutes a financing transaction.

At each reporting date, the carrying amounts of assets held in this category are reviewed to determine whether there is any objective evidence of impairment. If there is objective evidence, the recoverable amount is estimated and compared with the carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit or loss.

1.3 TAX

Tax expenses

Tax expense is recognised in terms of Section 10(1)(e).

1.4 IMPAIRMENT OF ASSETS

The company assesses at each reporting date whether there is any indication that property, plant and equipment may be impaired.

If there is any such indication, the recoverable amount of any affected asset (or group of related assets) is estimated and compared with its carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit or loss.

If an impairment loss subsequently reverses, the carrying amount of the asset (or group of related assets) is increased to the revised estimate of its recoverable amount, but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset (or group of assets) in prior years. A reversal of impairment is recognised immediately in profit or loss.

1.5 GOVERNMENT GRANTS

Grants that do not impose specified future performance conditions are recognised in income when the grant proceeds are receivable.

Grants that impose specified future performance conditions are recognised in income only when the performance conditions are met.

Grants received before the revenue recognition criteria are satisfied are recognised as a liability. Grants are measured at the fair value of the asset received or receivable.

1.6 REVENUE

Revenue is recognised to the extent that the company has transferred the significant risks and rewards of ownership of goods to the buyer, or has rendered services under an agreement provided the amount of revenue can be measured reliably and it is probable that economic benefits associated with the transaction will flow to the company. Revenue is measured at the fair value of the consideration received or receivable, excluding sales taxes and discounts.

Support from the company objectives through non-monetary support and contributions are recognised in the annual report.

Interest is recognised, in profit or loss, using the effective interest rate method.

11 NOTES TO THE ANNUAL FINANCIAL STATEMENTS

2. PROPERTY, PLANT AND EQUIPMENT

	2024 R			2023 R		
	Cost or revaluation	Accumulated depreciation and impairment	Carrying value	Cost or revaluation	Accumulated depreciation and impairment	Carrying value
Furniture and fixtures	153 471	(153 471)	-	153 471	(132 157)	21 314
Motor vehicles	1 143 979	(541 330)	602 649	1 172 381	(670 030)	502 351
Office equipment	235 847	(184 702)	51 145	235 847	(151 829)	84 018
IT equipment	374 996	(304 141)	70 855	320 039	(275 473)	44 566
Leasehold improvements	338 281	(338 281)	-	338 281	(338 281)	-
Securing systems	8 668	(8 667)	1	8 668	(8 667)	1
Total	2 255 242	(1 530 592)	724 650	2 228 687	(1 576 437)	652 250

RECONCILIATION OF PROPERTY, PLANT AND EQUIPMENT 2024

	Opening Balance	Additions	Depreciation	Closing Balance
Furniture and fixtures	21 314	-	(21 314)	-
Motor vehicles	502 351	264 186	(163 888)	602 649
Office equipment	84 018	-	(32 873)	51 145
IT equipment	44 566	54 957	(28 668)	70 855
Securing systems	1	-	-	1
	652 250	319 143	(246 743)	724 650

RECONCILIATION OF PROPERTY, PLANT AND EQUIPMENT 2023

	Opening Balance	Additions	Depreciation	Closing Balance
Furniture and fixtures	42 855	-	(21 541)	21 314
Motor vehicles	143 118	438 753	(79 520)	502 351
Office equipment	116 899	-	(32 881)	84 018
IT equipment	57 028	8 999	(21 461)	44 566
Leasehold improvements	67 657	-	(67 657)	-
Securing systems	1	-	-	1
	427 558	447 752	(223 060)	652 250

3. TRADE AND OTHER RECEIVABLES

	2024 R	2023 R
Trade receivables	171 738	160 101
Deposits	51 635	51 634
	223 373	211 735

4. CASH AND CASH EQUIVALENTS

	2024 R	2023 R
Cash and cash equivalents consist of:		
Cash on hand	486	275
Bank balances	7 455 997	6 366 437
	7 456 483	6 366 712

5. TRADE AND OTHER PAYABLES

	2024 R	2023 R
Trade payables	50 684	1 588
VAT	65 151	60 463
Other payables	215 000	215 000
	330 835	277 051

6. REVENUE

	2024 R	2023 R
Revenue - Additional rates received	27 167 306	25 154 913

7. OTHER INCOME

	2024 R	2023 R
Donations received	101 246	145 974
Insurance claim received	11 871	6 148
Other income - EPWP	765 748	657 774
Other recovery	51 890	40 950
Parking management fee	240 000	42 370
Profit on sale of assets	119 565	-
Rental income	582 472	569 504
	1 872 792	1 462 720

8. AUDITOR'S REMUNERATION

	2024 R	2023 R
Fees	30 500	32 100

9. INVESTMENT REVENUE

	2024 R	2023 R
Interest revenue		
Bank	544 567	439 607

10. FINANCE COSTS

	2024 R	2023 R
Interest paid - SARS	48	547

11. TAXATION

	2024 R	2023 R
Major components of the tax expense		
Current taxation		
South African normal tax - current year	132 965	104 722
South African normal tax - prior period (over) under provision	-	10 046
	132 965	114 768

The non-profit company is subject to tax at the company rate of 27% (2023:27%) on the net investment income, in excess of R 50,000, in terms of Section 10(1)(e) of the Income Tax Act.

12. CASH GENERATED FROM OPERATIONS

	2024 R	2023 R
Net profit (loss) before taxation	1 252 679	(81 036)
Adjustments for:		
Depreciation, amortisation, impairments and reversals of impairments	246 743	223 060
Profit on sale of assets and liabilities	(119 565)	-
Investment income	(544 567)	(439 607)
Finance costs	48	547
Changes in working capital:		
(Increase) decrease in trade and other receivables	(11 638)	133 855
Increase (decrease) in trade and other payables	53 784	238 761
	877 484	75 580

13. TAX PAID

	2024 R	2023 R
Balance at beginning of the year	4 599	(1 624)
Current tax for the year recognised in profit or loss	(132 965)	(114 768)
Balance at end of the year	(4 288)	(4 599)
	(132 654)	(120 991)

14. RELATED PARTIES

	2024 R	2023 R
Relationships		
Common Directors		Bubesi Investments 34 Proprietary Limited Radio Tygerberg NPO Greater Tygerberg Partnerships NPO
Related party balances and transactions with other related parties		
Related party balances		
Amounts included in Trade receivable (Trade Payable) regarding related parties		
Greater Tygerberg Partnerships NPO	(23 896)	-
Related party transactions		
Office expense paid to (received from) related parties		
Greater Tygerberg Partnerships NPO	136 136	128 070
Rent paid to (received from) related parties		
Greater Tygerberg Partnerships NPO	(335 112)	(358 450)

15. DIRECTORS' AND PRESCRIBED OFFICER'S REMUNERATION

	2024 R	2023 R
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No emoluments were paid to the directors or any individuals holding a prescribed office during the year.

16. COMMITMENTS

	2024 R	2023 R
--	-----------	-----------

Operating leases - as lessor (income)

Minimum lease payments due		
- within one year	263 460	248 544
- in second to fifth year inclusive	583 536	846 996
	846 996	1 095 540

Operating lease payments represent rentals receivable by the company for certain of its Leasehold properties. Leases are negotiated for an average term of 5 years and rentals are fixed for an average of 5 years. No contingent rent is receivable.

12 DETAILED INCOME STATEMENT

	Note(s)	2024 R	2023 R
Revenue			
Revenue - Additional Rates Received		27 167 306	25 154 913
Other income			
Donation received		101 246	145 974
EPWP Project claims		765 748	657 774
Gains on disposal of assets		119 565	-
Insurance claim received		11 871	6 148
Other expense recoveries		51 890	40 950
Parking management fee		240 000	42 370
Rental recovery		582 472	569 504
		1 872 792	1 462 720
Expenses (Refer to page 42)		(28 331 938)	(27 137 729)
Operating surplus (deficit)		708 160	(520 096)
Investment income	9	544 567	439 607
Finance costs	10	(48)	(547)
		544 519	439 060
Surplus (deficit) before taxation		1 252 679	(81 036)
Taxation	11	(132 965)	(114 768)
Surplus (deficit) for the year		1 119 714	(195 804)

The supplementary information presented does not form part of the annual financial statements and is unaudited

13 DETAILED INCOME STATEMENT

	Note(s)	2024 R	2023 R
Operating expenses			
Accounting fees		83 400	78 590
Advertising		445 325	308 336
Auditors remuneration	8	30 500	32 100
Bank charges		11 933	10 832
Catering and food		62 861	37 716
Cleansing		4 053 381	3 726 626
Computer expenses		41 154	26 373
Depreciation		246 743	223 060
Employee costs		3 745 878	3 754 593
Environmental upgrading		312 336	294 335
EPWP Project - development cost		175 780	167 347
EPWP Project - staff cost		566 232	504 821
Insurance		80 860	68 724
Law enforcement		451 224	461 880
Legal expenses		-	117 538
Meeting expense		17 655	19 896
Motor vehicle expenses		62 707	70 997
Office cleaning		54 947	41 936
Other expenses		99 014	74 119
Parking management fee - Ad hoc expense		-	4 567
Printing and stationery		40 543	83 112
Project - Centre of Hope		150 000	460 000
Project - VRCID Launch event		-	88 679
Public Safety		16 061 789	15 052 605
Rent and Utilities		726 815	698 651
Repairs and maintenance		28 120	77 307
Secretarial fees		9 409	7 250
Social upliftment		383 247	308 015
Staff welfare		44 501	46 886
Telecommunications		184 281	183 155
Travel - local		49 773	42 293
Travel - overseas		111 530	65 390
		28 331 938	27 137 729

The supplementary information presented does not form part of the annual financial statements and is unaudited



PUBLIC SAFETY

OUR PRIORITY

VRCID 24-HOUR EMERGENCY NUMBER

072 792 7168

VRCID

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